

City of Port Adelaide Enfield

ANNUAL REPORT

2015-2016



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MAYOR'S FOREWORD

The year 2015-2016 marked my tenth as Mayor of our beautiful city and the second year our current and dedicated team of Councillors has worked together to represent the interests of our community. It has been a delight to chair meetings filled with spirited and passionate debate and to see our Elected Members embrace a range of innovative initiatives. As a council we are dedicated to celebrating deserving community organisations and individuals, to championing cultural sensitivity, and to helping our region and community reach its full potential. This year we saw the naming of Anna Meares Way at the entrance of the Adelaide Super-Drome at Gepps Cross; a first for the Council in honouring a living Australian sportswoman with a street name.

Council's trial of beach access mats at two points along our coastline rolled out after overwhelming support from our Elected Members and the community. The mats enable those who rely on wheelchairs for mobility to enjoy our beaches. They've been incredibly successful interstate and we'll be closely watching how the trial unfolds here, particularly this Summer. You can read about this trial in more detail in the pages of this Annual Report.

I have been privileged to officiate at many citizenship ceremonies over the past year. No matter how many times I perform this duty, I'm always touched by the emotion of the occasion. I always stop to think about how immense a change of citizenship is for the individuals involved, and how for many it represents the end of a long and arduous journey and the beginning of an exciting new phase in life. It is particularly warming to see the smiles on the faces of children at these events.

The City of Port Adelaide Enfield prides itself on welcoming new arrivals and new residents. There are a number of successful programs being run in our community – through Council community centres, libraries and other venues to ensure that everyone feels included in our society - whether they are new arrivals or have lived here their entire life.

During the past year, Council's open-minded and inclusive spirit shone through on a number of occasions. We staged the only public vigil in South Australia following the tragic terror attack in Brussels, and the former Honorary Belgian Consul Heidi van Gerwen was in attendance. She was based in our region at North Haven until later this year, when she returned to Belgium.

As well, the Council flew the French flag after the Paris attack and again to honour our relationship with France – after French company DCNS was awarded the submarine contract in April this year. We also flew the Rainbow flag to honour the LGBTIQ community after the horrific Florida nightclub shooting.

Our Council remains committed to maximising our opportunities for growth into the future. Our Elected Members work very hard to stay in touch with our community to best represent the interests of our people as we embark on a period of significant change. This great community is not mine or anyone else's for that matter, it is well and truly "ours".

Ours to make good, ours to strengthen and ours to be proud of. Keep up the good work.

Mayor Gary Johanson
City of Port Adelaide Enfield



CHIEF EXECUTIVE OFFICER'S FOREWORD

The Council has undergone enormous transition during the 2015-2016 financial year, including a partial restructure which I believe puts us in the best possible position to serve our community. We've established strong partnerships with various levels of Government and business stakeholders to implement positive economic and social change across the region.

In line with legislative requirements, we've developed our new strategic "City Plan 2030" – a long-term commitment to a specific set of priorities and objectives. Implementation is well underway.

The City Plan, with five key goals, is well-timed to accompany the Port Adelaide rejuvenation but is also adaptable to every area within our region. The aim is for service delivery, project development, administration, and engagement to reflect best practice and target key outcomes.

Our City Plan 2030 is a thoughtful plan, resulting from extensive community and stakeholder consultation. I believe it will maintain its relevance for many years to come, taking into account projected future population and industry changes and growth.

In the past financial year our Council made specific investments in Economic Development. We are now armed with a new strategy that puts us in an ideal space to meet and adapt to change whilst helping our industry leaders to maximise employment opportunities and recognise the City of Port Adelaide Enfield as a business friendly organisation.



In the past year we have also made great strides in our modes of communication, enabling us to more effectively reach our community. Largely this is due to the Council expanding its presence on social media – a must for any current organisation to meet today's expected standards and speed of communication.

A number of significant recreation and infrastructure projects have been undertaken in the 2015-2016 financial year. These not only stand to significantly benefit our community's sense of health and wellbeing, but which also have a particular focus on environmental conservation and sustainability.

For example, Ferryden Park Reserve has a brand new irrigation system which improves water conservation and cost by running on reclaimed water from the Barker Inlet. We're trialling LED lighting for the first time as part of a major upgrade of the George Crawford Reserve netball facility at Windsor Gardens – LED lighting significantly reduces our environmental footprint. There have been 5 playground upgrades at Windsor Gardens, Alberton, North Haven and Taperoo. There has been fantastic work on the new Roy Marten dog-park at Taperoo which is part of a five stage project and the Taperoo Reserve junior soccer pitches are in progress, with a clubroom build scheduled for this financial year. Details of these projects can be found in this Annual Report.

As CEO, I am committed to ensuring the City of Port Adelaide Enfield is in the best possible position to partner various levels of Government, industry and the community as our region undergoes remarkable change through housing, industry and cultural development.

I am proud to lead our Council during these exciting times.

Mark Withers
Chief Executive Officer

PURPOSE OF THE REPORT

The City of Port Adelaide Enfield Annual Report seeks to reinforce our commitment to transparency and accountability. The 2015-2016 Annual Report is aimed at informing our community and stakeholders of our journey towards our 2030 Vision. The 2030 Vision is the guiding long term vision for the City of Port Adelaide Enfield which was developed by the Council in consultation with the community in 2011. Underlying all of this is Council's commitment to transparency and fairness in the way we deal with our community.

This Annual Report is based on the goals and objectives of Council's 2010-2016 City Plan. A summary of our achievements against the goals of the 2010-2016 City Plan is listed on pages 34-35 of this document. During the course of the 2015-2016 Financial Year, Council has written and endorsed our new 'City Plan 2030' which has now come into effect. The new plan has five key focus areas and provides an exciting new vision for the City. You can read more about the City Plan 2030 on pages 36-37 of this report.

STATEMENT OF PURPOSE

The Council exists to -

- Plan, monitor, regulate and administer financial and community assets.
- Ensure that resources are used effectively, efficiently and appropriately to improve the quality of life for all people within the Council area.
- Represent its citizens, providing leadership and stewardship, while keeping a more human feel.

VISION

Our 2030 Vision is for:

- A City that values its rich history and cultural identity.
- A City that embraces and celebrates diversity and encourages community connection.
- An innovative economically thriving and environmentally responsible City.
- A City of opportunity realising its potential.

CONSTRUCTIVE CULTURE

Human Synergetics is a tool we use to measure culture. It provides a way to see, measure and change the thinking and behavioural styles that drive performance of not only individuals, but groups and organisations.

We are building a constructive workplace culture that is supportive, takes on challenges, seizes opportunity, builds great relationships and is proud of what we deliver for our community. We love the fun stuff and we are prepared to do the tough stuff. We place no limits on what we can achieve together.

CONSTRUCTIVE STYLES

Achievement

- Work to achieve self-set goals
- Set moderately difficult goals
- Explore alternatives before acting
- Pursue a standard of excellence
- Work for a sense of accomplishment

Self-Actualising

- Emphasis quality over quantity
- Concerned with their own growth
- Resist conformity and be spontaneous
- Be open about self
- Maintain personal integrity

Humanistic-Encouraging

- Show concern for others needs
- Involve others in decisions that affect them
- Resolve conflict constructively
- Help others grow and develop
- Give positive rewards to others
- Take time to listen to people
- Help others to think for themselves

Affiliative

- Cooperate with others
- Deal with others in a friendly pleasant way
- Think in terms of group satisfaction
- Show good human relations skills
- Motivate others with friendliness
- Be warm and open
- Be tactful

SECTION ONE

Our City and its people



OUR CITY

The City of Port Adelaide Enfield acknowledges that we are on the traditional country of the Kaurna people of the Adelaide Plains. We pay respect to their cultural heritage, beliefs and relationship and to Elders past and present.

The City of Port Adelaide Enfield was established on 26 March 1996, following the amalgamation of the former Cities of Port Adelaide and Enfield. Under Section 6 of the Local Government Act 1999, Council is established to provide for the government and management of its area at the local level.

The City spans the north western to north eastern suburbs of Adelaide, as close as 8kms from the CBD and as far as 22kms away. It is bounded by the Cities of Salisbury in the north, Tea Tree Gully and Campbelltown in the east, Walkerville, Prospect and Charles Sturt in the south and the Gulf of St Vincent in the west.

We are one of the largest Councils in metropolitan Adelaide, covering an area of about 97 square kilometres. As at 30 June 2015, the estimated resident population was 123,754.

The City accommodates a large commercial and industrial base of just in excess of 7,900 businesses and is characterised by a mix of residential, commercial and industrial areas. The City of Port Adelaide Enfield offers some of the State's finest historical buildings and landmarks, together with a wealth of parks, cultural facilities, beaches and recreational areas.



The **Enfield Ward** includes the suburbs of Blair Athol, Clearview, Enfield, Kilburn, Manningham and parts of Broadview and Sefton Park. Before European settlement, the area that is now known as Enfield was covered with an abundance of pine trees. In 1840, a 35 year old labourer named George Hickox came to Adelaide from Worthing in Sussex. Hickox applied for a land grant, which served as permission to buy land and with the grant he purchased land which included much of what is now Enfield. The area now known as Kilburn was originally known as Chicago. There are numerous historic landmarks around the Enfield ward, including the majestic property at Barton Vale, Enfield, St Clement's Church in Blair Athol and a more recent memorial in Manningham. Enfield Cemetery also offers insight into the evolving history of our City. It features separate sections including the RSL and Children's Garden as well as areas catering for many denominations including Anglican, Buddhist, Catholic, Lutheran, Muslim and Orthodox.



The **Klemzig Ward** includes the suburbs of Klemzig and Windsor Gardens and parts of Gilles Plains, Holden Hill and Dernancourt. Settlement in the Gilles Plains and Holden Hill area dates from the 1840s, with land used mainly for grazing and hay growing. Much growth took place in the late 1800s. Klemzig's first inhabitants were German Lutherans, persecuted for their beliefs in Prussia under King Frederick William III. Assisted by George Fife Angas, the first group of 21 Lutherans arrived on the Bengalee in 1838, with a further 200 arriving on the Prince George, a journey that had taken 19 weeks. South Australian Colonists, pleased that labour was on its way, had supported this by providing £350 for the journey. The colonists hoped the new arrivals would be placed individually throughout the colony where they were needed as carpenters or shearers but the Prussians wanted to remain as a community. An important piece of the state's multicultural history can be found at the Klemzig Pioneer Cemetery, located on the corner of Second Avenue and Spring Grove. This cemetery was closed in the early 1860's and subsequently reclaimed after the purchase of the land by the government. The Lutheran Church cared for and restored the cemetery, clearing it of brushwood and iron fencing. During the South Australian centennial year in 1986, a memorial to the pioneers was erected and unveiled by Governor George Winston Dugan. The cemetery was incorporated as the Klemzig Cemetery Trust in 1937. Plus there is a large TAFE campus at Gilles Plains.



The **Northfield Ward** includes the suburbs of Hampstead Gardens, Greenacres, Hillcrest, Northfield, Northgate, Lightsview, Oakden, and parts of Walkely Heights and Valley View. Lightsview is a newly named suburb that integrates a future town centre, pedestrian linkages, public transport, cycling routes and 15 hectares of public reserves. The ward includes the state's largest prison, Yatala Labour Prison. Originally known as 'The Stockade', the prison opened in 1854 to enable prisoners to work at the nearby creek, quarrying rock for roads and construction. The name Yatala comes from the Weira group of the Kaurna Aboriginal people and means water running by the side of a river. Also located in the Northfield Ward are the Adelaide Women's Prison and the Hampstead Rehabilitation Centre.



The **Parks Ward** is located in the central part of our city and includes the suburbs of Ottoway, Wingfield, Gepps Cross, Mansfield Park, Angle Park, Woodville Gardens, Ferryden Park, Regency Park, Croydon Park, Dudley Park and parts of Devon Park and Dry Creek. Offering an array of restaurants, recreational grounds and native flora and fauna, the Parks Ward is one with a varied background with industry, business and education being highly prominent. The Barker Inlet Wetlands forms part of a series of constructed wetlands and is a great way of seeing the world famous migratory wading birds as well as the local red-kneed dotterel, black-fronted dotterel and the red-capped plover. There is a viewing platform accessible from the car park on the northern side of the Port River Expressway at Gillman which offers visitors views of samphires and mud flats, with the mangrove forest beyond.



The **Port Adelaide Ward** includes the suburbs of Alberton, Queenstown, Rosewater, Port Adelaide, Ethelton, New Port, Semaphore South and Gillman. Alberton is named after Prince Albert, Consort to Queen Victoria. Considered as South Australia's maritime heartland, the Port Adelaide district is home to the world's only inner-city dolphins and some of the finest colonial and Victorian buildings in Australia.

Gillman has been the home of Motorcycle Speedway in Adelaide since 1981 when the North Arm Speedway opened. The North Arm Speedway closed in 1997 but the following year the Gillman Speedway, arguably Australia's best motorcycle speedway venue, opened on Wilkins Road.

There are a host of interesting markets in the Port area, where you can grab a bargain or find a treasure. The Fisherman's Wharf market is home to a traders selling books, clothes and antiques. The Torrens Island food market remains another popular choice for visitors.



The **Outer Harbor Ward** includes the suburbs of Outer Harbor, North Haven, Taperoo, Osborne and part of Largs North. Together these suburbs are located on the Lefevre Peninsula, a name given by Governor Hindmarsh in recognition of Sir John G Shaw-Lefevre, one of the South Australian Colonisation Commissioners. The northern part of the Peninsula has a rich Aboriginal heritage, which has been acknowledged by the Mudlangga to Yertabulti interpretive signage that has recently been installed through the area. Taperoo is thought to be named from an Aboriginal word meaning "calm". Captain R. W. Osborne (1834-1920) was an early resident and well known Port Adelaide mariner who built Glen Ariff House, later known as Osborne House. Outer Harbor was originally a private subdivision of section 855, and was known as Outer Harbour until the spelling was officially changed to the American English version in 1913.



The **Semaphore Ward** includes the suburbs of Glanville, Exeter, Semaphore, Birkenhead, Peterhead, Largs Bay and parts of Largs North. The Semaphore Ward offers an array of activities and things to see and do. A fast-paced and lively atmosphere makes it a popular area to reside in or a destination well worth a visit. The Semaphore Foreshore offers traditional family attractions such as the historic carousel, ferris wheel, and waterslide. Summer is a busy time of year in Semaphore; the Summer Carnival and New Year's Eve and Australia Day Fireworks draw thousands to the area. Because of the heavy foot traffic through the coastal areas, Council pays special attention to maintaining a high standard for visitors and stabilising and protecting the coastal dune system. Lovely walking paths situated along the coastline mean you can enjoy the scenic views on a continuous path.



OUR PEOPLE

The City of Port Adelaide Enfield has the third largest population of any local government area in Greater Adelaide and South Australia. The City's population has been steadily growing during the last decade. The number of people living within the Council area has increased by 19,384 (approximately 19%) from 104,370 (2005) to 123,754 (2015).

The population of the City of Port Adelaide Enfield will continue to grow, although the rate of growth will decline. The population of the City of Port Adelaide Enfield grew by 9.7% between the 2006 to 2011 Census. The population is projected to grow by a further 6.5% to 2016, by 5.1% between 2016 and 2021, by 5.2% between 2021 and 2026 and by only 4.0% between 2026 and 2031.

The population density throughout the 97 square kilometres (km²) that comprises the City of Port Adelaide Enfield is 1,349 persons/km². To place this in context this compares with the following locations; population densities: Tokyo (approximately 6,158 persons/km²); Greater Melbourne (440 persons/km²); Greater Adelaide (376 persons/km²); City of Adelaide (1,487 persons/km²). The highest population densities are found along the coast but also in the suburbs of Woodville Gardens, Mansfield Park and Ferryden Park that have recently undergone regeneration, and the newly developed suburbs of Northgate, Oakden, Lightview and New Port where medium density housing has been encouraged and developed.

At the 2011 Census of Population and Housing the median age of residents in the City of Port Adelaide Enfield was 37 years, a slight decrease from 38 years of age at the 2006 Census. In comparison the median age of Greater Adelaide increased in the same period of time from 38 to 39 years of age.

The number of people with English ancestry in the City of Port Adelaide Enfield increased by 3,382 between the 2006 and 2011 Census and now represent 29.1% of the population. In the same period there was significant growth of 2,732 and 1,707 persons respectively nominating their ancestry from India and China.

At the 2011 Census the occupation groups showing the greatest growth were Professionals (+2,358 persons), Community and Personal Service Workers (+1,284 persons), Clerical and Administrative Workers (+681 persons) and Technicians and Trades Workers (+676 persons). This aligns with the growth in the number of persons with tertiary qualifications.

2011 Census results show that there was a smaller proportion of high income households of 9.4% (those earning \$2,500 per week or more) and a higher proportion of low income households, 28.7% (those earning less than \$600 per week) compared with Greater Adelaide's 13.5% and 23.7% respectively.

An analysis of the household/family types in the City of Port Adelaide Enfield in 2011 compared to Greater Adelaide shows that there was a lower proportion of couple families with child(ren) (24.7% compared to 28.5%) and a higher proportion of one-parent families (12.6% compared to 11.0%). There was also a higher proportion of lone person households (30.6% compared to 26.7% in Greater Adelaide) and a lower proportion of couples without children (22.3% compared to 25.5% in Greater Adelaide).

At the 2011 Census 72.1% of all dwellings in the City of Port Adelaide Enfield were separate houses; 26.3% were medium density dwellings, and 1.1% were high density dwellings, compared with 75.8%, 21.8% and 2.0% in Greater Adelaide respectively.

In terms of motor vehicle ownership, 80.6% of the households in the City of Port Adelaide Enfield owned at least one car, while 13.0% did not own a vehicle, compared with 85.6% and 9.2% respectively in Greater Adelaide.

Analysis of the housing tenure of the population of the City of Port Adelaide Enfield in 2011 compared to Greater Adelaide shows that there was a smaller proportion of households who owned their dwelling or were purchasing their dwelling, and a larger proportion who were renters.

OUR BUSINESSES

The 2015-2016 year saw increased activity from Council in the Economic Development space.

The City of Port Adelaide Enfield boasts a unique environment for business. With over 7900 businesses employing over 70,000 people, the region is a significant employer and will play a major role in the rebuilding of the South Australian economy into the future.

Council has continued to fund the Adelaide Business Hub, which provides advice and support to businesses in the City of Port Adelaide Enfield through its Todd Street Business Centre. The Todd Street Business Centre also forms the location of the ABH's Business Incubator. The incubator provides new businesses with a work space as well as access to mentoring as their business starts up. This helps create the right environment for establishing businesses to grow and develop into a successful and sustainable enterprise.

Key successes from the Adelaide Business Hub during the last financial year include:

1. Business Incubator

Graduated 5 small businesses this year which created 7 additional new jobs; 15 additional new contractors; Combined annual turnover went from \$817K on entry to \$2.23M on exit. Cumulative graduation results measured 2010 - 30 June 2016: 48 business start ups to Port Adelaide; 46 additional new jobs; 39 new contractors; Combined annual turnover \$7.64M on entry to \$44.4M on exit.

2. Small Business Advisory

327 businesses were provided with one on one consulting services. Of these, 98 businesses (30%) were located in the Port Adelaide Enfield: \$42,750 was the value of direct consulting services delivered in key areas to small businesses: Finance & Funding/ Building the Business/Capitalising on Talent & Team/ Improving Management Capabilities/and Implementing Digital Solutions.

Business Relationships

Current Customer Relationship Management system has 2068 small business clients of which 712 (34%) are located in Port Adelaide Enfield.

10 Networks Events were attended by 557 people and 15 Business workshops by 117 people

The City of Port Adelaide Enfield has been a key player in the development of the Northern Economic Plan (NEP). The NEP was an initiative of the State Government and was developed in conjunction with the Cities of Port Adelaide Enfield, Salisbury and Playford. With the looming closure of Holden and an anticipated 6,500 jobs to be lost in the manufacturing sector as a result of this closure, the NEP was developed to look at strategies that would create new jobs in northern Adelaide. Whilst the NEP is led by State Government, the three Councils contribute both financially and with staff time in delivering key projects to the region.

As well as the close relationship the City of Port Adelaide Enfield has with its northern neighbouring Councils, Port Adelaide Enfield shares an economic alliance with our western neighbours. The Building Western Adelaide Alliance was established to look at economic opportunities across the western region of Adelaide which includes the Cities of Port Adelaide Enfield, Charles Sturt, West Torrens and Holdfast Bay.

In 2016 the Building Western Adelaide Regional Economic Plan was endorsed by Council. This document provides a number of pragmatic joint activities between the western Councils that will see increased activity and opportunities for businesses within this region.

In June 2016, the City of Port Adelaide Enfield developed its Draft 2020 Economic Development Strategy. The Strategy identifies ways for Council to become more business friendly and create the environment for businesses to grow and expand within the region.

The Strategy also explores opportunities for future growth in defence, innovation and technology, whilst looking at ways to work with existing businesses to create start-up and growth opportunities, including working with local businesses to expand into new export markets.

The groundwork undertaken over the last 12 months will assist to position the City of Port Adelaide Enfield as a key location in the State to operate and do business.

OUR COUNCIL AT A GLANCE

34,455
Residents Born Overseas



13.15
Persons per hectare



123,754
Estimated Resident Population (2015)

56,644
Employed Residents



70,070
Local Jobs



7,938
Businesses

45%
Residential Land

97 km²
Total Land Area



79,099
Number of Electors



50,292
Private Dwellings



21,019
Residents aged between 0-15



37 years
Median age

- 6%** Generation Alpha (2010-current)
- 17%** Generation Z (2003-2010)
- 15%** Generation Y (1984-2002)
- 22%** Generation X (1965-1983)
- 25%** Baby Boomers (1946-1964)
- 15%** Silent Generation (1927-1945)

SECTION TWO

Council and Organisational Stewardship



OUR COUNCIL

Our City is one of the 68 Local Government authorities in South Australia. The Local Government system is integral to the democratic system of government in Australia which provides vital economic, social and environmental support for communities.

The Constitution Act 1934 (SA), the Local Government Act 1999 (SA), and the Local Government (Elections) Act 1999 (SA), create the legal framework within which Local Government operates and the four-yearly election process which underpins the representative nature of Local Government Councils. More than one in three people voluntarily choose to exercise their democratic right by voting in Council elections.

The City of Port Adelaide Enfield is made up of Elected Members and administrative staff. Together they are responsible for Civic Stewardship, for the management of the natural and built environment of our wonderful city, fostering economic development in partnership with local, state and federal government and for creating and developing necessary social and cultural services and programs to enhance the wellbeing of residents and visitors.

The Council, consisting of the Mayor and seventeen Ward Councillors, is the decision-making body on all policy matters. The Mayor and Councillors represent the interests of the community and ultimately are responsible for the workings of the Council. Elected Members vote on what action will be taken with regard to issues brought before the Council.

Ordinary meetings of Council are held once a month on the second Tuesday commencing at 7pm. Members of the public are welcome to attend. While Elected Members receive an allowance for expenses, they are acting in a voluntary capacity and being involved in making the City a better place in which to live. Elected Members often make difficult decisions about complex and important matters. Elected Members are assisted by the administration that works under the direction of the Chief Executive Officer.

Council Profile

The City of Port Adelaide Enfield has
 18 Elected Members including the Mayor
 Number of Electors: **79,099**
 Number of rateable assessments: **61,026**
 Number of residents: **123,754 (2015)**
 Number of Wards: **7**

Our Council administration operates in accordance with an array of legislation and is tasked with implementing the decisions of Council. The Council may delegate many of its powers, functions or duties to a Council committee, officer or employee of the Council and such delegations are recorded in the Delegations Manual. These delegations are required to be reviewed at least once in each financial year. The Delegations Manual is available on our website.

Average Representation Quota

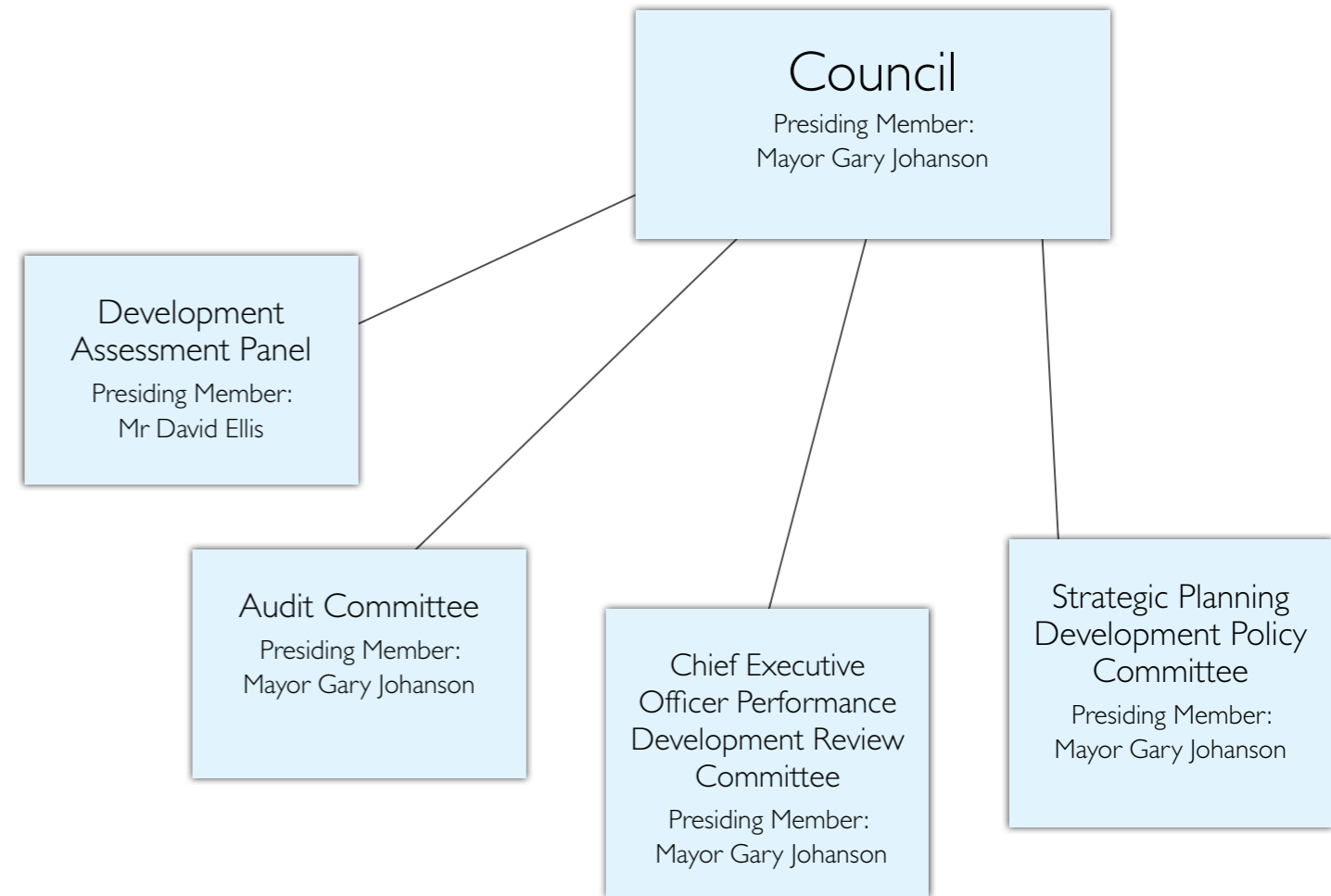
The City of Port Adelaide Enfield is divided into seven wards and is represented by the Mayor and 17 Councillors. The area currently has 79,099 electors which equates to one elected member per 4,653 electors. Councils of a similar size and type have an average representation quota ranging from 3,666 to 6,019 per elected member.

A review pursuant to Chapter 3 Part 1 Division 2 of the *Local Government Act 1999* is currently underway and changes from the Representation Review will become effective at the Periodical Election to be held in November 2018.

The Act also allows 'eligible electors' to make their own submissions on altering the boundaries of the Council or on the composition of the Council, rather than waiting for the statutory period of eight years to pass. These provisions are found in Section 28 of the *Local Government Act 1999*.

DECISION MAKING STRUCTURE

The Council's principal power to make decisions is delegated through the *Local Government Act 1999*. A number of other Commonwealth and State Acts also provide Council with the power to make decisions. Council delegates some of its powers to the Chief Executive Officer, pursuant primarily to Section 44 of the *Local Government Act 1999*.



COUNCIL AND COUNCIL COMMITTEES

COMMITTEE/ PANEL	ROLES & FUNCTIONS	REGULATORY/ ADVISORY	MEETINGS	DELEGATION
Council	Meets on a regular basis to consider reports and recommendations from the Chief Executive Officer and Administration, set budgets, meet statutory requirements, consider committee reports and to make decisions on strategies and policies for the future of the area.	Regulatory	Held on 2nd Tuesday of every month	
Development Assessment Panel (DAP)	Membership - three Elected members & four Independent Members The role of the DAP is: <ul style="list-style-type: none"> to consider all development applications referred by Council Officers for decision; to act as a delegate of the Council in accordance with the requirements of the Development Act; and to provide advice and reports to the Council on trends, issues and other matters relating to planning or development that have become apparent or arisen through its assessment of applications under this Act. 	Regulatory	Held on 4th Wednesday of every month	Delegated authority from Council under Section 20 of Development Act 1993
Audit Committee	The Audit Committee is established under Section 126 Local Government Act and monitors and makes recommendations to Council about a range of matters related to financial reporting, internal controls, risk management systems and other relevant functions, as set out in the Audit Committee's Terms of Reference.	Advisory	Held quarterly on the 3rd Tuesday in February, May, August and November	Recommendations referred to Council
Chief Executive Officer Performance Development Review Committee (CEOPDR Committee)	The Chief Executive Officer Performance Development Review Committee is established for the purpose of determining, in conjunction with the Chief Executive Officer, relevant Key Performance Indicators (KPIs) for the Chief Executive Officer and for undertaking the formal review process of the performance of the Chief Executive Officer against the agreed KPIs.	Advisory	Annually	Delegated authority from Council under Section 41 Local Government Act 1999
Strategic Planning Development Policy Committee	The Strategic Planning and Development Policy Committee has been established pursuant to Section 101A of the Development Act 1993. The Committee has been established to provide advice to the Council in relation to the extent to which the Council's strategic planning and development policies accord with the State Government's Planning Strategy and to assist Council to undertake strategic planning and monitoring to achieve orderly and efficient development within the area.	Regulatory	As required on the second Tuesday of the month at 7.15pm	Section 101 Development Act 1993 and Section 41 Local Government Act 1999



OUR ELECTED MEMBERS



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Cr Matt Osborn

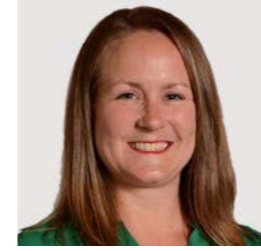
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Cr Ray Guscott

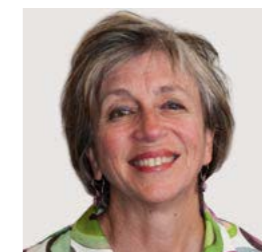
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OUR ORGANISATION

Structure

The City of Port Adelaide Enfield's Administration is divided into three departments which report through Directors to the Chief Executive Officer:

Mark Withers
Chief Executive Office

Wally Iasiello **Technical Services Department**

- Aquifer Recharge
- Barbeques on Reserves
- Bus Shelters/Stops
- Creeks
- Crossovers (Driveways)
- Dead Animals
- Depots
- Drains - Street/Footpath
- Easements
- Entranceways - Cracked Kerbing
- Facilities Building Programs
- Facilities Property Maintenance
- Fences Act - (adjacent Reserves)
- Flood Control
- Footpath Maintenance/Mowing
- Gardens - Public
- Golf Course Maintenance
- Heavy Plant & Machinery Purchase/Replacement
- Industrial Bins on Roads
- Infrastructure
- Land divisions - Infrastructure Requirements
- Laneways - Maintenance
- Leases - Council Buildings & Reserves
- Lighting - Streets
- Line Marking - Roads
- Load Limits on Roads
- Nature Strips
- Parking Controls
- Parking Signs
- Pavements
- Pest Plants
- Plant & Equipment
- Playgrounds - Maintenance
- Potholes in Roads/Footpaths
- Reserve Maintenance
- Residential Parking Permits
- Road Cafe Licences
- Roadways
- School Pedestrian Protection
- Sale of Council Property
- Sale of Goods on Council Land
- Security - Council Buildings
- Signs - Street/Traffic
- Spillage on Roads
- Stormwater Run Off
- Street Cleaning
- Street Closures
- Street Grass Cutting
- Street Lighting
- Street Name Signs
- Street Trees
- Sump Lids
- Traffic Control Devices
- Trees on Council Property
- Vehicle Purchase/Replacement
- Weed Control
- Wetlands
- White Ants (Council Trees)
- Wide Load Permits
- Workshop (Depot)

Deb Richardson **Community Development Department**

- Abandoned Vehicles
- Aboriginal Community Development
- Advocacy
- After Hours Answering Service
- After Hours Emergency Services Complaints
- Ageing Persons Support
- Animals - Non Domestic
- Bees/European Wasp Removal
- Building - Control & Dangerous Structures
- Burning - Illegal/Domestic/Industrial
- Cat Control
- Community Awards
- Community Bus/Community Van Services
- Community Care Newsletter
- Community Centres
- Community Facility Use
- Community Grants
- Council Service Centres
- Customer Services
- Demolitions
- Development Control
- Dog Control
- Environmental Health
- Excavation - Building Sites
- Flammable Growth - Clearing
- Fire Safety - Development Act
- Fires (see Burning)
- Food Safety
- Footings - Pouring
- Graffiti and removal
- Hall Hire
- Health Complaints
- Helicopter Landings/Parachutist
- Heritage Matters
- Home & Community Care Programs
- Home Maintenance
- Home Safety & Security Services
- Household Garbage Collection
- Housing Standards
- Hygiene/Premises/Vehicle/Poisoning
- Immunisation
- Impounded Vehicles
- Infectious Diseases
- Insanitary conditions
- Junior Sports Development
- Land Division
- Legionella Enquiries
- Library Services
- Licensing Hours - Changes
- Litter Bins - Streets and Reserves
- Litter Control - Materials on Footpaths
- Mobile Library Service
- Mosquito Complaints
- Onsite Waste Water Disposal
- Ovals - Hiring
- Overhanging Trees - Private
- Over length vehicles
- Outdoor Advertising
- Parking Infringements
- Pest Control
- Planning Consent
- Playgrounds - Development
- Pollution - Air/Soil/Water
- Poultry Control
- Public & Environmental Health Management Plan
- Rat Control
- Recreational - Sporting Services
- Recycling
- Refuse - Hard (Domestic)
- Reserves - Bookings
- Shopping Trolleys - dumped
- Significant Trees
- Social Support Program (Aged)
- Social Support Program (Disability)
- Strata Titles
- Swimming Pool - Hygiene
- Trades & Services Referral
- Vandalism - Council Buildings
- Visitor Information Centre
- Volunteers
- Waste Management
- Water Quality
- Youth Development Programs
- Youth Services
- Zoning Enquiries

Sarah Philpott **Corporate Services Department**

- Accounts Payable and Receivable
- Adelaide Business Hub Relations
- Annual Financial Statements
- Annual Report
- Arts and Cultural Development
- Asset Register
- Audit - External
- Audit - Internal Governance
- Banking
- Boundary Review
- Budget Co-ordination & Administration
- Business Liaison
- By-law Review
- Citizenship Ceremonies
- Community Events
- Corporate Data Management
- Corporate Policy
- Council Maintenance
- Council/ Committee Meetings
- Council/ Committee Minutes
- Credit Control
- Data Integrity
- Delegated Authority Register
- Development Plan Amendments
- Elections - Council
- Economic Policy & Development
- Environmental Policy and Planning
- Events
- Financial Management
- Freedom of Information
- Geographical Information System
- Governance- Elected Members
- Grant/Subsidy Claims
- House Number Allocation
- Human Resources Management
- Information Technology
- Insurance claims
- Internal Review of Council Decisions (Complaints Procedure)
- International Trade
- Investment Management
- Land Agent Property Searches
- Land Information Services
- Legislation
- Licenses
- Loan Management
- Major Project Coordination
- Media, Marketing, Communications
- Media Relations
- P2P Newsletter
- Payment of Accounts, Fees & Charges
- Payroll
- Policy Development & Research
- Procurement
- Property Ownership Changes
- Property Register
- Property Valuations
- Publications/communications
- Public Integrity
- Rates Accounts
- Receipting of Monies
- Records Management
- Regional Planning
- Return to Work Claims
- Risk Management
- Social Media
- Social Policy and Planning
- Strategic & Corporate Planning
- Street Naming/Street Numbering
- Telecommunications - Council
- Todd Street Business Chambers
- Tourism
- Urban Policy and Planning
- Voters Roll - Council
- Website
- Work Health and Safety

OUR STAFF

Council delivers a wide range of programs, products and services to the community. The Elected Members, Chief Executive Officer and Directors on behalf of the City of Port Adelaide Enfield acknowledge the commitment and hard work of its workforce, especially the value they add on our journey towards the 2030 vision.

Employment Status

	FEMALE	MALE	TOTAL
Contract Full Time	15	11	26
Contract Part Time	9	1	10
Full Time	98	282	380
Part Time	42	5	47
Total	164	299	463

Senior Executive Officers

There are four Senior Executive Officers at the City of Port Adelaide Enfield. The types of allowances, bonuses and benefits that are made available to those officers as part of a salary package include a fully maintained vehicle, the ability to salary package and statutory superannuation. No bonuses are payable.

Enterprise Bargaining

Two Workplace Agreements outline the working conditions for Field staff and Municipal Officers. These Agreements provide security for staff and industrial stability for Council.

Both agreements are based on building our capacity to effectively support our community. We seek to be a productive workforce with a high standard of customer service and to provide flexibility within the workplace with a strong commitment to a high standard of customer service.

The City of Port Adelaide Enfield Municipal Officers Workplace Agreement No 3 – 2014 came into effect on 14 April 2015 and extends until 31 December 2016. Negotiations around a new agreement have commenced.

The City of Port Adelaide Enfield Field Staff Enterprise Agreement Number 9 – 2015 came into effect on 23 September 2015 and expires on 4 January 2018.

Auditor

In accordance with Section 128(9) of the Local Government Act, during the 2015-2016 financial year, Council's external auditor was remunerated \$66,682 on the audit of Council's financial statements and \$11,580 for other services.

Work Health and Safety

Work Health and Safety (WHS) is a major priority of the organisation and the City of Port Adelaide Enfield aims to promote best practice WHS. This function falls under the Corporate Services Department and is supported by a WHS Management Framework, Strategic Plan and a network of policies, procedures, guides and forms.

The WHS Steering Committee is comprised of two Executive Officers and five staff members. Council continued its participation in the industry-wide Healthy Lifestyle program. This involved employee skin screening, fitness assessments and seminars on health and nutrition. All Employees are required to complete a WHS induction and have participated in online WHS assessments to ensure awareness of legislative responsibilities including:

- Confined spaces
- Hazardous management and identification
- First aid
- Workzone traffic management
- Hazardous substances
- Safe lifting practices

Equal Opportunity Employment

Council has an Equal Opportunity Policy and facilitates an Equal Opportunity program, in line with responsibilities stated in the Local Government Act 1999, Section 107(2)(g). The Equal Opportunity Committee currently has eleven members and representation from the Human Resources Team.

Staff Training and Development

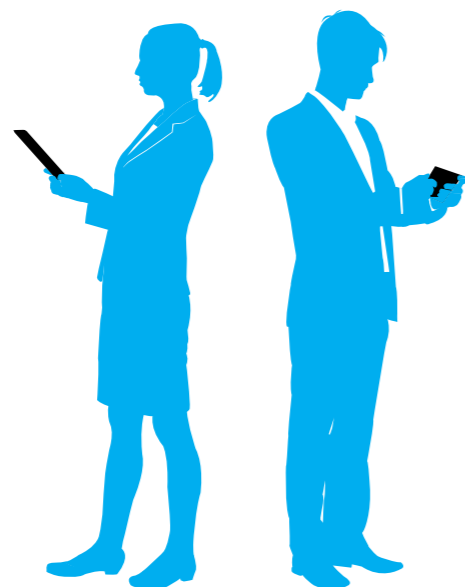
Council continues to provide training opportunities for staff at all levels to participate in a wide range of learning and career development programs.

Council supported study leave continues to be well utilised with 27 staff availing themselves of this option which provided financial assistance.

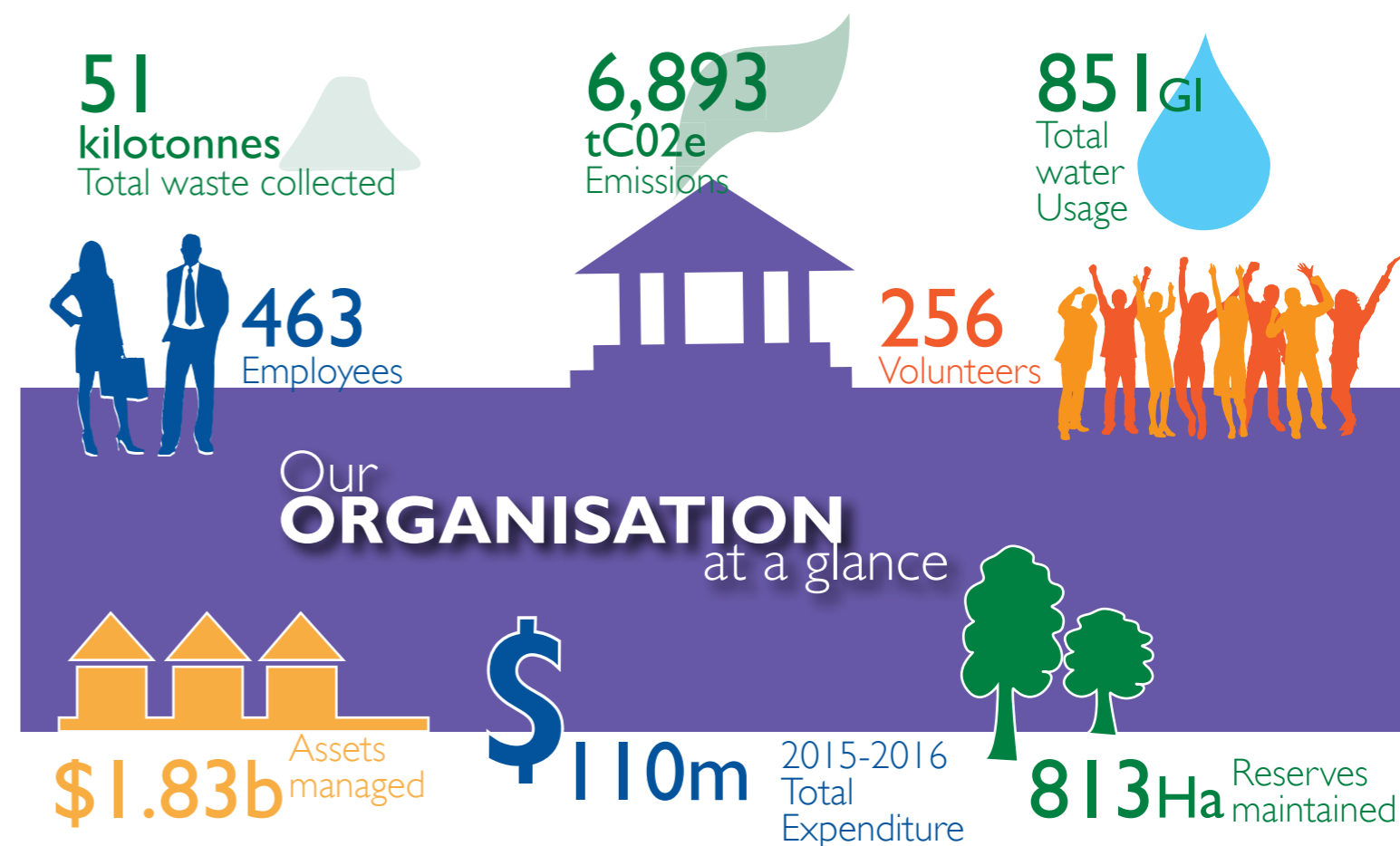
In-house training programs have been conducted based on training needs identified during individual performance reviews. This training has included computer based training, corporate systems training, procurement training and WHS training and an Emerging Leaders Program. All new staff participate in an Induction Program.

Council provides opportunities for young people residing within or attending school within the Council area to participate in work experience programs.

The average female Council worker is 43 years old and worked at Council for 10 years



The average male Council worker is 45 years old and worked at Council for 13 years



SECTION THREE

*Strategic Management
and Performance*



STRATEGIC MANAGEMENT

During 2015-2016 Council has continued to comply with Section 122 of the Local Government Act 1999 by developing and reviewing its plans.

Strategic Management Framework

Council's approach to strategic planning and reporting is embedded in its strategic management framework.

There are a number of documents that make up the structure of Council's Strategic Management Framework.

The City Plan, Council's outward looking strategic document that represents community expectations, was completed and adopted in February 2010.

The Corporate Plan, an internally focused document that establishes how Council will respond to and implement the goals and objectives within the City Plan, was completed and adopted by Council in February 2011.

The Annual Business Plan and Budget is a requirement of the Local Government (Financial Management and Rating) Amendment Act 2005. The legislation provides direction as to implementation of Business Plan and Budget within Council.

Legislative Plans include all other plans required by the Local Government Act 1999 as well as other legislations. These include:

- Long Term Financial Plan
- Infrastructure and Asset Management Plans
- Development Plan (Section 30)
- Disability Discrimination Action Plan
- Public Health and Wellbeing Plan
- Annual Business Plan and Budget

City Plan 2010-2016 Performance Review

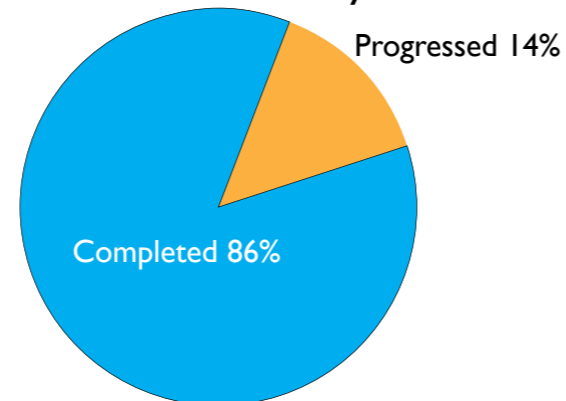
During 2015-2016 further implementation of the City Plan occurred through the Annual Business Planning Process where each area of the organisation took responsibility for ensuring that each key performance indicator was progressed throughout the year. Following is a summary of performance with details presented in Section 4 of this report.



Each year Council identifies key activities which represent its commitment to delivering community needs consistent with the City Plan goals. During the year, a total of 86% (64/74) activities were delivered. The remaining 14% have been progressed and are expected to be delivered within 2016-2017. Highlights of these achievements are presented as part of Council achievements in section 4 (pages 38-55).

See Council's website for more details on the achievements against the 2015-2016 targets.

Status of 2015-2016 Key Activities



A Strong and Diverse Economy

- Objectives:**
- An attractive, vibrant and revitalised Port Adelaide Regional Centre, supported by a variety of quality retail, tourist, commercial and residential development
 - Strong and effective linkages exist between the community, education and training providers and local employers
 - Support for and recognition of business initiatives that employ local people
 - Opportunities for economic diversification are encouraged

A Vibrant and Resilient Community

- Objectives:**
- An engaged community with residents enjoying a high level of participation in community life
 - An active and healthy community that has access to positive lifestyle choices
 - A community that is recognised as being safe, welcoming and inclusive
 - Volunteering opportunities that are responsive to the needs of the community

A Unique, Healthy and Sustainable Environment

- Objectives:**
- An effective and integrated approach to sustainable water management.
 - The impacts of climate change on the local community, the natural environment and Council's infrastructure are identified and addressed.
 - A Council and community committed to reducing greenhouse gas emissions and water consumption.
 - Areas of biodiversity in the City are protected and expanded.
 - Urban and industrial development does not have a detrimental impact on the quality of the natural environment.
 - A state of preparedness for environmental disasters in collaboration with the community and key stakeholders.
 - Improved waste management through community education and collaboration with key stakeholders.

A Great Place to Work, Live and Play

- Objectives:**
- A diverse range of socially and environmentally appropriate housing to meet community needs and expectations.
 - An integrated transport system that is safe, efficient, convenient and sustainable, and that encourages the use of alternative forms of transport.
 - Pedestrian and cycle networks and trails that provide connections within communities and link passive and active recreation areas.
 - Urban form shaped by appropriate policy and principles of development control expressed in the Port Adelaide Enfield (City) Development Plan.
 - Port Adelaide Enfield urban development issues represented in strategic land use planning at a State level.
 - Detrimental health impacts from industrial areas and transport corridors minimised through appropriate land use planning that balances the needs of industry and residents.
 - An urban environment characterised by attractive and sustainable landscaping and useable open space throughout residential and commercial areas.
 - Equitably distributed and accessible community assets and infrastructure provided and maintained in a fit-for-purpose condition.
 - Natural and built heritage that is widely appreciated and preserved.

Committed and Accountable Governance

- Objectives:**
- Strong and proactive leadership and a collaborative approach to working with the community and other key stakeholders.
 - Financial sustainability and the responsible management of community assets.
 - Robust governance and systems that ensure accountable, transparent and informed decision making and provide effective risk management and mitigation.
 - Valued skilled and professional staff working towards achieving the 2030 Vision.
 - A high level of customer service for internal and external stakeholders.
 - Council understands and is responsive to the community's needs and aspirations.
 - Effective and innovative information and knowledge management systems that enable staff to achieve the 2030 Vision.

CITY PLAN 2010-2016

GOAL	INDICATOR	RESPONSIBILITY	2015 - 2016 Status (on track, at risk, completed)
A strong and sustainable local economy built on the growth of a diverse range of economic activities that provides employment and other benefits for the community.	Revitalisation of the Port Adelaide Regional Centre is resourced and implemented in collaboration with State Government and other key stakeholders.	City Development	on track
	Employment, education and training programs and initiatives are targeted to the Port Adelaide Enfield area.	City Development	on track
	Education and training programs reflect the current and future vocational opportunities within Port Adelaide Enfield.	City Development	on track
	A positive business environment facilitates local employment opportunities for local people.	City Development	on track
	Job creation is stimulated through business growth in the Port Adelaide Enfield area.	City Development	on track
	Economic, social and environmental effects are identified, considered and documented for major strategic land use projects.	City Development	on track
A healthy and connected community that supports and values people, culture and place.	Services and facilities are appropriately targeted at: <ul style="list-style-type: none"> Increasing community participation in social, arts and cultural activities and events; Developing life skills; Celebrating the cultural diversity of the community; Addressing the needs of vulnerable communities. 	Community Development/ City Development	on track
	Community organisations, recreation and sporting clubs are supported to provide participation opportunities.	Community Development	on track
	Opportunities for physical activity and incidental exercise are accessible through the provision of a network of quality open spaces, bicycle and pedestrian routes.	City Development/ Technical Services	on track
	Multi-purpose recreation and sporting facilities are provided by Council in conjunction with sporting clubs and community organizations.	Community Development	on track
	Council formally advocates for and provides improved and targeted health services and programs that facilitate practical and positive health and lifestyle changes for individuals.	Environmental Health and Community Services/ Community Development	on track
Natural and urban environments characterised by clean air, soil, water and biodiversity that are cared for and respected by businesses and the community.	State water management objectives and targets are supported.	Parks and Gardens	on track
	Key community concerns are identified and addressed in Council's Community Climate Change Plan.	City Development	on track
	Council's Energy and Water Efficiency Management Plan is implemented, regularly reviewed and achievements are reported.	City Development	on track
	SA Strategic Plan biodiversity targets are supported through the implementation of Council's Biodiversity Management Plan.	City Development	on track
	New and existing urban and industrial developments incorporate best practice environmentally sustainable initiatives in design, construction and operation.	Development Assessment - Planning	on track
	Council's emergency management plans are in place and reviewed regularly.	Governance	on track

GOAL	INDICATOR	RESPONSIBILITY	2015 - 2016 Status (on track, at risk, completed)
A vibrant and attractive City that is well-planned and accessible, with safe and healthy places to live, work and play.	New dwellings and redevelopments incorporate environmentally sustainable design elements, including energy and water efficient initiatives.	Development Assessment - Planning	on track
	New dwellings and redevelopments consider and enable increased accessibility to transport, shops and services.	Development Assessment - Planning	on track
	Housing stock meets the needs of a diverse range of groups within the community.	Development Assessment - Planning	on track
	Port Adelaide Enfield (City) Development Plan is regularly reviewed and updated.	City Development	on track
	Effective communication and collaboration with State Government on key strategic land use projects.	City Development	on track
	There is adequate and safe interface between incompatible land uses.	City Development	on track
	The Open Space Plan is regularly reviewed and implemented.	City Development/Parks and Gardens	ongoing
	Built heritage items are restored, valued and used appropriately.	Development Assessment - Planning	ongoing
Elected Members and staff are committed to achieving the 2030 Vision for the Port Adelaide Enfield community.	Effective communication and collaboration with State Government, Local Government and other stakeholders to achieve key outcomes for the Port Adelaide Enfield community.	Chief Executive Office	ongoing
	Implementation and regular review of Council's Long Term Financial Plan and Asset Management Plans.	Finance	ongoing
	Council policies and strategic plans enable informed decision making to support the achievement of the 2030 Vision.	Governance	ongoing
	Human Resources policies in place to support staff needs and aspirations.	Human Resources	ongoing
	High levels of satisfaction with Council services and facilities, measured through regular customer satisfaction surveys.	Community Development	ongoing
	Council conducts regular and meaningful community consultation.	All Areas	ongoing
	Compliance with State legislation regarding information management.	Governance	ongoing
Council develops and analyses information to identify and respond to organisational and community needs.	Governance	ongoing	

City Plan 2030

'A City that values its diverse community and embraces change through innovation, resilience and community leadership'

In 2015-2016 Port Adelaide Enfield Council devised a strategic City Plan 2030, to establish a new set of key objectives that will carry the organisation into the future.

The process involved significant consultation with the community and the Council was determined to produce a 'one-page' document as an easy reference guide to help staff and the community learn and strongly identify with the new priorities.

We have achieved this, as set out below, and we believe City Plan 2030 is a thoughtful, innovative and on-target strategy that will ensure the organisation is in-step with upcoming changes in our region.



ECONOMY
A City of opportunity



COMMUNITY
A City that supports community wellbeing



ENVIRONMENT
A City which cares for its natural environment and heritage



PLACEMAKING
A City where people love to be



LEADERSHIP
A City confident in its leaders

City Plan 2030

The City Plan is Council's principal strategic management plan providing direction Council plans and policies. Since the adoption of the City Plan 2010–2016 significant changes have occurred and new challenges and opportunities have revealed themselves in the City of Port Adelaide Enfield.

In the last 12 months Council initiated a process of reviewing its current City Plan and developing its next iteration. This journey was shared with more than 1,000 members of the community including residents, city users, government departments, businesses, community groups and other local government councils as they shared their aspirations for a great City of Port Adelaide Enfield via post-paid postcards, surveys, focus-group, community group meetings and video submissions.

The "City Plan 2030" embodies the community's aspirations for the City in a one- page document with five themes:

- supporting the economy,
- creating community wellbeing,
- supporting the environment – both natural and built,
- creating great places for the community to spend time, and
- showing strong leadership.

At the heart of the plan is a new vision statement, "A City that values its diverse community and embraces change through innovation, resilience and community leadership."

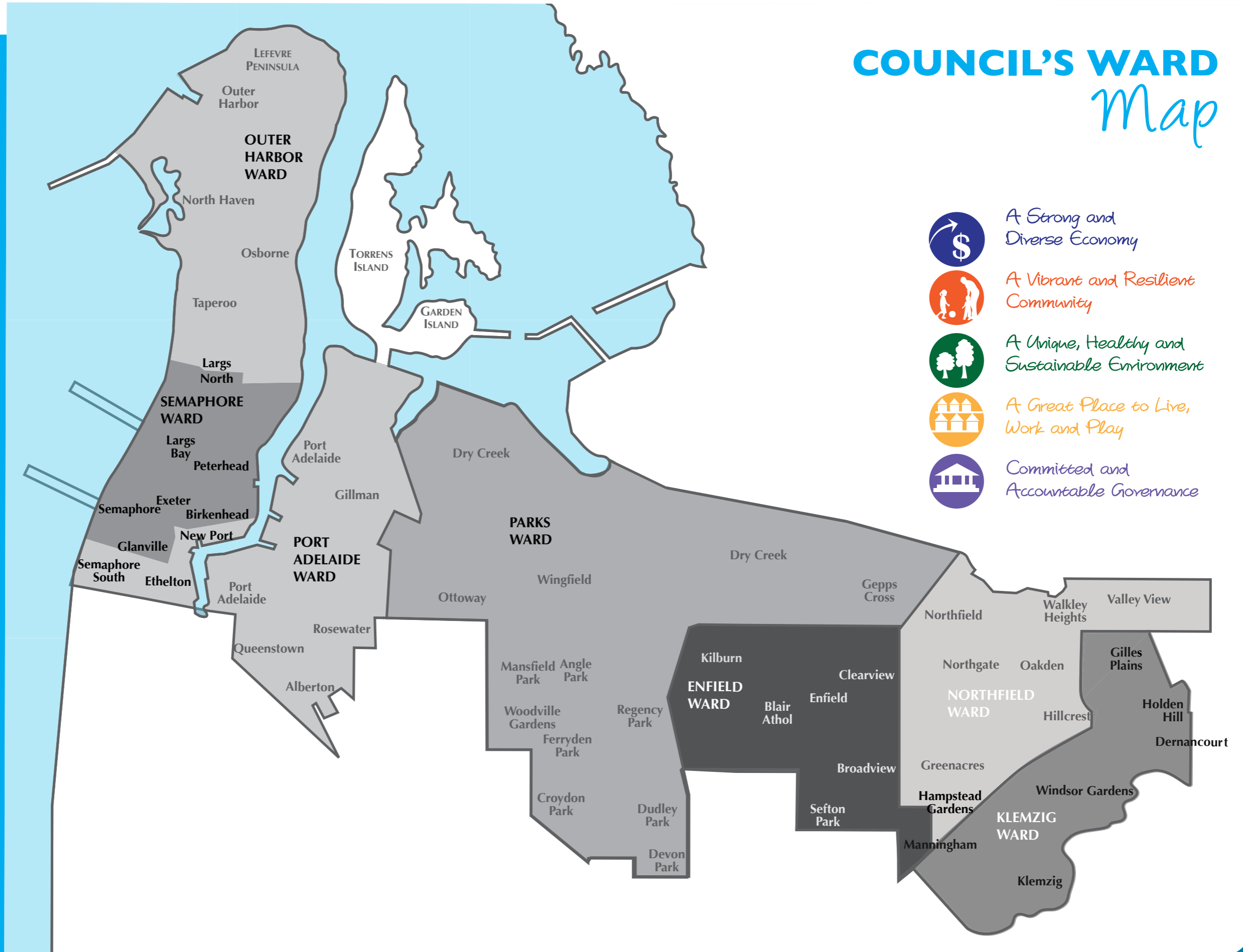
Behind the document, sit a range of plans, capital works programs and services all designed to deliver on the long-term vision (towards 2030) into the future. The City Plan is also designed to compliment greater changes happening across the city.

SECTION FOUR

Our Achievements



COUNCIL'S WARD Map



-  *A Strong and Diverse Economy*
-  *A Vibrant and Resilient Community*
-  *A Unique, Healthy and Sustainable Environment*
-  *A Great Place to Live, Work and Play*
-  *Committed and Accountable Governance*

KLEMZIG WARD

Digital Storytelling at Wandana

The art of filmmaking is something many dream of learning, and this year a group of 8 young women were given an opportunity to do so, via a program run at the Wandana Community Centre, at Gilles Plains.

The 'North Eastern Girrrls Film Bootcamp' was run for the first time, funded by a City of Port Adelaide Enfield community arts grant.

The participants, aged 13-20, were led by talented Australian/Lebanese Filmmaker and teacher Mona Khizim.

The girls were instructed on the entire filmmaking process including pre-production, production, post-production plus marketing (in order to organise their own red carpet screening.) They decided to make two films centred around topics they felt passionate about. The first was domestic violence. This film was directed by a participant who had been in an abusive relationship and explored the psychological intimidation that young women experience when they live with domestic violence.

In the second film, the girls looked at the importance of language, culture and identity. Their focus was the persecution of the minority Uyghur community in East Turkistan and how that persecution impacts the Uyghur community here in Adelaide. For the girls of Uyghur background, this was close to home. For the non-Uyghur girls, it was an introduction into a new and different culture. Working on this film led to many discussions about life, community, values and the importance of culture in general and in particular, within the girls' own Anglo and/or Indigenous communities.

"In addition to the technical side of filmmaking, the girls talked about how they'd benefited from learning new life skills," Ms Khizim said.

"They reported feeling increased confidence in expressing their thoughts and feeling better able to manage fear and resolve conflict. Along the way, the girls also learnt to stay focused, to stand up for their ideas, to negotiate content and to express themselves via a digital medium."

Wandana Community Centre Manager Rille Walshe said, "This programme was about empowering young women, giving them a voice through digital literacy and facilitating them working on something they felt passionate about. A lot of teamwork was involved and I think this really made a difference to them.

This programme would not have been able to occur without the council grant, I think it's an innovative project that's really significant and has given us ideas for future directions."

Recreation works

Public recreation facilities are a key way council helps our community to lead a healthy and active lifestyle.

Every year the council contributes significant funding to major projects targeting recreational facility upgrades - and new infrastructure.

In the 2015-2016 financial year the council embarked on a first ever trial of LED lighting as part of works on the George Crawford Reserve Netball Facility at Windsor Gardens.

\$240,000 was budgeted to restore the eastern court, car parks and general park facilities.

LED lighting is being trialled because of the following benefits:

- Energy savings and reduced carbon footprint
- Reduced 'spill' light into residents properties
- Reduced maintenance costs - no lamp replacements required
- Longer design life supported by longer warranties



NORTHFIELD WARD

Upgrades to our recreational spaces

Council's team of skilled Technical Services staff spend a great deal of time identifying and prioritising projects to upgrade recreational spaces, parks and gardens. But we also work hard as an organisation to be responsive to resident requests. In the 2015-2016 financial year one such example of that was the construction of a 3 on 3 basketball court at Walkley Heights Reserve.

Local resident and father Tim Adams submitted a request on behalf of his 12 year-old son Tom, for the court - to give his son and his friends somewhere to spend recreational time, close to home.

"I love basketball and I play for a team. I really wanted to practice shooting somewhere local," said Tom.

Mr Adams said, "A friend of my son's told him about a similar court at Klemzig and one of our neighbours said 'Why don't you write to the Council and ask them if they'll build one here'.

"So we did and fairly swiftly after that we got an email back saying the Council was already considering a playground upgrade - and from there it was all pretty quick."

The basketball court plus a new shade structure over the reserve's playground cost \$48,500 - and the court has been a huge success.

Mr Adams said, "It's excellent - you see the park getting used a lot more - everything from tiny kids with grandparents to teenagers mucking around on it. And rather than having to drive Tom around to places, now his mates want to come here after school."

The development aligns with the Council's focus on community wellbeing and making sure our natural and built environment are adaptable and sustainable.

Lightsview - Our new suburb

After extensive consultation and planning, the Northfield Ward 'grew' in the 2015-2016 financial year - with the addition of Adelaide's newest suburb, Lightsview.

Official State Government approval under the Geographical Names Act 1991 was given in April.

Lightsview takes in portions of Greenacres, Northfield and Northgate and is bordered by Fosters Road, Folland Avenue, Hampstead Road and Redward Avenue.

The adoption of the name change by the State Government followed extensive consultation by Port Adelaide Enfield Council with local residents, commercial stakeholders, service providers and the State Government.

Port Adelaide Enfield Council CEO Mark Withers said, "The Council pursued this opportunity after overwhelmingly positive results from community consultation. Residents within the greater portion of the area indicated they already strongly identify with the area name since the construction of the Lightsview housing development by joint venture partners Renewal SA and CIC Australia (now part of the Peet Group.) The Council will continue to work with residents and industry stakeholders to ensure the suburb transition is as smooth as possible for everyone."

The City of Port Adelaide Enfield undertook extensive follow-up engagement with residents, utilities and key agencies to assist in the process of changing address.

The Lightsview development is designed to give residents a community-focussed living experience, with frequent free events and markets. It has pedestrian linkages, public transport, and a network of parks reflecting a strong commitment to open community spaces.

The Council was pleased to welcome its newest suburb and looks forward to many years of building strong community relationships within Lightsview in the years to come.



ENFIELD WARD

Kilburn Community Garden Blossoms

When qualified engineer Luis Arriola migrated to Australia from Mexico five years ago, 'gardening' was as foreign to him as the new land he called home. But as he settled into his community, he began to contribute by volunteering for the Red Cross and the Mercy House of Welcome Parish, at Kilburn.

It was there, about a year ago – that the first seed was planted, to donate a little plot of earth for the construction of a community garden. It relies largely on the hard work of volunteers, like Mr Arriola and is supported by the Council's Kilburn Community Centre.

Mr Arriola says projects like this are key to growing strong communities.

"I like to connect people and I think it's a great place to do this. I want to put together all the communities that feel they are apart, but they are all Australian. We can show there is no difference between them, it is just in their thinking."

The garden's value has been recognised by the Australian Red Cross and retail giant Aldi, who've partnered to help sponsor the FoodRedi program – educating families about a healthy and sustainable diet, budgeting, physical fitness and economic self-reliance. Kilburn's Community Garden is one of the program's 'living classrooms'.

Manager of Social Programs with the Red Cross, Catherine Purvis, says the partnership and the garden will enable far more people to benefit from what the program has to offer.

"It enables us to up skill members of the community to deliver and pass on knowledge to other members of the community," she said.

Aldi says the program is a perfect fit for the company's mission to help address food security in Australia.

At Kilburn Community Garden volunteers are always welcome. "Anyone can come and we will tell them what to do, any other time they can come and enjoy," said Mr Arriola.

Prospect Road 'Weaving' Sculptures

The Prospect Road Public Art Project was initiated as part of the Prospect Road Upgrade.

The project involved consultation with local residents, businesses, the Mayor and Enfield Ward Elected Members.

Artist Gerry McMahon, who works from his studio workshop in Athol Park, was selected back in 2013 to create a series of 'weaving' sculptures along Prospect Road, Kilburn/Blair Athol.

The metal 'baskets' are designed to represent our diverse and multicultural community.

Artist Gerry said, "The pieces aim to embody the whole community, embrace all ethnicities and cultures, and create a sense of unity thus granting ownership of the artwork to all those living in this community."

"The woven sculptural baskets are a metaphor for the intertwining of people; they support the notion of uniting different people and their respective cultures to form a diverse and vibrant community."

"Each woven strand signifies an individual story, a journey, a dream, an experience."

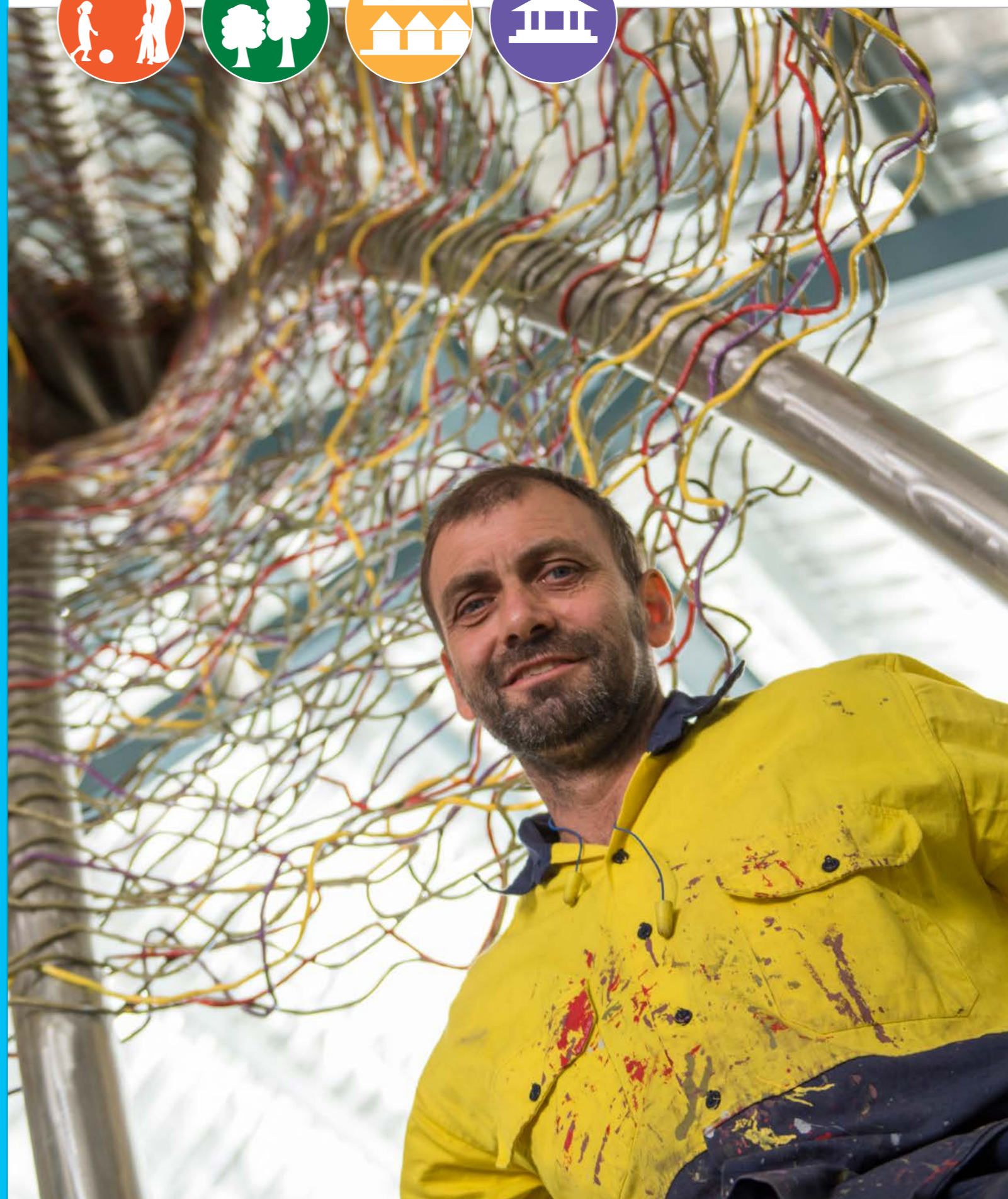
The sculptures are installed at numerous locations along Prospect Road and there is also one at the Kilburn Community Centre.

A series of weaving workshops from various cultures and traditions were also conducted at Killburn Community Centre to celebrate the weaving sculptures and stories.

Adelaide Symphony Orchestra in Kilburn

In February 2016, Kilburn Community Centre was treated to a performance by a special 8 person ensemble from the Adelaide Symphony Orchestra. The free concert drew a crowd of around 300 people – including children from local schools, older citizens and multi-cultural community groups. For one spell-binding hour the musicians played to a captivated audience – and spent time educating the crowd about orchestral music and instruments.

It was the first experience of live orchestral music for many, and one that many hope will be repeated. It was part of a 'concert tour' being conducted by the ASO through suburbs of Adelaide.



PARKS WARD

Gepps Cross Neighbourhood Watch 20 Year Celebration

The City of Port Adelaide Enfield aims to promote a sense of inclusiveness for our residents – and to ensure everyone feels safe and secure in their home environment.

The Council highly prizes the work of Neighbourhood Watch organisations across the region – but this year the Gepps Cross branch reached a special milestone – 20 years of operation.

Volunteers like Ron have been part of it for almost as long – he joined more than 15 years ago and still takes very seriously, his role of being the eyes and ears on the street. He says the organisation performs a vital civic duty by distributing information throughout the community and maintaining strong channels of communication between the public, police, council and local elected members.

He said, "In 2001 I retired from work, but not from life. I was starting to get bored at home so a friend invited me to a local Neighbourhood Watch meeting. Looking to get stuck into a worthwhile cause, I put my name forward and was soon appointed Area Coordinator."

"Being involved with Neighbourhood Watch has opened up a variety of opportunities to get involved in my local community and understand how it works, whilst simultaneously meeting lots of interesting people."

As to why he does it, Ron says, "I get the most pleasure out of being an area coordinator when somebody in the street stops to say hi and thank us for our work. Making a difference is why I love doing this job."

"I'm always telling my fellow members and anyone else that will listen, that Neighbourhood Watch is not all about crime prevention, but about problem solving for the residents and informing them about important community matters."

Local Neighbourhood Watch groups are always on the lookout for new volunteers and with the advent of the digital age they're particularly keen to get more young people involved.

Parks Tree Planting

The Council undertakes a year-round program to 'green' our region, ensuring our trees and vegetation are well-suited to their environment.

Seedlings are carefully nurtured by Council depot staff before they're ready for planting. In 2015-2016 the Parks Ward was the target of extensive revegetation works, with approximately 900 trees planted across the ward.

The plantings are scheduled according to a combination of a pre-planned program and resident requests.

Vegetation Establishment Leader Bruce Johnson said, "The general ratio of native to exotic trees is 59% and 41% exotic species. Across the entire Council region we planted a total of 1971 street trees in 2015-2016. The Planting Program comprises 1303 scheduled plantings and 668 resident requested street tree plantings.

Some of the native trees deemed best for the City of Port Adelaide region:

Angophora costata - Argyle Apple

Angophora hispida - Dwarf Apple

Banksia integrifolia - Coastal Banksia

Banksia integrifolia 'Sentinel'

Banksia marginata - Silver Banksia

Callistemon 'Harkness' - Gawler Hybrid Bottlebrush

Callistemon salignus - White Bottlebrush

Callitris gracilis - Southern Cypress Pine

Corymbia Ficifolia - Scarlet Flowing Gum

Parks Library Project

In 2015-2016 Financial Year significant progress was made towards the exciting Parks library and community facility.

The first major milestone for the project, being the Concept Design, went through an 8-week consultation period, where feedback was considered from the Community Engagement Report (prepared in December 2015).

The first stage of the Concept Design process paid particular attention to the location of the main entrance doors, staff facilities, the large open reading garden space and other multi-functional spaces/meeting areas.

The second stage was to develop the Concept Design, which involved the preparation of more detailed schematic drawings, including indicative floor plans, elevations and indicative 3D images of the internal and external features of the building.

The facility promises to answer a critical need for a library and community space within the Parks Ward.

The council is looking forward to bringing the local community along on the journey when work on the site begins next year.



PORT ADELAIDE WARD

Historic Post Office to become arts hub for the Port

After a highly-competitive application process, the City of Port Adelaide Enfield was excited to announce arts organisation "Fontanelle" as the new tenant for the historic Post Office on St Vincent St.

Renew Adelaide provided strategic activation advice, property marketing support, and processed applications for review by the Council.

Fontanelle is an existing gallery and art space in Bowden – run by co-directors Brigid Noone and Ben Leslie, who actively plan, develop and manage enormously popular studios, exhibitions and workshops.

The Post Office project will build on this model and it will be known as 'Fontanelle at Port Adelaide'.

Co-director Brigid Noone said: "Along with exhibitions, the gallery will be open to the public four days a week. We will also facilitate cultural and social gatherings including food pop-up events, music and performance."

Part of the space will also be allocated to permanent studios for local artists.

City of Port Adelaide Enfield Mayor Gary Johanson said "We couldn't be more pleased to welcome Fontanelle to Port Adelaide. They represent exactly what we envisaged to transform the old Port Office into an arts hub for the community. We are particularly excited about their plans to activate the building and the laneway behind it, to create an entirely new space for people to enjoy."

The Post Office tenancy is the first stage in the activation of historic buildings in the precinct bordered by St Vincent St, Commercial Road and Nile Street.

Formby Fountain

Every year the Council undertakes significant maintenance and restoration works on structures of historical value - and in 2015-2016 the historic Formby Fountain (replica) was restored and relocated for public display on St Vincent Street, Port Adelaide.

The original drinking fountain has a significant history, having been cast by McFarlane's of Scotland and shipped to the Port, one hundred and forty years ago.

It was named after prominent local businessman and former Mayor of the time, John Formby.

The unveiling of the original took place on 27 May 1876. John Formby founded "John Formby and Son, Customs and Shipping Agents" in Lipson Street and was Chairman of Port Adelaide Football Club from 1880-1892.

Over the next 100 years, the Formby Fountain was moved to various locations around Port Adelaide.

In 2014, having suffered extensive cracking and corrosion, it was put on permanent loan to the Port Adelaide Historical Society Museum to ensure its preservation.

The replica was then cast by Billmans Foundry in Victoria. John Formby died in his home at Alberton on 1 October, 1906 and he was buried at the Alberton Cemetery, now known as Pioneer Park.

Port Adelaide Festivals

The City of Port Adelaide Enfield is committed to supporting festivals and events each year.

This year St Jerome's Laneway Music Festival was a huge success with record ticket sales. Port Adelaide was the first stop on the Festival's national tour and the Port put on a beautiful summer's day for the crowd.

The Council invested in landscaping – and there were more shaded areas and food vans brought in to feed the festival-goers.

Council is proud to support festivals like Laneway, with the associated flow-on tourism and economic benefits for the local area.

The Port Festival of 2015 was also a hit with crowds turning out in droves to enjoy the arts, music, food, and hand-crafted merchandise – as well as great entertainment for children.



SEMAPHORE WARD

Pump Station opens and wins major award

Stormwater management is an ongoing challenge for the City of Port Adelaide Enfield and in the 2015-2016 financial year the council found a winning solution for part of the Semaphore Ward.

The \$8million Hargrave Street pump station project at Peterhead was delivered by Council staff in conjunction with Tonkin Consulting and Leed Engineering. The team went on to win an award for design and construction of a Public Works Infrastructure project costing more than \$1 million.

Residential properties and streets on the Lower LeFevre Peninsula have been prone to a high risk of stormwater flooding due to a number of factors including limited underground drainage and flat road grades that are close to high tide sea level.

Over the past twenty years, Council has undertaken various major construction projects to increase the capacity of the drainage network and improve overall stormwater management in low-lying suburbs adjacent the Port River.

The Hargrave Street Pump Station, collects stormwater from the Hargrave Street Stormwater Catchment and removes pollutants before discharging into the Port River.

The pump station was officially opened in October 2015. Further works included construction of the final section of the trunk gravity pipe along a section of Hargrave Street as well as lateral drain upgrades into side streets.

Robert Tiggemann, who was Acting Director Technical Services at City of Port Adelaide Enfield during construction of the pump station says, "Congratulations to everybody involved in this project. The collaboration between Tonkin Consulting, Council staff and Leed Engineering throughout, saw the successful completion of what was a very complex project."

The project has achieved a new standard in the assessment, planning and delivery of large scale urban flood mitigation projects. By actively participating in this project with the private sector, the City of Port Adelaide Enfield has greatly enhanced ability to manage flood mitigation projects of this scale.

The \$8 million dollar pump station was jointly funded by Council and the Stormwater Management Authority.

Semaphore festivals

The Semaphore Street Fair, Semaphore Music Festival and the International Kite Festival make the Semaphore Ward a hive of activity throughout the year.

The Council is proud to sponsor these events, which draw crowds from all over Adelaide, interstate and overseas.

The 2016 Kite Festival featured international guest kite flyers from New Zealand and as far away as Florida in the USA.

The Semaphore Summer Twilight Markets were also supported by Council this year, featuring lots of ethically produced items, handmade arts and crafts of every kind, vintage fashion, world cuisine and coffee. The markets are family oriented with plenty of stalls and buskers to provide a lovely ambience.

Beach access mats

In June, the City of Port Adelaide Enfield launched a trial of beach access mats to make our coast accessible for people with disabilities. Leading up to the trial, Community Development staff conducted extensive research into different styles and designs of the mats on today's market – and came up with two options which have been used successfully interstate and overseas.

They're being trialled at Semaphore just north of the Palais Hotel, and at Largs Bay alongside the Largs Bay Sailing Club.



OUTER HARBOR WARD

Recreational spaces

This year Council completed Stage One of the Taperoo Soccer facilities upgrade, which includes the construction of two Junior soccer pitches with associated club lighting. The major upgrade continues in the 2016-2017 Financial Year will clubrooms scheduled to be built – all coming at a cost of more than \$3 million. The Council considers this to be a worthwhile investment in providing high quality facilities and recreational space for the young people in our community.

Upgrade works at Roy Marten Park, Taperoo have also been ongoing with a car park, connection path from Military Road to Lady Gowrie Drive and a Dog Park. The multi-million dollar project has been cost-shared by the Department of Planning, Environment and Infrastructure.

Students and Council caring for the environment

Ocean View College in Taperoo has created a youth-based volunteer program to increase the number of school students exposed to volunteering.

Students involved in the program recently spent the day at the Taperoo sand dunes as part of a collaborative classroom workshop which brought schools, business and local community members together to share knowledge with environmental groups Friends of Taperoo Dunes and Trees for Life.

Enthusiasm was contagious as the students got their hands dirty, digging holes, planting and watering 500 young shrubs.

The school's Year 9 geography class is currently studying ecosystems so this program was a perfect way to bring real life experience into the classroom.

Lachlan was eager to share what he had learnt, "I don't do a lot of planting so it is good to learn and practice and now I can do more to help my parents in the garden at home".

"It's great to do something for the community whilst working with your friends and having fun. We are competing to see who can plant the most", he added.

The plants were grown by the City of Port Adelaide Enfield specifically for the dunes. Seeds from eight different indigenous species were collected from plants as close as possible to the area, as this is in line with best planting practices – and gives greatest chance for survival. The plants used in the project were taken from our overall 24,000 yearly programmed plantings for the dune complex environment.

Ocean View College is working to give students a taste of volunteering with the hope of generating a passion for volunteering in the longer term.

Teacher Tracey Wallace said that through engaging in volunteering, students also develop their personal employability skills, "This program is a fantastic way to get our kids thinking about being positive community volunteers, it's also the most engaged I've seen them in a while and they enjoy getting hands on."

Lachlan encourages everybody to give it a go, "It's pretty easy you just have to get out here and start."

Environmental work to protect Mutton Cove

Mutton Cove Conservation Reserve on the north-eastern tip of LeFevre Peninsula is made up of a very dynamic environment consisting of mud flats, saltmarsh and mangrove communities. It's also a locally significant habitat for migratory birds to breed, nest and feed.

But the fragile environment has been degraded recently, due to recent storms which broke a high protecting levee bank and off-road vehicles impacting the area.

So, in a bid to stop the damage – and to kick-start rehabilitation, the Council recently joined with a number of groups including Friends of Mutton Cove, the Green Army Team, Birdlife Australia, DEWNR and Renewal SA as well as year 9 students from Portside Christian College, to undertake a planting morning in the reserve.

Craig Hughes, Council Environmental Projects Officer said, "This project is an important step forward to lift the profile of this conservation reserve and provide local opportunities for youth to learn by doing."

The migratory bird habitat will be further protected by the installation of heavy duty bollards around the perimeter of the area and by densely planting a variety of different species to manage soil erosion issues and provide local habitat.

There are a number of birds listed under the EPBC Act and various migratory Australian international treaties that may over-fly and visit this Mutton Cove site such as the Red-necked Stint and Great Egret. In the warmer months you can often see them along the shoreline outside the sea wall embankment feeding on small crustaceans. Feeding also occurs on the mud flats on either side of the creek, inside the Cove.



SECTION FIVE

Statutory Reporting



STATUTORY REPORTING

This section of our Annual Report includes information that Council is bound to provide under relevant South Australian Legislation. More information about many of the following topics can be found on our website.

Council Policies

Council Policies are publically accessible decision making guides. They are designed to inform our customers on the scope of decisions or actions relating to Council's programs, responsibilities and services. Each policy is reviewed on a regular cycle.

Chief Executive Office

Elected Members' Allowances and Support
Elected Members' Conferences, Seminars, Training and Development
Elected Members' Private Use of Council Facilities and Services
Elected Members Appointment to External Bodies
Elected Members Caretaker Period Policy

Community Development

Aboriginal & Torres Strait Islander Tertiary Education Scholarship Program
Awards - Aboriginal and Torres Strait Islander Achievements and Contributions
Awards - Community Recognition
Awards - Volunteer Recognition of Service
Building Fees Reduction
Building Inspection
Community Centres and Hall Hire
Community Safety - Graffiti Removal / Minimisation
Community Transport
Dry Area Exemption
Environmental Health - Compliance and Enforcement
Events - In-Kind Support
Food Business Inspection Fee - Food Act 2001
Grants - Community and Cultural Development Program
Grants - Facilities Rental Program
Grants - Heritage Incentive Program
Grants - Junior Sports Program
Grants - Requests for Financial Assistance
Grants - Sponsorship and Donations Fund
Healthy Eating
Keeping More than the Prescribed Number of Dogs
Licensing Applications
Mobile Food Vendors
Order Making
Public Access to the Internet
Public Art and Placemaking
Public Notification of Planning Material
Sponsorship - General/Major Events

Corporate Services

Active Reserves Shared Use of Council Facilities
Budget
Communication
Community Engagement
Conflict of Interest
Contracts and Tendering
Collection of Sundry Debts
Civic Entertainment Facilities - Alberton and Adelaide Ovals
Delegations Process
Elected Members Information Management
Fencing Cost Reimbursement
Fraud and Corruption Prevention
Informal Gatherings
Naming - Parks and Reserves
Privately Funded Development Plan Amendments
Procurement
Prudential Management
Public Integrity - Complaints and Investigations
Rebates of Council Rates
Safe Environments
Sale and Disposal of Land or Other Assets
Social Development
Street Naming
Street Numbering
Treasury Management
Whistleblower Protection

Technical Services

A-Doubles Vehicles
B-Doubles Vehicles
Community Minded Verges
Crossover Contribution
Heavy Vehicle Access
Installation of Memorial Plaques on Seats
Memorial Trees in Reserves
Outdoor Dining
Public Lighting for Parks and Reserves
Residential Parking
Sale of Goods on Council Land
Shade Over Playgrounds
Street Trees & Reserve Plantings
Sustainable Environment - Discharge to Wetlands

Policy Review Process

Council's Executive Leadership Team endorsed a Policy Framework for Council in late 2014. The framework provides guidance for writing and reviewing the policy documents. Administration Policies are internal documents that, unlike Council Policies, do not require endorsement by Council.

Policies are reviewed in accordance with the framework and against the following criteria:

- The need for and role of each policy in terms of the City and Corporate Plan strategies and Council's Strategic Management Framework;
- The policy content and its ongoing relevance;
- The need to update the policy to correspond with resolutions of Council or decisions of the Executive Leadership Team;
- Legislation changes that should result in policy amendment and legislative criteria which must be considered during a policy review; and
- Whether there have been customer complaints in relation to the policy content and whether these concerns should be considered when reviewing the policy.

Departments review relevant policies and amendments are confirmed by the Management Executive Team prior to being forwarded to Council for endorsement.

Policy Availability

Enquiries regarding procedures for inspecting and accessing Council's policy documents should be addressed to our Customer Service team.

Council policies are available to the general public via:

- Council's internet site www.portenf.sa.gov.au/policies
- Council's Customer Service Centre either by using the quick links section on Council's internet site, phoning 8405 6600, or visiting a Council office:
- Civic Centre
163 St Vincent Street, Port Adelaide
Tel. 8405 6600
- Greenacres Library - Council Office
2 Fosters Road, Greenacres
Tel. 8405 6540
- Enfield Library - Council Office
1 Kensington Crescent, Enfield
Tel. 8405 6530

FREEDOM OF INFORMATION

Freedom of Information Statistics

Eleven applications under the Freedom of Information Act were received by Council for the twelve months to 30 June 2016.

All eleven applications were completed within the financial year.

One application was refused; as the information sought was publicly available. Six applications had partial release under Schedule 1 of the Act as follows: Clause 6 (Documents affecting personal affairs), Clause 7 (Documents affecting business affairs) and Clause 13 (Documents containing confidential material).

Freedom of Information - Information Statement

An Information Statement is published by the City of Port Adelaide Enfield in accordance with the requirements of Section 9 of the Freedom of Information Act 1991. The City of Port Adelaide Enfield is pleased to comply with the legislation and publishes an updated Information Statement every twelve months to provide an overview of the types of information held by Council.

Freedom of Information Applications

The City of Port Adelaide Enfield is pleased to provide information to residents/ratepayers wherever possible. Some information is available for viewing at no charge or for a nominal reproduction charge if copyright does not exist. In some cases, where extraordinary staff time is required to comply with the information request, charges may be imposed to recover costs.

Requests for other information will be considered in accordance with the Freedom of Information Act 1991. Under this legislation an application fee must be forwarded with the request unless the applicant is granted an exemption.

Should the applicant require copies of any documents requested pursuant to a Freedom of Information request, charges as set out in the Request for Access to Information form may apply. Freedom of Information Request forms are available via a link on Council's website, and at the Council Office and Library- Council Offices. Forms and enquiries should be directed to the Freedom of Information Officer, City of Port Adelaide Enfield, PO Box 110, Port Adelaide SA 5015 or emailed to customer.service@portenf.sa.gov.au

Applications will be responded to as soon as possible within the statutory thirty days of Council receiving the Freedom of Information request together with the application fee or proof of exemption.

Amendment of Council Records

A member of the public may gain access to Council documents to make amendments concerning their personal affairs by making a request under the Freedom of Information Act 1991. A member of the public may then request a correction to any information about themselves that is incomplete, incorrect, misleading or out of date. To gain access to these Council records, a member of the public must complete a Freedom of Information Request for Access form as indicated above, outlining the records that he/she wishes to inspect, and forward to the Freedom of Information Officer.

COUNCIL STRUCTURE

Council Meetings

Council Meetings of the Port Adelaide Enfield Council are held in the Council Chamber at 62 Commercial Road, Port Adelaide. Council Meetings are conducted on the second Tuesday of each month.

All Council, Committee and Development Assessment Panel meetings are open to the public. The Agenda, Reports and Minutes for each meeting are public documents and are available at the Council Office and libraries or at www.portenf.sa.gov.au

Committees

Four Committees formed by Council to assist in streamlining the Council's business are as follows:

Development Assessment Panel

The Development Assessment Panel meetings are held on the fourth Wednesday of each month at 7pm. The Development Assessment Panel makes decisions on development applications. Members of the public are welcome to attend.

Audit Committee

The Audit Committee monitors and makes recommendations to Council on a range of matters related to financial reporting, internal controls, risk management systems and other relevant functions set out in the Audit Committee's 'Terms of Reference'.

The Audit Committee generally meets quarterly on the third Tuesday of February, May, August and November.

Chief Executive Officer Performance Development Review Committee:

Advises Council on the performance of the Chief Executive Officer and meets annually.

Strategic Planning and Development Policy Committee

The Strategic Planning and Development Policy Committee has been established pursuant to Section 101A of the Development Act 1993.

The Committee provides advice to the Council in relation to the extent to which the Council's strategic planning and development policies accord with the State Government's Planning Strategy and to assist Council to undertake strategic planning and monitoring to achieve orderly and efficient development within the area. The Committee meets as required at 7.15pm causing an adjournment of the Council meeting on the second Tuesday of each month where agenda items require that a meeting take place.

Agendas and Minutes

Council, Committee and Development Assessment Panel Agendas are placed on public display not less than three days prior to meetings. Minutes of the meetings are on display within five days of that meeting having been held at the principal office and at all Council libraries. Meeting agendas and minutes also appear on Council's website: www.portenf.sa.gov.au

Informal Gatherings

From time to time Elected Members may request by resolution of Council further detailed information to be provided on a specific issue, in a less formal atmosphere than a Council or Committee Meeting. On other occasions the Administration in consultation with Elected Members may arrange for the conduct of informal gatherings as required.

In these instances a workshop or information briefing may be held, where Elected Members and Administration staff are able to discuss matters in a more open environment. No decisions are made in this forum.

Working Parties and Groups

A number of Council Working Parties, Management and Staff Working Parties and groups comprising Elected Members, staff and members of the community have been established to examine and investigate specific issues. These include:

- Aboriginal Advisory Panel
- Australia Day Awards Selection Panel
- Building Fire Safety Panel
- Information Technology Strategic and Policy Group
- LEAP Youth Program
- Local Heritage Incentive Fund Grants Scheme Panel
- Executive Leadership Team
- Open Space Group
- Special Projects Group
- Urban Projects Coordinating Group
- Various Grants Selection Panels
- Work Health and Safety Steering Committee

Building Fire Safety Panel

The role of the Building Fire Safety Panel is to investigate and ensure that owners are maintaining proper levels of fire safety in their buildings, and where deficiencies are identified, require that owners improve the fire safety standards to a minimum acceptable level. The Building Fire Safety Panel aims to achieve this by undertaking proactive inspections, responding to public concerns and actioning South Australian Metropolitan Fire Service reports that relate to deficiencies identified.

Elected Member Training and Development

The Elected Members' Conferences, Seminars and Training and Development Policy was endorsed on 8 September 2015. The following training programs have been completed in the 2015-2016 financial year:

DATE	Description & Number of Elected Members in Attendance (in brackets)
5 July 2015	Asia Pacific Cities Summit & Mayor's Forum, Brisbane (1)
4 August 2015	Completion of Ordinary Returns Workshop, Adelaide (1)
9 September 2015	Murray Darling Association 71st Annual General Meeting & National Conference, Tumut (1)
4 May 2016	LGPA National Congress & Business Expo, Gold Coast (8)

Delegations and Policy Manual

The Chief Executive Officer has been conferred with delegated authority from Council to make decisions in relation to those matters which fall within the scope of the delegations. In some instances the Chief Executive Officer has sub-delegated powers and functions to other relevant Council staff. The Council has also delegated authority to the Development Assessment Panel, the CEO Performance Review and to the Strategic Planning and Policy Committee to make decisions regarding some Strategic and Development Planning matters received for various forms of development.

The delegations from the Council and in turn, the sub-delegations from the Chief Executive Officer are listed in the City of Port Adelaide Enfield Delegations and Sub-delegations Manual. The delegations are reviewed annually by Council in keeping with the legislative requirement of the Local Government Act 1999 to review delegations under that Act at least once in every financial year.

CODES, REGISTERS AND ALLOWANCES

Code of Conduct

A list of codes of conduct or practice required under the Local Government Act 1999 or Local Government (Elections) Act 1999 is provided as follows:

- City of Port Adelaide Enfield Elected Members' Code of Conduct - Section 63
- Mandatory Code of Conduct for Elected Members commenced 1 September 2013
- City of Port Adelaide Enfield Employees' Code of Conduct - Section 110
- Mandatory Code of Conduct for Employees commenced – 13 February 2014
- Code of Practice for use of Confidentiality provision under the Local Government Act - Section 92

Registers

A list of registers that are required to be kept under this Act or Local Government (Elections) Act 1999 is provided as follows:

- Register of Interest (Members) - Section 68
- Register of Allowance and Benefits - Section 79
- Register of Remuneration, Salaries and Benefits - Section 105
- Register of Interests (Officers) - Section 116
- Register of Fees and Charges - Section 118
- Register of Community Management Plans - Section 196
- Register of Community Land - Section 207
- Register of Public Roads - Section 231
- Register of By-Laws - Section 251

Elected Members Allowances

Elected Member allowances are set by the Remuneration Tribunal and are reviewed every four years prior to each Local Government General Election.

Information on allowances paid to members of the Council or a Council Committee.

Mayor - \$86,000 pa

Deputy Mayor - \$26,875 pa

Councillors- \$21,500 pa

Adjusted annually by CPI - 1 July each year.

Members of the Development Assessment Panel receive a sitting fee per meeting attended of \$580 and the Presiding Member receives \$690 per meeting attended.

Independent Members of the Audit Committee receive a sitting fee of \$690 per meeting attended.

CONFIDENTIAL ITEMS AND REVIEW OF COUNCIL DECISIONS

Confidential Items

The Local Government Act 1999 specifies that Council meetings be held in a public place, but on occasions this principle is outweighed by the need to keep the information or discussion confidential.

There were 8 instances where Council was satisfied that it was necessary to exclude the public and consider agenda items in confidence and these have been recorded. During 2015-2016 the issues considered in accordance with Section 90(2) and Section 90(3) of the Local Government Act 1999 are contained in the following table:

2015			
MEETING & DATE	ITEM NUMBER	TITLE	LOCAL GOVERNMENT ACT 1999 SECTION
Strategic Planning Development Policy Committee 14 July 2015	4.2	Industry/Business (Gepps Cross Gateway) Review - Statement of Intent	90(2) and 90(3)(d) and 90(3)(m)
Ordinary Council Meeting 11 August 2015	12.3.14	Report of Confidential Minute Item - Strategic Planning & Development Policy Committee Meeting - 14 July 2015	90(2) and 90(3)(d) 90(3)(m)
Ordinary Council Meeting 11 August 2015	12.3.17	Rebate of Rates Request	90(2) and 90(3)(d)
Ordinary Council Meeting 8 September 2015	12.3.11	Purchase of Property - Port Adelaide	90 (2) and 90 (3)(b)
Ordinary Council Meeting 8 December 2015	12.3.15	Northern Economic Plan – Confidential Report	90 (2) and 90 (3)(j)

2016			
MEETING & DATE	ITEM NUMBER	TITLE	LOCAL GOVERNMENT ACT 1999 SECTION
Ordinary Council Meeting 12 April 2016	12.4.2	Port Adelaide Football Club Future Planning Presentation - Confidential Report	90 (2) and 90 (3)(d)
Strategic Planning Development Policy Committee 10 May 2016	4.3	Industry/Business (Gepps Cross Gateway) Review Development Plan Amendment	90(2) and 90(3)(d) 90(3)(m)
Ordinary Council Meeting 14 June 2016	12.3.15	Carparking Investigations and Negotiations for Port Adelaide	90(2) and 90(3)(b)(i)

Confidentiality Orders pursuant to Section 91(7) of the Local Government Act 1999 require documents to remain confidential for either a specified period of time or until event occurs. During 2015-2016 there were 8 instances where documents were considered and documents determined to be kept in confidence in accordance with Section 91(7). These are listed in the following table:

MEETING & DATE	ITEM/TITLE
Strategic Planning Development Policy Committee - 14 July 2015	4.2 Industry/Business (Gepps Cross Gateway) Review - Statement of Intent
Ordinary Council Meeting - 11 August 2015	12.3.14 - Report of Confidential Minute Item - Strategic Planning & Development Policy Committee Meeting - 14 July 2015
Ordinary Council Meeting - 11 August 2015	12.3.17 - Rebate of Rates Request
Ordinary Council Meeting - 8 September 2015	12.3.11 - Purchase of Property - Port Adelaide
Ordinary Council Meeting - 8 December 2015	12.3.15 - Northern Economic Plan - Confidential Report
Ordinary Council Meeting - 12 April 2016	12.4.2 - Port Adelaide Football Club Future Planning Presentation - Confidential Report
Strategic Planning Development Policy Committee - 10 May 2016	4.3 - Industry/Business (Gepps Cross Gateway) Review Development Plan Amendment
Ordinary Council Meeting - 14 June 2016	12.3.15 - Carparking Investigations and Negotiations for Port Adelaide

The table below identifies the grounds on which the Council considered the matters and identifies the number of times each section was used to exclude the public from the discussion and the related documentation.

LGA 1999 RELEVANT SECTION	DESCRIPTION	NO. TIMES
90(2)	A council or council committee may order that the public be excluded from attendance at a meeting to the extent (and only to the extent) that the council or council committee considers it to be necessary and appropriate to act in a meeting closed to the public in order to receive, discuss or consider in confidence any information or matter listed in subsection (3) (after taking into account any relevant consideration under that subsection).	8
90(3)(b)(i)	Information the disclosure of which - (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposed to conduct, business, or to prejudice the commercial position of the Council;	2
90(3)(d)	Commercial information of a confidential nature (not being a trade secret) the disclosure of which- (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest;	5
90(3)(j)	(j) information the disclosure of which - (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the council or a person engaged by the council); and (ii) would, on balance, be contrary to the public interest;	1
90(3)(m)	Information relating to a proposed amendment to a Development Plan under the Development Act 1993 before a Development Plan Amendment proposal relating to the amendment is released for public consultation under the Act;	3
91(7)	However; subsections (4), (5) and (6) do not apply to a document or part of a document if - (a) The document or part relates to a matter dealt with by the council or council committee on a confidential basis under Part 3; and (b) The council or council committee orders that the document or part be kept confidential.	10

During 2015-2016 there were two orders which lapsed and 19 orders remain in confidence.

Review of Council Decisions under Section 270 of the Local Government Act 1999

During 2015-2016 one application for a review of a council decision under Section 270 were received.

The applications related to:

MATTER	OUTCOME
Building works	No administrative error occurred

Applicants were notified about their option to apply to the Ombudsman for assistance should they be dissatisfied with findings of the Section 270 review.

Under Council's Public Integrity Framework, the City of Port Adelaide Enfield received and managed requests for service and general complaints within the 2015-2016 financial year.

National Competition Policies, Local Purchasing and Competitive Tendering

National Competition Policy

Council does not operate any significant business activities within either Category 1 or Category 2. Council has received no complaints about the application of competitive neutrality during the 2015-2016 financial year.

Prior to gazettal on 21 August 2008, Council By-Laws were subjected to the requirements of Section 247 of the Local Government Act 1999 in relation to avoiding restricting competition to any significant degree. The By-Laws have been in force since 21 December 2008. The By-Laws were under review during the 2014-2015 period and adopted in July 2015.

Use of Local Goods and Services

Council has adopted the Council Policy - Contracts and Tendering in accordance with Section 49(1) of the Local Government Act 1999. Subject to the Competition Principles Agreement, as defined in the Competition and Consumer Act 2010, and as applicable to Local Government, Council will, wherever possible, adopt a policy of purchasing locally.

Where appropriate, the location of manufacturers of goods and suppliers of goods and services will be considered along with a range of other factors in deciding on the purchase of goods and services.

Local suppliers are to be given the opportunity to tender and quote for the supply of goods and services.

Competitive Tendering

Council Policy - Contracts and Tendering in accordance with Section 49a) of the Local Government Act 1999 addresses competitive tendering and other measures to ensure cost-effective delivery of goods and services.

In accordance with the Council Policy - Contracts and Tendering, Council will call for open or public tenders for the supply of goods, the provision of services or the carrying out of works in circumstances where the level of estimated gross value of expenditure exceeds \$100,001 (excluding GST).

Access to Council Documents

Documents Available for Inspection

The following documents are available for public inspection from Customer Service Officers at the principal Council Office, 163 St Vincent Street, Port Adelaide, during office hours. Members of the public may purchase copies of these documents by payment of the fees set out in the Schedule of Fees and Charges (subject to review by Council in July each year).

Many of these documents are free of charge to the public and many are available on Council's website. Documents are listed under Departmental heading.

Documents listed with an asterisk (*) are available for a small charge.

Chief Executive Office

- Agendas and Minutes - Council
- Agendas and Minutes - Development Assessment Panel
- Annual Report
- City Plan 2030
- Code of Practice - Confidentiality Provisions - Local Government Act 1999
- Council By-Laws
- Council Policies
- Elected Members Code of Conduct
- Emergency Response Procedures
- Employee Code of Conduct
- Register of Elected Members' Interests
- Salary Register and Award Conditions
- Work Health and Safety Policy and Procedures

Corporate Services Department

- Annual Business Plan
- Assessment Record*
- Audited Financial Statements*
- Budget Documents*
- Development Plan Amendments*
- Economic Development Strategy
- Environment Strategy for a Sustainable City 2009-2014
- Extracts from Delegations and Subdelegations Manual
- Freedom of Information Statement
- Line Item Budget
- Long Term Financial Plans 2008-2009 to 2017-2018
- Program Performance Budget
- Schedule of Fees and Charges
- Social Development Strategy 2008-2012
- Voter's Roll- Wards
- Voter's Roll- Whole Area

Community Development Department

- Community Services Information
- Cultural Plan and Cultural Issues Paper
- Development Guides (numbers 1 to 15)
- Development Plan (available for viewing only)
- Disability Discrimination Act Action Plan
- Dog and Cat Management Plan
- Dog Register
- Environmental Health Management Plan
- Guide to Recycling and Waste
- Planning Register
- Plan for working with and form Aboriginal and Torres Strait Islander people
- Port and Coast Visitor Information Guide
- Public Health and Wellbeing Plan 2015-2020
- Visitor Information Centre Business Plan

Technical Services Department

- Asset Management Plans
- Footpath Construction Program
- Local Area Bike Plan
- Open Space Plan
- Parks and Gardens Construction Program
- Parking Controls Register
- Public Roads Register
- Public Works Specifications
- Roadworks Construction Program
- Stormwater Drainage Construction Program
- Traffic Control Construction Program
- Underground Connections- Requirements and Application Forms

Council Meetings

Members of the public have a number of opportunities to put forward their views on particular issues before Council. These are:

Deputations – a deputation is an address made to the Council, or a Council Committee by a person or group on a particular matter. Following a written request to Council and with the permission of the Mayor and/or Committee Presiding Member, a member of the public can address the Council/Committee personally or on behalf of a group of residents in line with Council's Code of Practice - Meeting Procedures.

Petitions – a petition is a formal written request or submission to Council, which has been signed by multiple people. A standard petition form is available on Council's website and provides a good template for compiling a petition. The Local Government (Procedures at Meetings) Regulations 2000 do require that a petition:

- be legibly written or typed;
- be an original document
- clearly set out the request/submission of the petitioners; and
- be delivered to the principal office of the Council.

A petition form is available at www.portenf.sa.gov.au/forms

Written Requests - a member of the public can write to the Council on any Council policy, activity or service.

Elected Members - members of the public can contact Elected Members of Council to discuss any issue relevant to Council. Elected Member contact details are available on Council's website:

www.portenf.sa.gov.au/ElectedMembers

World Wide Web – Council has a web presence www.portenf.sa.gov.au which provides an opportunity for comment and feedback.

Community Engagement

Council is interested in hearing from stakeholders about its projects and initiatives. In conducting consultation activities, Council is seeking the involvement of its local communities and gaining feedback that may influence its final decisions.

Under the Local Government Act 1999, Council is bound to consult with the community on various proposals.

In other cases, the legislation does not set specific requirements, but Council develops a customised consultation program in line with its public consultation policy.

Central to this is the willingness of both community and government to build ongoing relationships. Over time, this contributes to a cycle that includes:

- Collecting information
- Sharing information
- Mutual communication and deliberation
- Participatory decision making and
- Continuing evaluation and improvement of community engagement processes.

A Community Engagement Policy (formerly Public Consultation Policy) was endorsed on 14 July 2015 to assist this process.

Management Plans for Community Land

Council maintains its Community Land Register in accordance with the Local Government Act 1999 and the relevant Regulations.

Council has adopted Community Land Management Plans as follows:

- Passive Recreation Reserves
- Active Recreation Reserves
- Leased, Licensed or Short-Term Hired Community Facilities
- Off Street Car Parks
- Commercial Property
- Stormwater/Drainage Reserves
- Operational Assets

Each Community Land Management Plan prescribes Performance Targets and Strategies, Actions and Performance Measures responding to each Management Plan's Objectives.

SECTION SIX

Financial Performance



FINANCIAL PERFORMANCE

Performance against Annual Business Plan 2015-2016

The following is a high level summary of operating and capital investment activities of the Council. The presentation represents a simplified version of reporting under the Government Finance Statistics (GFS) framework of the Australia Bureau of Statistics and is used uniformly across Local Government in South Australia.

UNIFORM PRESENTATION OF FINANCES	2015-2016 BUDGET 3 RD REVIEW \$'000	2015-2016 ACTUAL \$'000
Operating Revenues	108,895	106,822
Less Operating Expenses	(110,064)	(108,570)
Operating Surplus before Capital Amounts	(1,169)	1,748
Less net Outlays on Existing Assets		
Capital expenditure on renewal and replacement of assets	24,511	15,560
Less Depreciation, Amortisation and Impairment.	(27,207)	(30,652)
Less Proceeds from sale of replaced assets	(662)	(612)
	(3,358)	(15,704)
Less Net Outlays on New and Upgraded Assets		
Capital expenditure on new and upgraded assets	14,756	15,191
Less Amounts received for new and upgraded assets	(2,597)	(2,805)
Less Proceeds from sale of surplus assets	0	0
	12,159	12,386
Net Lending / (Borrowing) for Year	(9,970)	1,570

These Financial Indicators have been calculated in accordance with information Paper 9 - Local Government Financial Indicators, prepared as part of the LGA Financial Sustainability Program for the local Government Association of South Australia.

INDICATOR DESCRIPTION	2015-2016 BUDGET 3 RD REVIEW	2015-2016 ACTUAL
Operating Surplus Ratio This ratio expresses the operating surplus/(deficit) as a percentage of operating revenue.	(1.07%)	2%
Net Financial Liabilities Ratio This ratio expresses net financial liabilities as a percentage of operating revenue. Net Financial Liabilities are defined as total liabilities less financial assets excluding equity accounted investment.	8.08%	(3%)
Asset Sustainability Ratio This ratio expresses net asset renewals as a percentage of Annual Business Plan required expenditure. Net asset renewal expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.	97%	73%

The classifications are in accordance with the South Australian Local Government Grants Commission, which are standard across all South Australian Councils. The larger expenditure mainly consists of:

Business Undertakings:

- Depot Operations
- Governance
- Council Administration

Transport:

- Footpaths and Kerbing
- Roads
- Traffic Management

Recreation:

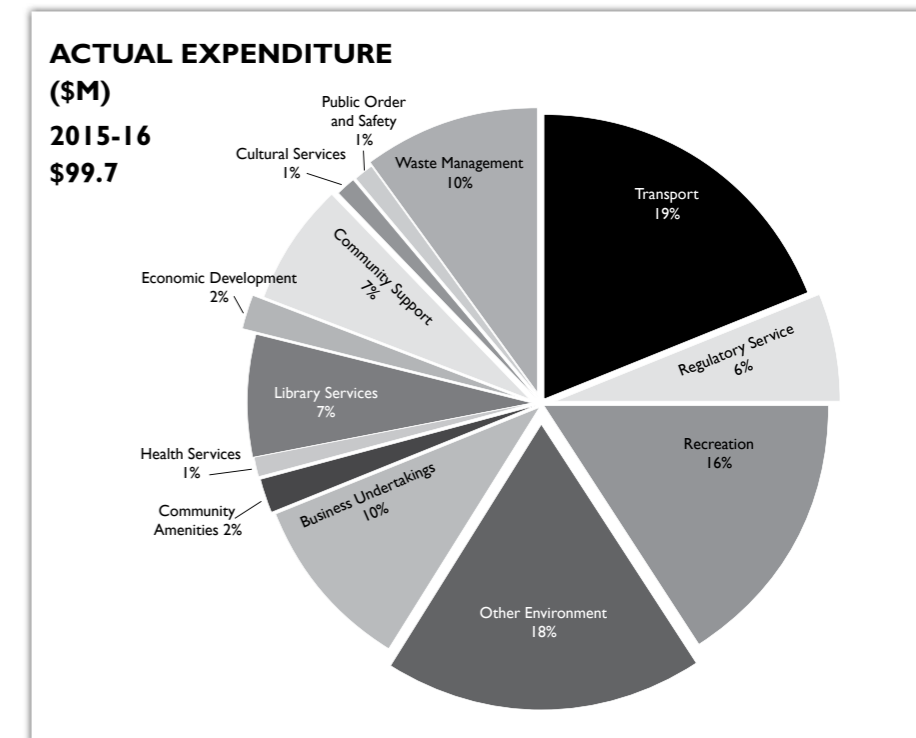
- Parks and Gardens
- Sporting Facilities

Other Environment:

- Coastal Protection
- Water Catchment Board Contribution
- Street Cleaning
- Street Lighting
- Streetscaping

Waste Management:

- Domestic, Green and Recycling Waste Collection and Disposal



Council continued to undertake its responsibilities under the Local Government Act and other legislation during 2015-2016 by providing services such as dog and cat management, development planning and control, building safety assessment, health services, garbage collection, green waste and recycling processing, maintenance of infrastructure including roads, footpaths, parks, public open space, street lighting and drainage.

In response to community needs, the Council also provided services and programs including library facilities located at Port Adelaide, Semaphore, Greenacres and Enfield, community events including the Australia Day celebrations, citizenship ceremonies, youth services through Youth Week and the Early Intervention projects and a comprehensive community sponsorship and donation program and health initiatives including the Obesity Prevention and Lifestyle Program.

Council also operated a number of facilities on a fee for service basis. These facilities provided community benefits while generating revenue to maintain the assets associated with the service. They included golf courses located at Valley View, Glanville and Regency Park, community centres and halls across the municipality, the community bus service, the Home and Community Care (HACC) program, various ovals, courts, parks and reserves across the municipality.

For the financial year ended 30 June 2016 the Council posted an operating deficit of \$1.7m before capital items, and a net surplus of \$6.1m after allowing \$2.8m in grant revenue for new or upgraded assets, and \$5.8m in assets received free of charge. Revenue for assets received free of charge is not budgeted due to the uncertain and unpredictable nature of the transactions.

Council achieved an operating deficit ratio (i.e. the operating result as a percentage of operating revenue) for the period of 2.0%.

This is unfavourable when compared to the budget target of (1.07%) and can be attributed to \$1.9 million of the 2015-2016 Federal Government Assistance grants received in advance in 2014-2015 and no compensating prepayments in 2015-2016.

During the financial year Council constructed infrastructure and acquired other assets totalling \$43.3m. This included replacement of plant and machinery \$2.1m, building acquisitions and improvements \$8.7m, construction of roads, drains and footway infrastructure \$31.1m.

For the reporting period Council achieved an asset sustainability ratio (i.e. net asset renewals expenditure relative to that required in Council's Annual Business Plan) of 73%. This result is below budgeted expectations and is outside Council's target range of between 90% - 100% in any given year. Approximately \$5.0m of incomplete capital works as at 30 June 2016 has been placed in Council's Committed Project Reserve in order to fund project completion during 2016-2017.

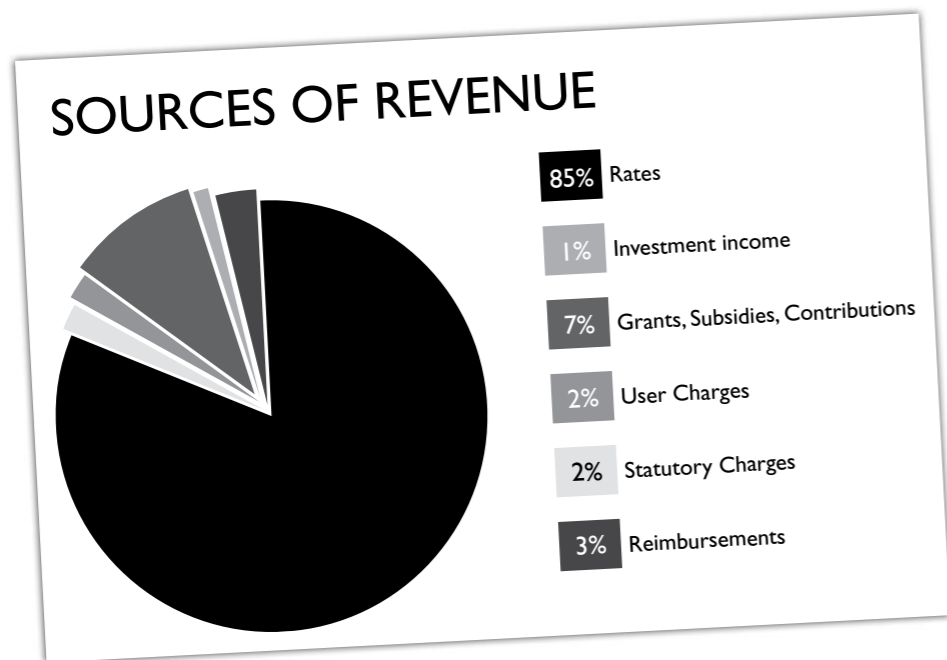
Council is able to meet all of its short term commitments with a current ratio of 1.47m at 30 June 2016.

Council's net financial liabilities ratio (i.e. net financial assets as a percentage of total operating revenue) equalled (3%).

Council's Treasury Management Policy directs that Council manages its finances holistically in accordance with overall financial sustainability strategies. For this reason Council has continued to utilize its available cash to fund all activities for the reporting period rather than borrow funds.

In line with the 2015-2016 Budget, Council repaid loan principal totalling \$2.2m during the reporting period. Council's borrowings as at 30 June 2016 totalled \$7.5m. For further information regarding Council's financial performance and financial position a copy of Council's audited Financial Statements are provided later in the Annual Report.

Council's financial management is guided by its Long Term Financial Plan which forms part of Council's suite of strategic management plans. The ten year Long Term Financial Plan includes an estimated Statement of Comprehensive Income, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, proposed operating and capital investment estimates and key financial indicators. A copy of the plan can be found on Council's website.



City of Port Adelaide Enfield

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Rich In History, Culture And Opportunity



City of Port Adelaide Enfield

General Purpose Financial Statements
for the year ended 30 June 2016

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City of Port Adelaide Enfield

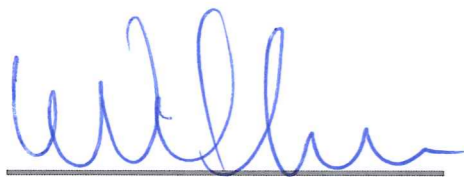
General Purpose Financial Statements for the year ended 30 June 2016

Certification of Financial Statements

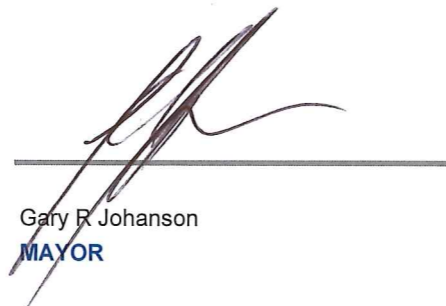
We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2016 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Mark Withers
CHIEF EXECUTIVE OFFICER



Gary R Johanson
MAYOR

Date: 8/11/16.

City of Port Adelaide Enfield

General Purpose Financial Statements for the year ended 30 June 2016

Understanding Council's Financial Statements

Introduction

Each year, individual Local Governments across South Australia are required to present a set of audited Financial Statements to their Council and Community.

About the Certification of Financial Statements

The Financial Statements must be certified by the Chief Executive Officer and Mayor as "presenting a true & fair view" of the Council's financial results for the year, and ensuring both responsibility for and ownership of the Financial Statements across Council.

What you will find in the Statements

The Financial Statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2016.

The format of the Financial Statements is standard across all South Australian Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and the requirements as set down in the South Australia Model Financial Statements.

The Financial Statements incorporate 4 "primary" financial statements:

1. A Statement of Comprehensive Income

A summary of Council's financial performance for the year, listing all income & expenses.

2. A Statement of Financial Position

A 30 June snapshot of Council's financial position including its assets & liabilities.

3. A Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

4. A Statement of Cash Flows

Indicates where Council's cash came from and where it was spent.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the 4 Primary Financial Statements.

About the Auditor's Reports

Council's Financial Statements are required to be audited by external accountants (that generally specialize in Local Government).

In South Australia, the Auditor provides an audit report, with an opinion on whether the Financial Statements present fairly the Council's financial performance and position.

About the Independence Certificates

Council's Financial Statements are also required to include signed Certificates by both the Council and the Auditors that the Council's Auditor has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

Who uses the Financial Statements?

The Financial Statements are publicly available documents and are used by (but not limited to) Councillors, Residents and Ratepayers, Employees, Suppliers, Contractors, Customers, the Local Government Association of South Australia, the SA Local Government Grants Commission, and Financiers including Banks and other Financial Institutions.

Under the *Local Government Act 1999* the Financial Statements must be made available at the principal office of the Council and on Council's website.

City of Port Adelaide Enfield

Statement of Comprehensive Income
for the year ended 30 June 2016

\$ '000	Notes	2016	2015
Income			
Rates Revenues	2a	90,592	86,936
Statutory Charges	2b	2,655	2,706
User Charges	2c	2,073	1,908
Grants, Subsidies and Contributions	2f	7,810	10,093
Investment Income	2d	826	862
Reimbursements	2e	2,866	3,869
Total Income		106,822	106,374
Expenses			
Employee Costs	3a	38,472	35,128
Materials, Contracts & Other Expenses	3b	38,840	38,547
Depreciation, Amortisation & Impairment	3c	30,652	25,223
Finance Costs	3d	606	765
Total Expenses		108,570	99,663
Operating Surplus / (Deficit)		(1,748)	6,711
Asset Disposal & Fair Value Adjustments	4	(820)	49
Amounts Received Specifically for New or Upgraded Assets	2f	2,805	4,218
Physical Resources Received Free of Charge	2g	5,818	4,022
Net Surplus / (Deficit) ¹		6,055	15,000
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in Revaluation Surplus - I,PP&E	9a	(32,047)	114,508
<i>Amounts which will be reclassified subsequently to operating result</i>			
Nil			
Total Other Comprehensive Income		(32,047)	114,508
Total Comprehensive Income		(25,992)	129,508

¹ Transferred to Equity Statement

City of Port Adelaide Enfield

Statement of Financial Position
as at 30 June 2016

\$ '000	Notes	2016	Restated 2015
ASSETS			
Current Assets			
Cash & Cash Equivalents	5a	22,187	22,010
Trade & Other Receivables	5b	5,986	5,236
Other Financial Assets	5c	-	4,000
Inventories	5d	234	212
Total Current Assets		28,407	31,458
Non-Current Assets			
Financial Assets	6a	4	4
Infrastructure, Property, Plant & Equipment	7a	1,349,159	1,369,972
Other Non-Current Assets	6b	4,177	10,926
Total Non-Current Assets		1,353,340	1,380,902
TOTAL ASSETS		1,381,747	1,412,360
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	6,461	9,488
Borrowings	8b	2,024	2,227
Provisions	8c	10,903	10,301
Total Current Liabilities		19,388	22,016
Non-Current Liabilities			
Borrowings	8b	5,441	7,465
Provisions	8c	616	585
Total Non-Current Liabilities		6,057	8,050
TOTAL LIABILITIES		25,445	30,066
Net Assets		1,356,302	1,382,294
EQUITY			
Accumulated Surplus		765,217	760,814
Asset Revaluation Reserves	9a	576,196	608,243
Other Reserves	9b	14,889	13,237
Total Council Equity		1,356,302	1,382,294

City of Port Adelaide Enfield

Statement of Changes in Equity
for the year ended 30 June 2016

\$ '000	Notes	Asset			Total Equity
		Accumulated Surplus	Revaluation Reserve	Other Reserves	
2016					
Balance at the end of previous reporting period		760,814	608,243	13,237	1,382,294
a. Net Surplus / (Deficit) for Year		6,055	-	-	6,055
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	(32,047)	-	(32,047)
Other Comprehensive Income		-	(32,047)	-	(32,047)
Total Comprehensive Income		6,055	(32,047)	-	(25,992)
c. Transfers between Reserves		(1,652)	-	1,652	-
Balance at the end of period		765,217	576,196	14,889	1,356,302
2015					
Balance at the end of previous reporting period		744,955	493,735	14,096	1,252,786
a. Net Surplus / (Deficit) for Year		15,000	-	-	15,000
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	114,508	-	114,508
Other Comprehensive Income		-	114,508	-	114,508
Total Comprehensive Income		15,000	114,508	-	129,508
c. Transfers between Reserves		859	-	(859)	-
Balance at the end of period		760,814	608,243	13,237	1,382,294

City of Port Adelaide Enfield

Statement of Cash Flows
for the year ended 30 June 2016

\$ '000	Notes	2016	2015
Cash Flows from Operating Activities			
Receipts			
Operating Receipts		111,458	111,246
Investment Receipts		826	862
Payments			
Operating Payments to Suppliers and Employees		(85,976)	(82,255)
Finance Payments		(570)	(774)
Net Cash provided by (or used in) Operating Activities	11b	25,738	29,079
Cash Flows from Investing Activities			
Receipts			
Amounts Received Specifically for New/Upgraded Assets		2,805	4,218
Sale of Replaced Assets		612	751
Proceeds from Investment Securities		4,000	-
Deferred Rates		-	9
Payments			
Expenditure on Renewal/Replacement of Assets		(15,560)	(18,222)
Expenditure on New/Upgraded Assets		(15,191)	(18,181)
Purchase of Investment Securities		-	(4,000)
Net Cash provided by (or used in) Investing Activities		(23,334)	(35,425)
Cash Flows from Financing Activities			
Receipts			
Nil			
Payments			
Repayments of Borrowings		(2,227)	(2,387)
Net Cash provided by (or used in) Financing Activities		(2,227)	(2,387)
Net Increase (Decrease) in Cash Held		177	(8,733)
plus: Cash & Cash Equivalents at beginning of period	11	22,010	30,743
Cash & Cash Equivalents at end of period	11	22,187	22,010
Additional Information:			
plus: Investments on hand - end of year	5c	-	4,000
Total Cash, Cash Equivalents & Investments		22,187	26,010

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

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n/a - not applicable

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 8 November 2016.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

1.5 Financial Assets

Investments are recognised and derecognised on trade date where the purchase or sale of an investment is under a contract whose terms require delivery of the investment within the timeframe established by the market concerned, and are initially measured at fair value, net of transaction costs except for those financial assets classified as fair value through profit or loss which are initially measured at fair value.

Financial assets are classified into the following specified categories: financial assets as 'at fair value through profit or loss', 'held-to-maturity investments', 'available-for-sale financial assets', and 'loans and receivables'.

Effective interest method

The effective interest method is where the amortised cost of a financial asset and of allocating interest income, is calculated over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset.

Held-to-maturity investments

Bills of exchange and debentures with fixed or determinable payments and fixed maturity dates that Council has the positive intent and ability to hold to maturity are classified as held-to-maturity investments. Held-to-maturity investments are recorded at amortised cost using the effective interest rate less impairment, with revenue recognised on an effective yield basis.

Loans and receivables

Trade receivables, loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as 'loans and receivables'. Loans and receivables are measured at amortised cost using the effective interest rate method less impairment. Interest is recognised by applying the effective interest rate.

Impairment of financial assets

Financial assets, other than those at fair value through profit and loss, are assessed for indicators of impairment at each reporting period. Financial assets are impaired where there is objective evidence that as a result of one or more events since recognition, the estimated future cash flows of the investment have decreased. In the case of financial assets held at amortised cost, the amount of impairment is the

Note 1. Summary of Significant Accounting Policies (continued)

difference between the carrying value and the present value of estimated future cash flows discounted at the original effective interest rate.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables through the use of doubtful debt provision account. When a trade receivable is considered uncollectable, it is written off against the doubtful debt provision. Subsequent recoveries of written off amounts are credited to the doubtful debt provision. Any changes in the carrying amount of the doubtful debt provision are recognised through the statement of comprehensive income.

1.6 Financial Liabilities

Financial liabilities are classified either 'at fair value through profit and loss', or as 'other financial liabilities'.

Financial liabilities at fair value through profit and loss

Financial liabilities at fair value are stated at fair value with any resultant gain or loss recognised through profit and loss. The net gain or loss incorporates any interest paid on the financial liability. Fair value is determined in the manner described in AASB 7 paragraph 10.

Other financial liabilities

Other financial liabilities, including borrowings, are initially measured at fair value, net of transaction costs.

Other financial liabilities are subsequently measured at amortised cost using the effective interest rate method, with the interest expense recognised in the statement of comprehensive income on an effective yield basis.

The effective interest rate method calculates the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate exactly discounts estimated future cash payments through the expected life of the financial liability.

2 The Local Government Reporting Entity

The City of Port Adelaide Enfield is incorporated under the South Australian *Local Government Act*

1999 and has its principal place of business at 163 St Vincent Street, Port Adelaide. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

On 30 June 2015 the Federal Government paid an amount of \$1,991,704 being untied financial assistance grants, which are recognised on receipt, in advance of the year of allocation. In 2015-2016, the Federal Government did not advance any future payments. Accordingly, Council's operating result as at 30 June 2016 has been unfavourably distorted compared to the result that would have been reported had the grants been paid in the 2015-2016 financial year.

The actual amounts of untied grants received during the reporting periods are disclosed in Note 2.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an

Note 1. Summary of Significant Accounting Policies (continued)

insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential.

6 Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at reporting date are recognised as other non current assets and

transferred to infrastructure, property, plant and equipment when ready for use.

For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

6.3 Subsequent Recognition

Certain asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided in Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, which is not a depreciable asset, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets.

Plant and equipment are depreciated using the diminishing balance method. All other classes of assets are depreciated using the straight line method. Depreciation is not charged on non current contributed assets or non current assets constructed by Council during the reporting period in which they are acquired.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually. Residual values of some assets have been reduced to zero to no longer recognise any value relating to re-use of materials.

Note 1. Summary of Significant Accounting Policies (continued)

Major asset classifications are componentised to accurately reflect the useful life of each significant component. These assets typically have a major element that have a 'long life', as opposed to other elements that have a 'shorter life' which are renewed multiple times over the existence of the 'long life' component. Where this is applicable it is reflected in the following information.

Buildings and Building Improvements	15 to 180 years
Infrastructure - Roadways	20 to 100 years
Infrastructure - Footways	20 to 85 years
Infrastructure - Drainage	60 to 120 years
Equipment	2 to 24 years
Furniture and Fittings	3 to 20 years
Other – Library Book Stock	3 to 7 years
Other – Waste Bins	9 to 15 years

These changes to estimated useful life are expected to have an effect on future periods, however as estimating this is impracticable, this has not been disclosed.

6.5 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

9 Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme

Note 1. Summary of Significant Accounting Policies (continued)

has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

9.3 Productivity Incentive Allowance

This is a payment on termination of an employee based upon 50% of available sick leave and their rate of pay applicable as at an agreed date in the Workplace Agreements. This applied to both Field staff and Administration staff and is recognised by Council as a liability in the manner described in 9.1 above.

10 Joint Ventures and Associated Entities

Council participates in cooperative arrangements with other levels of government and other Councils for the provision of services and facilities. Further detail is outlined in Note 19.

11 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of finance leases, where Council substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed within the appropriate asset class, and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease. The Council had no finance leases during the 2015-2016 reporting period.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

12 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

13 Comparative Information

In accordance with Local Government (Financial Management) Regulations 2011, this financial report has been prepared using the Model Financial Statements. Comparative information has been reclassified to be consistent with the current year disclosure of information.

14 New accounting standards and UIG interpretations

In the current year, Council adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to Council's accounting policies.

City of Port Adelaide Enfield has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective with the exception of AASB 2015-7 *Amendments to Australian Accounting Standards – Fair Value Disclosures of Not-for-Profit Public Sector Entities*. Generally Council applies standards and interpretations in accordance with their respective commencement dates. The retrospective application of AASB 2015-7 has exempted Council from the disclosure of quantitative information and sensitivity

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 1. Summary of Significant Accounting Policies (continued)

analysis for some valuations categorised within Level 3 of the fair value hierarchy.

AASB 9 – Financial Instruments

At the date of authorisation of the financial report, AASB 9 Financial Instruments (from 1 July 2018) and AASB 2015-6 Amendments to Australian Accounting Standards – Extending Related Party Disclosures to Not-for-Profit Public Sector Entities are the only new accounting standards with a future application date that are expected to have a material impact on Council's financial statements.

AASB 15 - Revenue from Contracts with Customers and associated amending standards

AASB 15 introduces a five step process for revenue recognition with the core principle of the new Standard being that entities recognise revenue so as to depict the transfer of goods or services to customers in amounts that reflect the consideration (that is, payment) to which the entity expects to be entitled in exchange for those goods or services.

The changes in revenue recognition requirements in AASB 15 may cause changes to accounting policies relating to the timing and amount of revenue recorded in the financial statements as well as additional disclosures.

The full impact of AASB 15 has not yet been ascertained or quantified. AASB 15 will replace AASB 118 which covers contracts for goods and services and AASB 111 which covers construction contracts.

The effective date of this standard is for annual reporting periods beginning on or after 1 January 2018.

AASB 16 – Leases

From 1 January 2019 changes to this standard mean that Council will need to disclose operating and finance leases in the same fashion. As this is considered to be too remote in time to have a potentially material effect on the interpretation of the 2015/16 financial reports, and omitted on this basis.

AASB 2016-2 Disclosure Initiative – changes to AASB 107 – Statement of Cashflows

From periods commencing on or after 1 January 2017 changes to AASB 107 will require Council to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes.

AASB 124 – Related Party Disclosures

From 1 July 2016 AASB 124 Related Party Disclosures will apply to Council, which means that Council will disclose more information about related parties and transactions with those related parties.

Council is still reviewing the way that revenue is measured and recognised to identify whether AASB 124 Related Party Disclosures will have a material impact. To date no impact has been identified.

Other amended Australian Accounting Standards and Interpretations which were issued at the date of authorisation of the financial report, but have future commencement dates are not likely to have a material impact on the financial statements.

The amended Australian Accounting Standards and Interpretations which were issued at the date of authorisation of the financial report, but have future commencement dates are not likely to have a material impact on the financial statements.

15 Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 2. Income

\$ '000	Notes	2016	2015
(a). Rates Revenues			
General Rates			
General Rates		90,678	87,000
Differential General Fines / Interest		311	284
Less: Discretionary Rebates, Remissions & Write Offs		(2,645)	(2,542)
Total General Rates		88,344	84,742
Other Rates (Including Service Charges)			
Natural Resource Management Levy		2,263	2,207
Less: Discretionary Rebates, Remissions & Write Offs		(45)	(41)
		2,218	2,166
New Haven Village Water Management		33	32
Less: Discretionary Rebates, Remissions & Write Offs		(3)	(4)
		30	28
Total Other Rates		2,248	2,194
Total Rates Revenues		90,592	86,936
(b). Statutory Charges			
Credit Control Fees and Charges		119	205
Development Act Fees (Building)		394	403
Development Act Fees (Planning)		952	884
Dog Control Registration		544	579
Fire Protection Fees		4	9
Health		50	59
Licences - Supported Facilities		2	10
Other Licences, Fees & Fines		5	3
Parking Fines / Expiation Fees		371	338
Property Search Fees		209	213
Road Café Licences		5	3
Total Statutory Charges		2,655	2,706
(c). User Charges			
Community Centre Program Fees		13	4
Golf Course Fees		458	414
Health Food & Safety Fees		5	11
Immunisation Fees		44	63
Photocopying / Printing Fees		58	56
Sanitary and Garbage Fees		14	2
Sundry Sales		69	9
Sundry User Charges		43	3
Hall, Equipment & Facilities Hire Fees		1,369	1,346
Total User Charges		2,073	1,908

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 2. Income (continued)

\$ '000	Notes	2016	2015
(d). Investment Income			
Interest on Investments			
- Local Government Finance Authority		474	633
- Banks & Other		352	229
Total Investment Income		826	862
(e). Reimbursements			
Private Works		45	31
Commercial Activities		44	238
Drainage & Footway Maintenance		251	356
Environmental Management		316	105
General Administration		254	360
Fuel Tax Rebate		198	122
Halls & Community Centres		15	5
Home & Community Care Program		100	64
Human Resources		75	11
Insurance Recoveries		977	1,311
Kerb & Water Table Maintenance		20	9
Lease Recoveries		50	13
LGFA Bonus		81	107
Library Activities		16	14
Recreation Services		276	717
Road Closure Recoveries		-	1
Street Care		-	179
Tourism Activities		38	16
Traffic Control		15	(5)
Other		95	215
Total Reimbursements		2,866	3,869
(f). Grants, Subsidies, Contributions			
Amounts Received Specifically for New or Upgraded Assets		2,805	4,218
Total Amounts Received Specifically for New or Upgraded Assets		2,805	4,218
Operating Grants, Subsidies & Contributions			
- Community Development		255	231
- Corporate Development		1,415	1,893
- Engineering Services		3,320	3,124
- Health & Community Services		2,820	2,853
Individually Significant Item - Additional Grants Commission Payment (refer below)		-	1,992
Total Operating Grants, Subsidies and Contributions		7,810	10,093
Total Grants, Subsidies, Contributions		10,615	14,311

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 2. Income (continued)

\$ '000	Notes	2016	2015
(f). Grants, Subsidies, Contributions (continued)			
The functions to which these grants relate are shown in Note 12.			
(i) Sources of grants			
Commonwealth Government		5,278	2,935
State Government		5,337	11,376
Total		10,615	14,311
(ii) Individually Significant Items			
Financial Assistance Grant (FAG) Grant Recognised as Income		-	1,992
In 2014-2015, the Federal Government advanced two installments of the 2015-2016 annual FAG grant. This did not occur in 2015-2016 resulting in only half of the years allocation being recognised which has unfavourably impacted on Councils operating result for the year.			
(g). Physical Resources Received Free of Charge			
Roads, Bridges & Footpaths		125	-
Stormwater Drainage		1,499	1,129
Buildings		130	-
Traffic Control		12	5
Roadways		2,476	1,326
Footways		764	931
Kerb & Water Table		812	631
Total Physical Resources Received Free of Charge		5,818	4,022

Note 3. Expenses

(a). Employee Costs

Salaries and Wages		31,482	28,797
Superannuation - Defined Contribution Plan Contributions	18	3,187	2,950
Workers' Compensation Insurance		1,645	1,415
Annual Leave Expense		3,052	2,812
Long Service Leave Expense		920	918
Less: Capitalised and Distributed Costs		(1,814)	(1,764)
Total Operating Employee Costs		38,472	35,128
Total Number of Employees (full time equivalent at end of reporting period)		443	420

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 3. Expenses (continued)

\$ '000	Notes	2016	2015
(b). Materials, Contracts and Other Expenses			
(i) Prescribed Expenses			
Auditor's Remuneration			
- Auditing the Financial Reports		67	71
- Other Services		12	15
Bad and Doubtful Debts		36	180
Elected Members' Expenses		515	454
Election Expenses		31	312
Operating Lease Rentals		481	454
Subtotal - Prescribed Expenses		1,142	1,486
(ii) Other Materials, Contracts and Expenses			
Contractors		21,621	20,861
Legal Expenses		434	695
Parts, Accessories & Consumables		3,366	3,287
Professional Services		659	519
Levies Paid to Government - Central Dog Committee		94	99
Levies Paid to Government - Adel Mt Lofty NRM Board		2,225	2,159
Levies Paid to Government - Emergency Services		154	147
Levies Paid to Government - Other		48	46
Contributions and Donations - Economic Affairs & Tourism		29	649
Contributions and Donations - Recreation & Culture		478	395
Contributions and Donations - Other		151	192
Contract Labour		1,261	1,510
Fringe Benefits Tax		267	175
Electricity		2,530	2,583
Water & Sewerage Rates		3,051	3,162
Fuel, Gas & Lubricants		725	794
Advertising		147	158
Bank Charges		187	180
Insurance (excl. Workers Comp'n)		1,461	1,397
Local Govt. Assoc. Subscription		94	93
Licence Fees - Data Processing		592	666
Postage		218	185
Telephone Expenses		400	328
Training Expenses		458	274
Vehicle Registration & Insurance		205	196
Other		1,954	1,893
Less: Capitalised and Distributed Costs		(5,111)	(5,582)
Subtotal - Other Material, Contracts & Expenses		37,698	37,061
Total Materials, Contracts and Other Expenses		38,840	38,547

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 3. Expenses (continued)

\$ '000	Notes	2016	2015
(c). Depreciation, Amortisation and Impairment			
(i) Depreciation and Amortisation			
Buildings		8,006	4,412
Infrastructure		18,811	16,953
Plant & Equipment		1,640	1,599
Furniture & Fittings		366	298
Other Assets - Library Books		1,431	1,390
Other Assets - Waste Bins		202	375
Other Assets - Software		196	196
Subtotal		30,652	25,223
(ii) Impairment			
Nil			
Total Depreciation, Amortisation and Impairment		30,652	25,223
(d). Finance Costs			
Local Govt. Finance Authority		606	765
Total Finance Costs		606	765

Note 4. Asset Disposal & Fair Value Adjustments

Infrastructure, Property, Plant & Equipment

Assets Renewed or Directly Replaced

Proceeds from Disposal	612	751
Less: Carrying Amount of Assets Sold	(1,432)	(702)
Gain (Loss) on Disposal	(820)	49
Asset Disposal & Fair Value Adjustments	(820)	49

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 5. Current Assets

\$ '000	Notes	2016	2015
(a). Cash & Cash Equivalents			
Deposits with Local Govt. Finance Authority		17,082	20,600
Cash on Hand		8	
Cash at Bank		5,097	1,300
Total Cash & Cash Equivalents		22,187	22,000

(b). Trade & Other Receivables

Rates - General & Other		1,994	1,700
Debtors - General		3,094	2,600
GST Recoupment		542	500
Prepayments		534	300
Sundry		23	
Fuel Tax Claimable		12	
Subtotal		6,199	5,400
Less: Allowance for Doubtful Debts		(213)	(100)
Total Trade & Other Receivables		5,986	5,200

Trade and other receivables are considered impaired where there is significant doubt that the carrying amount is recoverable. The debts are considered doubtful as the present value of expected future proceeds are zero.

Provision for Doubtful Debts

Opening Provision		177	
Add: Increase/(Decrease) in Provision		36	
Closing Provision for Doubtful Debts		213	
Nature of Impaired Trade Receivables 90 Days and Over			
Rates Receivable		114	
Sundry Debtors		99	
Closing Provision for Doubtful Debts		213	

Rates are secured over the subject land and the balance outstanding represents 2% of gross rate income for the period. Rates were able to be paid in full on or before the due date, 1st September 2015, or over four instalments payable on or before the 1st day of September 2015, 1st December 2015, 1st March 2016 and 1st June 2016. Amounts unpaid after these dates were considered overdue. Fines and interest have been charged monthly at a rate of 2% and 0.604% respectively on any overdue amount excluding legal fees.

Sundry debtors have been charged in accordance with Council's Schedule of Fees & Charges. They are unsecured and do not bear interest. The balance outstanding represents 52% of fee income for the period (2014-2015: 53%). Collection is achieved on average in 190 days (2014-2015: 193 days). Of the outstanding balance, 47% of the invoices were raised in June 2016. Only 5% of the outstanding balance is greater than 90 days.

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 5. Current Assets (continued)

\$ '000	Notes	2016	Restated 2015
(c). Other Financial Assets (Investments)			
Other Financial Assets		-	4,000
Total Other Financial Assets (Investments)		-	4,000

Amounts included in other financial assets that are not expected to be received within 3 months of reporting date are disclosed in Note 13

(d). Inventories

Stores & Materials		234	212
Total Inventories		234	212

Note 6. Non-Current Assets

(a). Financial Assets

Receivables			
Rates & General		4	4
Total Financial Assets		4	4

(b). Other Non-Current Assets

Capital Works-in-Progress		4,177	10,926
Total Other Non-Current Assets		4,177	10,926

Capital Works-in-Progress was previously reported in Note 7 in 2014-2015

Note 7a (i). Infrastructure, Property, Plant & Equipment

	Fair Value Level	as at 30/6/2015				Asset Movements during the Reporting Period						as at 30/6/2016				
		At Fair Value	At Cost	Accumulated Dep'n	Carrying Value	New / Upgrade	Renewals	WDV of Asset Disposals	Depreciation Expense (Note 3c)	Adjustments & Transfers	Revaluation Decrements to Equity (ARR) (Note 9)	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Dep'n	Carrying Value
\$ '000																
Land	2	26,559	1	-	26,560	300	-	(81)	-	(51,147)	-	52,627	28,040	300	-	28,340
Land	3	286,578	-	-	286,578	-	-	(81)	-	51,147	-	-	337,645	-	-	337,645
Buildings	2	274,382	-	109,813	164,569	6,970	1,735	(921)	(8,006)	(131,972)	(18,448)	-	36,500	4,858	27,430	13,928
Buildings	3	216	4,626	61	4,781	-	-	-	-	131,972	-	-	248,641	-	111,888	136,753
Infrastructure		1,271,373	21,314	420,402	872,285	19,955	11,116	(426)	(18,811)	-	(66,227)	-	1,334,682	21,934	538,298	818,318
Plant & Equipment		18,557	18,557	8,435	10,122	155	1,942	(4)	(1,640)	-	-	-	18,962	18,962	8,809	10,153
Furniture & Fittings		3,900	3,900	2,458	1,442	258	-	(4)	(366)	-	-	-	4,137	4,137	2,807	1,330
Other Assets - Library Books		6,980	3,841	9,255	1,566	-	667	-	(1,431)	-	-	-	6,980	4,507	10,686	801
Other Assets - Waste Bins		-	4,322	3,127	1,195	-	78	-	(202)	-	-	-	-	4,400	3,329	1,071
Other Assets - Software		-	1,420	546	874	141	-	-	(196)	-	-	-	-	1,562	742	820
Total Infrastructure, Property, Plant & Equipment		1,866,088	57,981	554,097	1,369,972	27,780	15,538	(1,432)	(30,652)	-	(84,674)	52,627	1,992,488	60,660	703,989	1,349,159
Comparatives		1,742,682	64,697	555,489	1,251,890	22,203	18,222	(702)	(25,223)	-	(23)	114,531	1,866,088	57,981	554,097	1,369,972

Capital Works-in-Progress previously reported in Note 7 in 2014-2015 (Restated), has now been separately disclosed in Note 6

Note 7a (ii). Investment Property

Nil

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

Valuation of Assets (continued)

Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

The following non financial assets of Council are being utilised at other than their highest and best use:

For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land. Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Fair value hierarchy level 2 valuations: land and buildings is shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land, buildings, infrastructure and other assets: there is no known market for these assets and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar councils, or on industry construction guides where these are more appropriate.

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

Valuation of Assets (continued)

Transition to AASB 13 - Fair Value Measurement (continued)

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Capitalisation thresholds

Capitalisation thresholds used by Council for a representative range of assets are shown below.

No capitalisation threshold is applied to the acquisition of land or interest in land.

Furniture & Fittings	\$5,000
Equipment	\$5,000
Other	\$10,000
Buildings	\$10,000
Infrastructure	\$20,000

Land & Land Improvements

Council being of the opinion that it is no possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land improvements, including bulk earthworks with an assessed unlimited useful life, are recognised on the cost basis, originally deriving from a valuation at 30 June 1997 at current replacement cost. Additions are recognised at cost.

Estimated future costs of reinstatement of land, capitalised in accordance with AASB 116.16(c), are reviewed annually (see Note 1) and depreciated over the estimated remaining life of the relevant asset. Currently there are no assets that require this treatment.

Revaluation of Land was undertaken by Peta Mantzarapis, BBus Property (Val), AAPI, Certified Practising Valuer. Valuations were made on the basis of market value as at 30 June 2016.

Buildings & Other Structures

A comprehensive revaluation was carried out by independent valuation for this reporting period, 30 June 2016.

Revaluations were undertaken by Peta Mantzarapis, BBus Property (Val), AAPI, Certified Practising Valuer. Valuations were made on the basis of written down replacement cost as at 30 June 2016.

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

Valuation of Assets (continued)

Infrastructure

Infrastructure assets (roads, footpaths, kerbs, drains, bridges, traffic devices and traffic signs) were valued by Council Staff as at 30 June 2016.

A comprehensive independent revaluation was carried out for Bridges for this reporting period, 30 June 2016. Revaluations were undertaken by John Harvey FAPI (Val) (P&M) CPV MRICS. Valuations were made on the basis of written down replacement costs as at 30 June 2016.

All acquisitions made after the respective dates of valuation are recorded at cost.

An Independent review and certification of units rates and total useful lives was undertaken by, Andrea Carolyn, B App Sc PRM, AAPI, Certified Practising Valuer.

Valuations were made on the basis of written down replacement cost as at 30 June 2016.

Infrastructure assets received free of charge totalling \$5,687,720 (2014/15: \$4,022,080) were brought to account as at 30 June 2016 at a valuation consistent with other infrastructure valuations as determined by the Director Technical Services.

Plant & Equipment

These assets are recognised on the cost basis.

All other Assets

A comprehensive revaluation was carried out by independent valuation for this reporting period, 30 June 2016, apart from equipment and furniture and fittings which are valued by Council Officers at written down replacement cost on an annual basis.

Revaluations of Bookstock were undertaken by Andrea Carolyn, B App Sc PRM, AAPI, Certified Practising Valuer.

Valuations were made on the basis of written down replacement cost as at 30 June 2010.

Work in Progress

The Council expense funds during the year for the construction of projects that will result in infrastructure.

Where an asset under construction is not yet operational or practically completed by 30 June 2016, the expenditure incurred has been classified under capital works in progress.

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 8. Liabilities

\$ '000	Notes	2016		2015	
		Current	Non Current	Current	Non Current
(a). Trade and Other Payables					
Trade Creditors		4,859	-	8,256	-
Payroll		1,221	-	892	-
Accrued Expenses - Interest on Loans		36	-	45	-
Sundry Creditors		345	-	295	-
Total Trade and Other Payables		6,461	-	9,488	-

Liabilities are recognised for amounts to be paid in the future for goods and services received. These liabilities are settled in 35 days on average (2014-15: 46 days).

Council has risk management policies in place to ensure that all payables are paid within credit timeframes.

(b). Borrowings

Local Government Finance Authority		2,024	5,441	2,227	7,465
Total Borrowings		2,024	5,441	2,227	7,465

All interest bearing liabilities are secured over the future revenues of the Council

(c). Provisions

Long Service Leave		5,586	616	5,186	585
Productivity Incentive and Parenting Leave Entitlement		1,955	-	1,985	-
Annual Leave		3,362	-	3,130	-
Total Provisions		10,903	616	10,301	585

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 9. Reserves

\$ '000	1/7/2015	Increments (Decrements)	Transfers	Impairments	30/6/2016
(a). Asset Revaluation Reserve					
Land	(25,771)	52,627	-	-	26,856
Buildings	89,841	(18,448)	-	-	71,393
Infrastructure	541,753	(66,227)	-	-	475,526
Other Assets - Library Books	2,420	-	-	-	2,420
Total Asset Revaluation Reserve	608,243	(32,047)	-	-	576,196
Comparatives	493,735	114,508	-	-	608,243
(b). Other Reserves					
Committed Projects	3,980	6,180	(3,980)	-	6,180
John Hart Reserve	21	41	-	-	62
Employee Services Reserve	500	-	-	-	500
Long Term Financial Plan Reserve	7,735	-	(598)	-	7,137
Open Space Development Special Fund	990	20	-	-	1,010
Port Adelaide Centre Car Parking Fund	11	-	(11)	-	-
Total Other Reserves	13,237	6,241	(4,589)	-	14,889
Comparatives	14,096	4,015	(4,874)	-	13,237

PURPOSES OF RESERVES

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Committed Projects Reserve

The Committed Projects Reserve has been established to provide funds for the completion of capital and other material projects carried over from one financial year to the next.

John Hart Reserve

The John Hart Reserve receives under an agreement, contributions from the Port Adelaide District Hockey Club Inc to fund the future replacement of the synthetic hockey pitch located on the John Hart Reserve, Swan Terrace, Ethelton. Interest accrues throughout the year on the balance of the reserve. The pitch was last replaced during the 2012-13 financial year.

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 9. Reserves (continued)

PURPOSES OF RESERVES (continued)

Employee Services Reserve

The Employee Services Reserve has been established to fund employee entitlements including long service leave, productivity and parenting leave not provided for in working capital.

Long Term Financial Plan Reserve

The Long Term Financial Plan Reserve was established to assist with funding of initiatives not identified in Council's Annual Budget and Long Term Financial Plan at the time of establishment.

On 20 December 2011 Council resolved that \$5,000,000 of the Reserve be committed in principal to the construction and maintenance of a new library and community facility at the Parks Community Centre subject to the appropriate exchange of land parcels with the State Government. Negotiations have occurred and the conditions of the agreement are currently in the process of being met. Funds are now being transferred to general revenue to meet project needs.

On 14 August 2012 Council resolved that \$3,600,000 of the Reserve be committed in principal to the Port Adelaide Renewal Projects on condition that the State Government commits to the balance of the Projects and that the State Government undertakes and manages the projects. As at 30 June 2016 these projects have been completed.

On 10 November 2015 Council resolved to commit \$195,000 of the reserve to fund further works along Commercial Road Port Adelaide and a Car Parking Strategy for the Port Adelaide Centre. This commitment will be met in 2016-17.

Open Space Development Special Fund

The Open Space Development Special Fund as required under section 50 of the Development Act 1993, receives contributions from Developers in lieu of the provision of open space as part of land sub-divisions. As required under the Act, the funds will be applied by the Council for the purpose of acquiring or developing land as open space as appropriate opportunities arise. Interest accrues throughout the year on the balance of the reserve.

Port Adelaide Centre Car Parking Fund

The Port Adelaide Centre Car Parking Fund was established to allow development proposals within designated areas of the Port Adelaide Regional Centre Zone to be approved when there were, sometimes significant, on-site parking shortfalls. As a result of the Fund's inability to have attracted significant contributions, ongoing perceptions that the Fund is a deterrent to development and the implications of Council no longer being the relevant planning authority for developments over \$3 million, Council resolved in July 2015 that the Fund be discontinued.

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 10. Assets Subject to Restrictions

\$ '000	Notes	2016	2015
<p>The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.</p>			
Cash & Financial Assets			
Unexpended amounts received			
Hansen Reserve Master Plan		959	-
Whicker Road/Magazine Creek GPT Upgrade		64	70
Home & Community Care Program		60	2
Western Adelaide Region Climate - Change Adaptation Plan		29	30
Community Energy Efficiency Program		27	-
NDRP Emergency Management Plan		15	-
Youth Development DCSI		5	-
VIC Maintenance Grant Dolphin Display Project		4	-
Linear Park		2	-
Untied Financial Assistance Grant		-	1,992
Roy Marten Park Upgrade		-	692
St Vincent St Prt Adelaide Landscape Works		-	136
Dale Street Port Adelaide Black Spot Program		-	109
Francis St/Davis St Pavement Correction		-	20
Food Waste Incentive Program		-	14
Urban River Torrens Recovery - Linear Park		-	13
Gross Pollutant Trap Design		-	2
LEAP Program		-	2
Total Cash & Financial Assets		1,165	3,082
Total Assets Subject to Externally Imposed Restrictions		1,165	3,082

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 10. Assets Subject to Restrictions (continued)

\$ '000	Notes	2016	2015
<p>Grants which were recognised as revenues during the previous reporting period and which were expended in the current period in the manner specified by the grantor were:</p>			
Untied Financial Assistance		1,992	-
Roy Marten Park Upgrade		692	-
St Vincent St Prt Adelaide Lanscape Works		136	-
Dale Street Port Adelaide Black Spot Program		109	109
Whicker Road/Magazine Creek GPT Upgrade		70	-
Western Adelaide Region Climate - Change Adaptation Plan		30	218
Francis St/Davis St Pavement Correction		20	-
Food Waste Incentive Program		14	111
Urban River Torrens Recovery - Linear Park		13	-
Gross Pollutant Trap Design		2	62
Home & Community Care Program		2	242
LEAP Program		2	-
Community Energy Efficiency Program		-	152
Pump Station Telemetry		-	108
St Albans Reserve Upgrade		-	100
Aboriginal Heritage Trail Project		-	30
Hansen Reserve Upgrade Design		-	27
OPAL Project		-	11
Park & May Streets Road Construction		-	11
Operation Bounce Program		-	2
Street Sport Program		-	2
		3,082	1,185

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2016	2015
(a). Reconciliation of Cash			
Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:			
Total Cash & Equivalent Assets	5	22,187	22,010
Balances per Statement of Cash Flows		22,187	22,010
(b). Reconciliation of Change in Net Assets to Cash from Operating Activities			
Net Surplus/(Deficit)		6,055	15,000
Non-Cash Items in Income Statements			
Depreciation, Amortisation & Impairment		30,652	25,223
Non-Cash Asset Acquisitions		(5,818)	(4,022)
Grants for Capital Acquisitions (Treated as Investing Activity Receipts)		(2,805)	(4,218)
Net (Gain) Loss on Disposals		820	(49)
		28,904	31,934
Add (Less): Changes in Net Current Assets			
Net (Increase)/Decrease in Receivables		(786)	(1,276)
Change in Allowances for Under-Recovery of Receivables		36	162
Net (Increase)/Decrease in Inventories		(22)	(20)
Net Increase/(Decrease) in Trade & Other Payables		(3,027)	(1,512)
Net Increase/(Decrease) in Unpaid Employee Benefits		-	(209)
Net Increase/(Decrease) in Other Provisions		633	-
Net Cash provided by (or used in) operations		25,738	29,079
(c). Non-Cash Financing and Investing Activities			
Acquisition of assets by means of:			
- Physical Resources Received Free of Charge	2g	5,818	4,022
Total Non-Cash Financing & Investing Activities		5,818	4,022
(d). Financing Arrangements			
Unrestricted access was available at balance date to the following lines of credit:			
Bank Overdrafts		250	250
Corporate Credit Cards		80	30

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 12a. Functions

Functions/Activities	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).									
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	Actual 2016	Actual (Restated) 2015	Actual 2016	Actual (Restated) 2015	Actual 2016	Actual (Restated) 2015	Actual 2016	Actual 2015	Actual 2016	Actual 2015
Business Undertakings	164	152	67	68	97	84	-	-	-	-
Community Services	3,398	3,262	11,569	10,555	(8,171)	(7,293)	2,206	2,140	2	2
Culture	1,062	1,015	8,303	7,669	(7,241)	(6,654)	819	793	801	2,674
Economic Development	191	128	2,195	2,258	(2,004)	(2,130)	50	46	-	-
Environment	2,737	2,628	30,930	29,983	(28,193)	(27,355)	120	155	255,413	247,963
Recreation	1,172	1,598	17,341	15,212	(16,169)	(13,614)	40	40	516,020	485,288
Regulatory Services	2,188	2,238	6,196	5,814	(4,008)	(3,576)	-	-	124	152
Transport & Communication	3,441	3,303	20,928	18,958	(17,487)	(15,655)	3,281	3,034	569,894	633,575
Plant Hire & Depot/Indirect	709	752	2,586	1,679	(1,877)	(927)	-	-	10,399	10,343
Council Administration	91,760	91,298	8,455	7,467	83,305	83,831	1,294	3,885	29,094	32,363
Total Functions/Activities	106,822	106,374	108,570	99,663	(1,748)	6,711	7,810	10,093	1,381,747	1,412,360

Revenues and expenses exclude asset disposal & fair value adjustments, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

During the 2015-2016 year, a full review of the activities relating to functions was carried out. The result is a reclassification of Income, Expenses and Assets for the 2014-2015 year, which has been reflected above.

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 12b. Components of Functions

The activities relating to Council functions are as follows:

BUSINESS UNDERTAKINGS

Private Works, Investment Property.

COMMUNITY SERVICES

Public Order and Safety, Crime Prevention, Emergency Services, Other Public Order and Safety, Health Services, Pest Control – Health, Immunisation, Preventive Health Services, Other Health Services, Community Support, Home Assistance Scheme, Other Services for the Aged and Disabled, Children and Youth Services, Community Assistance, Community Transport, Family and Neighbourhood Support, Other Community Support, Community Amenities, Bus Shelters, Public Conveniences, Car Parking – non-fee-paying, and Other Community Amenities.

CULTURE

Library Services, Static Libraries, Other Library Services, Cultural Services, Cultural Venues, Heritage, and Other Cultural Services.

ECONOMIC DEVELOPMENT

Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

ENVIRONMENT

Waste Management, Domestic Waste, Green Waste, Recycling, Transfer Stations, Waste Disposal Facility, Other Waste Management, Other Environment, Coastal Protection, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

RECREATION

Other Marine Facilities, Parks and Gardens, Sports Facilities – Indoor, Sports Facilities – Outdoor, and Other Recreation.

REGULATORY SERVICES

Dog and Cat Control, Building Control, Town Planning, Clean Air/Pollution Control, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

TRANSPORT

Bridges, Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – natural formed, Roads – unformed, Traffic Management, LGGC – roads (formula funded), and Other Transport.

PLANT HIRE & DEPOT

UNCLASSIFIED ACTIVITIES

COUNCIL ADMINISTRATION

Governance, Administration n.e.c., Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose, and Separate and Special Rates.

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 13. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2016					
Financial Assets					
Cash & Equivalents	22,187	-	-	22,187	22,187
Receivables	3,030	-	-	3,030	3,030
Total Financial Assets	25,217	-	-	25,217	25,217
Financial Liabilities					
Payables	6,461	-	-	6,461	6,461
Current Borrowings	2,493	-	-	2,493	2,024
Non-Current Borrowings	-	5,619	687	6,306	5,441
Total Financial Liabilities	8,954	5,619	687	15,260	13,926

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2015 Restated					
Financial Assets					
Cash & Equivalents	22,010	-	-	22,010	22,010
Receivables	2,546	-	-	2,546	2,546
Other Financial Assets	4,000	-	-	4,000	4,000
Total Financial Assets	28,556	-	-	28,556	28,556
Financial Liabilities					
Payables	9,488	-	-	9,488	9,488
Current Borrowings	2,842	-	-	2,842	2,227
Non-Current Borrowings	-	7,267	1,532	8,799	7,465
Total Financial Liabilities	12,330	7,267	1,532	21,129	19,180

The following interest rates were applicable to Council's Borrowings at balance date:

	30 June 2016		30 June 2015	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Fixed Interest Rates	6.72%	7,465	6.72%	9,692
		7,465		9,692

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 13. Financial Instruments (continued)

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Note 14. Commitments for Expenditure

\$ '000	Notes	2016	2015
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(a). Capital Commitments

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Infrastructure		4,884	2,724
Plant & Equipment		813	148
Other		553	224
		<u>6,250</u>	<u>3,096</u>

These expenditures are payable:

Not later than one year		6,250	2,518
Later than one year and not later than 5 years		-	578
Later than 5 years		-	-
		<u>6,250</u>	<u>3,096</u>

(b). Finance Lease Commitments

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 15. Financial Indicators

\$ '000	Amounts 2016	Indicator 2016	Prior Periods Restated 2015	2014
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These Financial Indicators have been calculated in accordance with *Information paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

1. Operating (Deficit)/Surplus Ratio

Operating (Deficit)/Surplus	(1,748)	(2%)	6%	(4%)
Total Operating Revenue	<u>106,822</u>			

This ratio expresses the operating surplus as a percentage of total operating revenue.

1a. Adjusted Operating (Deficit)/Surplus Ratio

Adjusted Operating (Deficit)/Surplus	(1,748)	(2%)	4%	(4%)
Total Operating Revenue	<u>106,822</u>			

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Operating Surplus Ratio adjusts for the resulting distortion in the disclosed operating result for each year.

Due to the change in calculation method as per Information paper 9 – Local Government Financial Indicators, the Operating Surplus Ratio and Adjusted Operating Surplus Ratio for prior years (2014, 2015 and 2016) have been recalculated for comparative purposes. □

2. Net Financial Liabilities Ratio

Net Financial Liabilities	(2,732)	(3%)	(1%)	(1%)
Total Operating Revenue	<u>106,822</u>			

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

3. Asset Sustainability Ratio

Net Asset Renewals	14,948	73%	87%	87%
Annual Business Plan required expenditure	<u>20,560</u>			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 16. Uniform Presentation of Finances

\$ '000	2016	2015
The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.		
All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.		
The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.		
Income	106,822	106,374
less Expenses	(108,570)	(99,663)
Operating Surplus / (Deficit)	(1,748)	6,711
less Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	15,560	18,222
less Depreciation, Amortisation and Impairment	(30,652)	(25,223)
less Proceeds from Sale of Replaced Assets	(612)	(751)
Subtotal	(15,704)	(7,752)
less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	15,191	18,181
less Amounts Received Specifically for New and Upgraded Assets	(2,805)	(4,218)
less Proceeds from Sale of Surplus Assets (including Investment Property & and Real Estate Developments)	-	-
Subtotal	12,386	13,963
Net Lending / (Borrowing) for Financial Year	1,570	500

Note 17. Operating Leases

Leases Providing Revenue to the Council

Lease Payment Commitments of Council

Council has entered into non-cancellable operating leases for various items of computer and other plant and equipment.

Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

Not later than one year	248	376
Later than one year and not later than 5 years	122	255
	370	631

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 18. Superannuation

\$ '000

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2015/16; 9.50% in 2014/15). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2014/15) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 19. Interests in Other Entities

\$ '000

JOINT VENTURES, ASSOCIATES AND JOINT OPERATIONS

Carrying Amounts

Name of Entity	Principal Activity	2016	2015
Western Region Waste Management Authority	Waste Management	23	19
Total Carrying Amounts - Joint Ventures & Associates		23	19

Western Region Waste Management Authority

The Western Region Waste Management Authority (WRWMA) is a Regional Subsidiary that is incorporated under the Local Government Act 1999. The Authority managed the closure of the landfill operation on Garden Island on behalf of the constituent councils. The constituent councils are: City of West Torrens, City of Charles Sturt, City of Holdfast Bay and City of Port Adelaide Enfield. Council does not have a controlling interest and has therefore not consolidated the financial results within the Financial Statements. Subject to a Deed of Agreement, Council has provided funds as and when required to meet the cost of the Garden Island site remediation.

By 1 September 2015, WRWMA had successfully completed its works at the Garden Island landfill, and hence had fulfilled all of its rehabilitation responsibilities with the Environment Performance Agreement entered into with the EPA and Renewal SA (formerly Land Management Corporation) in 2005.

At its meeting on 24 March 2016, the Board of WRWMA, having undertaken all necessary due diligence, resolved to take all required steps to facilitate WRWMA being wound up pursuant to the Act. On the 1 July 2016 the Minister wrote to the Authority approving the winding up of the Authority. On the 7 July 2016 notification was published in the South Australian Government Gazette that the Minister had approved the winding up of the Authority.

Note 20. Non-Current Assets Held for Sale & Discontinued Operations

Council does not have any Non-Current Assets Held for Sale or any Discontinued Operations

City of Port Adelaide Enfield

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 21. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge & is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. LEGAL MATTERS

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of five appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

Independent Auditor's Report to the Members of the City of Port Adelaide Enfield

We have audited the accompanying financial report of the City of Port Adelaide Enfield, which comprises the statement of financial position as at 30 June 2016, the statement of comprehensive income, the statement of cash flows and the statement of changes in equity for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Chief Executive Officer's certification of the financial statements as set out on pages 2 to 41.

The Chief Executive Officer's Responsibility for the Financial Report

The Chief Executive Officer is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards, the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011*, and for such internal control as the Chief Executive Officer determine is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial report of the City of Port Adelaide Enfield presents fairly, in all material respects, the Council's financial position as at 30 June 2016 and its financial performance for the year then ended in accordance with Australian Accounting Standards, *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*.

Deloitte Touche Tohmatsu

DELOITTE TOUCHE TOHMATSU



P J Woods
Partner
Chartered Accountants
Adelaide, 8 November 2016

Independent Assurance Report on Internal Controls to the Members of the City of Port Adelaide Enfield

We have been engaged by the City of Port Adelaide Enfield (the Council) to conduct a reasonable assurance engagement relating to the Council's compliance with the requirements of *Section 125 of the Local Government Act 1999* in relation to the Internal Controls established by the Council to ensure that the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2015 to 30 June 2016 are in accordance with legislative provisions.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementation and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities are in accordance with *legislative provisions / established procedures*.

Our Responsibility

Our responsibility is to express a conclusion on the Council's compliance with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 *Compliance Engagements*, issued by the Australian Auditing and Assurance Standards Board, to express a conclusion whether the Council has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls for the period 1 July 2015 to 30 June 2016. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of internal controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these internal controls, assessing the risk that a material weakness exists, and testing and evaluating the design and implementation of internal controls on a sample basis based on the assessed risks.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 125 of the Local Government Act 1999* in relation to Internal Controls. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Inherent Limitations

Because of the inherent limitations of any compliance procedure, it is possible that fraud, error or non-compliance may occur and not be detected. A reasonable assurance engagement is not designed to detect all instances of non-compliance with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, as the engagement is not performed continuously throughout the period and the procedures performed in respect of compliance with *Section 125 of the Local Government Act 1999* in relation to Internal Controls are undertaken on a test basis.

The conclusion expressed in this report has been formed on the above basis.

Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

Conclusion

In our opinion, the Council has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, established by the Council to ensure that the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2015 to 30 June 2016 are in accordance with legislative provisions.



DELOITTE TOUCHE TOHMATSU

Penny Woods
Partner
Adelaide, 8 November 2016

City of Port Adelaide Enfield

General Purpose Financial Statements
for the year ended 30 June 2016

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of City of Port Adelaide Enfield for the year ended 30 June 2016, the Council's Auditor, Deloitte Touche Tohmatsu has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Mark Withers
CHIEF EXECUTIVE OFFICER

Date: 8/11/16.



Gary R. Johanson
PRESIDING MEMBER, AUDIT COMMITTEE

Deloitte.

Deloitte Touche Tohmatsu
ABN 74 490 121 060

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Adelaide SA 5000
GPO Box 1969
Adelaide SA 5001 Australia

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Members of the City of Port Adelaide Enfield
City of Port Adelaide Enfield
163 St Vincent Street
PORT ADELAIDE SA 5015

8 November 2016

Dear Members

City of Port Adelaide Enfield

In accordance with the *Local Government (Financial Management) Regulations 2011*, I am pleased to provide the following declaration of independence to the members of City of Port Adelaide Enfield.

I confirm that, for the audit of the financial statements of City of Port Adelaide Enfield for the 30 June 2016 financial year, I have maintained my independence in accordance with the requirements of APES 110—Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, and in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

Yours sincerely



DELOITTE TOUCHE TOHMATSU



P J Woods
Partner
Chartered Accountants

Liability limited by a scheme approved under Professional Standards Legislation.

Member of Deloitte Touche Tohmatsu Limited

SECTION SEVEN

Western Region Waste Management Report





**WESTERN REGION WASTE MANAGEMENT
AUTHORITY**

**ANNUAL REPORT
2015/2016**

WESTERN REGION WASTE MANAGEMENT AUTHORITY

C/- PO Box 75, Woodville SA 5011
Telephone 08 8408 1271 Facsimile 08 8408 1122 Email: asykes@charlessturt.sa.gov.au

ANNUAL REPORT 2015/2016

BOARD OF MANAGEMENT



Cr George Demetriou
City of West Torrens
Chair



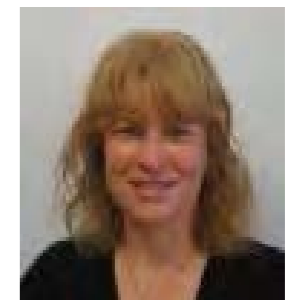
Ms Robyn Butterfield
City of West Torrens



Cr Oanh Nguyen
City of Charles Sturt



Cr Stuart Ghent
City of Charles Sturt



Ms Fiona Jenkins
City of Charles Sturt



Cr Mikki Boucheé
City of Holdfast Bay



Cr Peter Jamieson
City of Port Adelaide Enfield

CHAIR'S REPORT

As Chair of the Western Region Waste Management Authority (WRWMA), I am pleased to report that WRWMA's has finalised all its obligations for rehabilitating the Garden Island landfill site and that handover of the site to Renewal SA was finalised on 1 September 2015. The Minister has subsequently approved the winding up of the Authority on 1 July 2016.

By 1 September 2015, WRWMA had successfully completed its works at the Garden Island landfill site, and hence had fulfilled all of its rehabilitation responsibilities within the Environment Performance Agreement entered into with the EPA and Renewal SA (formerly Land Management Corporation) in 2005. There are no outstanding works associated with the closure of the landfill. As such, the forward projection for 2016/17 includes estimates for the continuation of records management, two independent audits, estimated legal costs, sundry items and administration costs associated with the winding up of the Authority.

The Western Region Waste Management Authority, Tonkin Consulting, Leed Engineering and McMahon Services were awarded the winner of the SA Civil Contractors Federation Earth Award (\$10-30 million Category) for the rehabilitation of Garden Island landfill. The awards recognise Civil Construction companies who have recently been involved in a project which has excelled in:

- Construction technique
- Environmental and social management
- Project management

On 1 July 2016 Minister Hunter formally approved the winding up of the WRWMA and on the 7 July 2016 formal notification of the winding up of the WRWMA was made in the Government Gazette.

The Audit Committee comprising of Mr Peter Brass (current Chair and Independent Member), Cr Mikki Boucheé, and Cr Peter Jamieson met on a quarterly basis. This Committee has continued to ensure that the WRWMA Risk Management Plan is up to date and has continued to monitor the financial position of the WRWMA.

The WRWMA Board met on the scheduled quarterly basis. I would like to thank my fellow Board Members for their good work during the year

A big thank you must also go to our Management, Finance and Administration team who are staff at the City of Charles Sturt, and the Manager for WRWMA, Mr Adrian Sykes. Their hard work and dedication continues to ensure that key milestones are achieved on time.

I commend the 2015/2016 Annual Report of the Western Region Waste Management Authority to you.



Councillor George Demetriou
CHAIR

BACKGROUND

The Western Region Waste Management Authority (WRWMA) is a regional subsidiary established under Section 43 of the Local Government Act 1999. The subsidiary is bound by the requirements of the Act (including relevant regulations such as the Local Government (Financial Management) Regulations 2011) and the WRWMA Charter. The regional subsidiary can be subjected to a joint direction of the member Councils as provided for at Clause 26 of Schedule 2 of the Local Government Act 1999.

The Authority is established for the following objects and purposes:

- to manage the Authority's interest and advise the Constituent Councils in relation to the remediation of the Garden Island landfill site;
- to undertake all manner of things relating to and incidental to the management function of the Authority;
- to provide a forum for the discussion and consideration of issues related to the joint obligations and responsibilities of the Constituent Councils in respect of the Garden Island landfill site.

The powers, functions and duties of the Authority as set out in the Charter include:

- accumulation of surplus funds for investment purposes;
- setting aside a reserve fund or funds clearly identified for meeting any liability of the Authority;
- entering into contracts, purchasing, selling, leasing, hiring, renting or otherwise acquiring or disposing of any personal property or interests therein;
- acquiring or disposing of any real property or interests therein, provided that it shall be a condition precedent, that the written approval of the Constituent Councils is first had and obtained;
- employing, engaging or dismissing the Manager of the Authority;
- employing, engaging or retaining professional advisers to the Authority;
- the power to return any or all surplus funds upon completion of the approved remediation plan of Garden Island;
- the power to invest any of the funds of the Authority in any investment authorised by the Trustee Act 1936, or with the Local Government Finance Authority provided that:
- in exercising this power of investment the Authority must exercise the care, diligence and skill that a prudent person of business would exercise in managing the affairs of other persons; and
- the Authority must avoid investments that are speculative or hazardous in nature;
- undertaking all manner of things relating and incidental to the Objects and Purposes of the Authority; and
- the power to do anything else necessary or convenient for or incidental to the exercise, performance or discharge of its powers, functions or duties.

The Constituent Councils in WRWMA are the City of Charles Sturt, the City of West Torrens, the City of Port Adelaide Enfield, and the City of Holdfast Bay.

The equitable interests of the Constituent Councils in the Authority are as follows:

- City of Charles Sturt—56.39%;
- City of West Torrens—23.93%;
- City of Port Adelaide Enfield—13.77%;
- City of Holdfast Bay—5.91%.

The Board of WRWMA consists of 7 members appointed by the Constituent Councils as follows:

- City of Charles Sturt—three persons; Cr Stuart Ghent, Cr Oanh Nguyen and Ms Fiona Jenkins
- City of West Torrens—two persons; Cr George Demetriou, and Ms Robyn Butterfield
- City of Port Adelaide Enfield—one person; Cr Peter Jamieson
- City of Holdfast Bay—one person; Cr Mikki Boucheé

A Board Member shall, subject to the Charter, be appointed for a term not exceeding four years, specified in the instrument of appointment and at the expiration of the term of office will be eligible for re-appointment. The term of office of a Board Member will terminate upon the Council providing written notice to the Board Member and the Board, or upon the Board Member resigning by notice in writing, or upon the happening of any other event through which the Board Member would be ineligible to remain as a member of the Board.

Pursuant to the Act and the Charter, the subsidiary must have an Annual Business Plan which is prepared and adopted in consultation with the member Councils. A Business Plan will remain in force for a period as specified in the plan but must be reviewed, in consultation with the member Councils, on an annual basis.

Further under the Charter, the subsidiary is required to adopt its Annual Budget after 31 May but before 30 June for the next financial year and then provide a copy of it to the CEO of each member Council within 5 business days of adoption.

The Authority must by 30 September in each year submit an Annual Report to the Constituent Councils, on the work and operations of the Authority for the previous operating year detailing achievement of the aims and objectives of its Business Plan and incorporating the audited financial statements of the Authority and any other relevant information. This report is prepared as the WRWMA Annual Report for 2015/16.

STRATEGIC CONTEXT

ENVIRONMENTAL PERFORMANCE AGREEMENT – CLOSURE PLAN

The Western Region Waste Management Authority (WRWMA) signed an agreement in October 2005 with the Environment Protection Authority (EPA) as the licensing body, and Renewal SA (formerly the Urban Renewal Authority and the Land Management Corporation) as the property owner to rehabilitate Garden Island over a maximum period of eight years.

As part of WRWMA's obligations under the Environment Performance Agreement, rehabilitation works (capping and revegetation) for Garden Island landfill were tendered and a contract for these works was awarded to Leed Engineering. Paul Lightbody of Tonkin Consulting was appointed as the Superintendent for these works. Leed Engineering commenced its eight year contract to undertake the civil works, valued at \$12 million, and practical completion was awarded on the 26 October 2012. All defects were addressed by July 2013.

In 2014/15, a contract was awarded to McMahon Services for the remainder of the rehabilitation works including the implementation of a landfill gas management system. The civil works related to the landfill gas management system have been finalised.

WRWMA originally provided a \$12 million financial guarantee through the Local Government Finance Authority (LGFA) to complete the rehabilitation works for Garden Island. In 2012/13 financial year, WRWMA was able to revise down the financial guarantee through LGFA to a value of \$2 million which better reflected that the capping works had been completed, and the anticipated value of costs associated with completing the outstanding rehabilitation works, in particular the installation of a Landfill Gas Management System.

WRWMA successfully completed its works at the Garden Island landfill site, and hence has fulfilled all of its rehabilitation responsibilities within the Environment Performance Agreement entered into with the EPA and Renewal SA (formerly Land Management Corporation) in 2005. There are no outstanding works associated with the closure of the landfill.

State Award Winners and National Nomination

The Western Region Waste Management Authority, Tonkin Consulting, Leed Engineering and McMahon Services were awarded the winner of the SA Civil Contractors Federation Earth Award (\$10-30 million Category) for the rehabilitation of Garden Island landfill. The awards recognise Civil Construction companies who have recently been involved in a project which has excelled in:

- Construction technique
- Environmental and social management
- Project management

As the winners of the State award, the project was nominated for the National Award.

Financial Considerations

The Board commissioned KPMG to undertake an Actuarial Review assessment of all of the liabilities in relation to the rehabilitation of the former Garden Island landfill site. This report was presented to the Audit Committee and the Board in June 2008 and was adopted with a total estimated liability of \$14.3m. This liability has been factored into the audited financial statements as at 30 June 2008, and has been carried forward in to future years Financial Statements as a financial provision.

WRWMA originally provided a \$12 million financial guarantee through the Local Government Finance Authority (LGFA) to complete the works in rehabilitating Garden Island. In 2012/13 financial year, WRWMA was able to revise down the financial guarantee through LGFA to a value of \$2 million because the capping works had been completed. The revised guarantee better reflected the costs associated with completing the outstanding rehabilitation works, in particular the installation of a Landfill Gas Management System.

During the Initial Post Closure phase, a Landfill Gas Management Plan was prepared by Tonkin Consulting on behalf of WRWMA, and was approved by the EPA and Renewal SA in June 2013. This document proposed to design a cost-effective Landfill Gas Management System that would control the LFG emissions in line with EPA criteria. The form of management system proposed was a perimeter (targeted) system rather than a full grid system which was contemplated in the Actuarial Review. The anticipated cost of the perimeter system was in the order of around \$2m.

In September 2015 WRWMA handed over the Garden Island landfill to Renewal SA and ongoing operational management issues are the responsibility of Renewal SA. Upon completion of works and official handover of the site the remaining bank guarantee of \$2 million has been discharged.

The 2016/17 Budget for WRWMA reflects the best estimate of the cost associated with the winding up of the Authority, which are expected to include the following:

- continuation of the records management process
- two external audits
- sundry items
- administrative costs

The Financial Statements for WRWMA hence reflect these ongoing administration, records management, external auditing and legal obligations for the completion of the winding up of the Authority and there is an adjusted forecast return of surplus funds estimated in the 2016/17 budget which take into account the costs associated with the winding up of the Authority.

CURRENT STATUS OF REMEDIAL WORKS AT GARDEN ISLAND

WRWMA successfully completed its works at the Garden Island landfill, and hence had fulfilled all of its rehabilitation responsibilities within the Environment Performance Agreement entered into with the EPA and Renewal SA (formerly Land Management Corporation) in 2005. There are no outstanding works or obligations associated with the closure of the landfill.

WRWMA officially handed over the Garden Island Landfill site to Renewal SA in September 2015.

Hand over to Renewal SA

By 1 September 2015, WRWMA had successfully completed its works at the Garden Island landfill, and hence had fulfilled all of its rehabilitation responsibilities within the Environment Performance Agreement entered into with the EPA and Renewal SA (formerly Land Management Corporation) in 2005.

The program of works completed by 31 August 2015 and hence were completed in time for the official handover to Renewal SA, with works that included:

- The permanent Lo-Cal flare arrived on schedule in mid-August 2015. McMahon Services managed this risk in order to meet this deadline, including negotiations with logistics companies and customs in order to avoid lengthy delays.
- The installation of the permanent Lo-Cal flare, including stack construction, bolting in place and grouting under flare skid as per engineering specifications. The flare manifold and connected to flare flange inlet were completed.
- A security fence around flare compound with tiger rings was installed.
- The temporary flares and associated generators and diesel fuel tanks were demobilised.
- Commissioning of the flare by the manufacturer (software update) occurred in late August and was completed before 1 September 2015 in accordance with contractual timeframes.
- The first stage of flare operation was started.
- The site was handed back to Renewal SA on 1 September, including access keys etc.

Ministers Letter of approval to Wind up WRWMA

At its meeting on 24 March 2016, the Board of WRWMA, having undertaken all necessary due diligence, resolved to take all required steps to facilitate WRWMA being wound up pursuant to the Act.

The CEOs from the constituent Councils, being the City of Charles Sturt, City of Port Adelaide Enfield and the City of Holdfast Bay formally wrote to the Minister seeking approval to wind up the Authority pursuant to clause 33(1)(b) of Schedule 2 of the Act.

On the 1 July 2016 the Minister wrote to the Authority approving the winding up of the Authority. On the 7 July 2016 notification was published in the South Australian Government Gazette that the Minister had approved the winding up of the Authority.

A copy of the Gazette notification is provided below along with a copy of the letter from Minister on the following page.

7 July 2016

THE SOUTH AUSTRALIAN

LOCAL GOVERNMENT ACT 1999

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notice of Winding-up of a Subsidiary

WESTERN Region Waste Management Authority was established as a Regional Subsidiary pursuant to Schedule 2, Clause 17 of the Local Government Act 1999, with the constituent councils being the City of Charles Sturt, the City of Holdfast Bay, the City of Port Adelaide Enfield, and the City of West Torrens.

Pursuant to Schedule 2, Clause 33 of the Local Government Act 1999, at the request of the constituent councils, I, Geoffrey Graeme Brock MP, Minister for Local Government have determined to wind-up the Western Region Waste Management Authority as of the date of this notice.

Dated 29 June 2016.

GEOFF BROCK, Minister for Local Government

MINING ACT 1971



eA178958

Mr Adrian Sykes
Manager
Western Region Waste Management Authority
PO Box 75
WOODVILLE SA 5011

Dear Mr Sykes *Adrian*

I write in relation to requests that you have provided to me from the four constituent councils that comprise the regional subsidiary, Western Region Waste Management Authority (WRWMA), for my approval to have the WRWMA wound up pursuant to Schedule 2, Part 2, Clause 33 of the *Local Government Act 1999*.

Having reviewed the relevant requests of the councils, namely the City of Charles Sturt, the City of Holdfast Bay, the City of Port Adelaide Enfield, and the City of West Torrens, I am satisfied that the appropriate consents were obtained.

I therefore approve the winding up of the WRWMA.

My office will arrange for the publication of the formal notice to this effect in the South Australian Government Gazette.

WRWMA will formally cease operation on the date that the Notice appears in the Gazette and, as prescribed in the subject legislation, any assets or liabilities at the time of the winding up will vest in the constituent councils in accordance with the WRWMA's charter.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Geoff Brock'.

Hon Geoff Brock MP
Minister for Regional Development
Minister for Local Government

15 July 2016

Minister for Regional Development
Minister for Local Government

Level 17, 25 Grenfell Street Adelaide SA 5000 | GPO Box 2557 Adelaide SA 5001 DX 667
Tel 08 8226 1300 | Fax 08 8226 0316 | pirsa.MinisterBrock@sa.gov.au



Governance

The Board meets on a scheduled quarterly basis and is responsible for all aspects of WRWMA. The membership, roles and functions are set out in the Charter and briefly as above.

As required by the Local Government Act, WRWMA appointed an Audit Committee to oversee the financial governance of WRWMA. In the 2014/15 financial year, the Board reaffirmed the Board Chair as Cr George Demetriou and the appointment of Mr Peter Brass (Chair and Independent Member), Cr Mikki Bouche , and Cr Peter Jamieson as the Audit Committee members. The Audit Committee continued to meet on the scheduled quarterly basis. The Council Representatives on the Board and Audit Committee do not receive remuneration.

The annual review of the financial results is overseen by the Audit Committee which reports its findings to the Board for adoption. Other items considered in 2015/16 by the Audit Committee for recommendation to the Board included reviewing and inputting into the risk management plan and risk profile for WRWMA, reviewing the external auditor's audit plan, and reviewing the Budget on a quarterly basis. In addition there was a focus by the Audit Committee and Board on ensuring appropriate internal control measures were in place.

WRWMA has appointed an Environmental Performance Group who meet regularly to consider issues and progress the day to day management and implementation of obligations within the Environment Performance Agreement, including the Landfill Capping Implementation Plan, monitoring requirements and issues related to the landfill gas management system. Progress is reported to the Board via Minutes of each meeting and has membership from the WRWMA Board, Renewal SA, the Environment Protection Authority, Leed Engineering (during the civil construction works), McMahon Services (during the landfill gas management works) and Tonkin Consulting. This group discussed and resolved issues and became an effective group that developed good relationships between WRWMA, EPA and Renewal SA.

Management

WRWMA changed its management provider in January 2008 from TJH Management Services Pty Ltd to the City of Charles Sturt. Mr Adrian Sykes, an employee of the City of Charles Sturt was appointed to Manager, WRWMA.



Adrian Sykes
Manager, WRWMA

Garden Island Photographs

Garden Island Handover September 2015



WRWMA Manager Mr Adrian Sykes speaking at the closing handover



WRWMA Chair Mr George Demetriou, SA EPA CEO Mr Tony Circelli and WRWMA Manager Mr Adrian Sykes at the closing handover



Photo of the rehabilitated Garden Island Landfill taken during the closing handover



WESTERN REGION WASTE MANAGEMENT AUTHORITY

The General Purpose Financial Statement Reports for the year ended 30 June 2016

WESTERN REGION WASTE MANAGEMENT AUTHORITY

GENERAL PURPOSE FINANCIAL REPORTS

For the year ended 30 June 2016

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WESTERN REGION WASTE MANAGEMENT AUTHORITY

STATEMENT OF COMPREHENSIVE INCOME

For the Year Ended 30 June 2016

	Note	2016 \$	2015 \$
INCOME			
Investment Income		4,711	34,840
Other Revenues		165	80
Total Income	2	4,876	34,920
EXPENSES			
Materials, contracts and other expenses	3	(27,435)	(1,220,310)
Total Expenses			
OPERATING SURPLUS / (DEFICIT)		32,311	1,255,230
NET SURPLUS			
Transferred to Equity Statement		32,311	1,255,230
Other Comprehensive Income			
Other Comprehensive Income		0	0
Total Other Comprehensive Income			
TOTAL COMPREHENSIVE INCOME		32,311	1,255,230

This Statement is to be read in conjunction with the attached Notes.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

BALANCE SHEET

As At 30 June 2016

	Note	2016 \$	2015 \$
ASSETS			
Current Assets			
Cash & Cash Equivalents		306,558	1,394,102
Total Current Assets	4	306,558	1,394,102
Non Current Assets			
Infrastructure, Property, Plant and Equipment		0	0
Total Non Current Assets	5	0	0
Total Assets		306,558	1,394,102
LIABILITIES			
Current Liabilities			
Trade and Other Payables		0	140,293
Provision	7	136,557	793,636
Accrued Expenses		2,828	337,428
GST		(3,443)	(15,560)
Total Current Liabilities	6	135,942	1,255,797
Non Current Liabilities			
Provision for Landfill Restoration		0	0
Total Non Current Liabilities		0	0
Total Liabilities		135,942	1,255,797
NET ASSETS / (LIABILITIES)		170,616	138,305
EQUITY			
Accumulated Surplus / (Deficit)		170,616	138,305
TOTAL EQUITY		170,616	138,305

This Statement is to be read in conjunction with the attached Notes.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

STATEMENT OF CHANGES IN EQUITY

For the Year Ended 30 June 2016

	Note	2016 \$	2015 \$
Balance at end of previous reporting period		138,305	(1,116,925)
Net Surplus / (Deficit) for Year		32,311	1,255,230
Other Comprehensive Income			
Other Comprehensive Income			
Balance at end of period		<u>170,616</u>	<u>138,305</u>

This Statement is to be read in conjunction with the attached Notes.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

CASH FLOW STATEMENT

For the Year Ended 30 June 2016

	Note	2016 \$	2015 \$
Cash Flows From Operating Activities			
Receipts			
Operating Receipts		215	80
Investment Receipts		4,661	34,840
Payments			
Travel & entertainment expenditure		(5,177)	(100)
Net Cash used in Operating Activities	9	<u>(301)</u>	<u>34,820</u>
Cash Flows from Other Activities			
Payments			
Payments for works – Garden Island		(1,195,261)	(800,984)
Receipts			
ATO GST Refund		108,018	72,406
Net Cash used in Other Activities		<u>(1,087,243)</u>	<u>(728,578)</u>
Net increase/(decrease) in cash held		(1,087,544)	(693,758)
Cash & cash equivalents at beginning of the period		1,394,102	2,087,860
Cash & cash equivalents at end of period		<u>306,558</u>	<u>1,394,102</u>

This Statement is to be read in conjunction with the attached Notes.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to and forming part of the Financial Statements

For the Year Ended 30 June 2016

Note 1: Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of preparation

Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under clause 11 of the Local Government (Financial Management) Regulations 1999 dated 30 June 2011.

Income Tax

The Western Region Waste Management Authority (the Authority) operated as a Regional Subsidiary of the Members Council pursuant to section 43 of the Local Government Act 1999. Accordingly, it is not liable to pay income tax.

Plant and Equipment

Plant and equipment is brought to account at cost, less, where applicable, accumulated depreciation. All assets are depreciated over their useful lives commencing from the time that the asset is held ready for use.

The depreciation rates used for items of plant & equipment are:

Furniture and fittings	20%
Computer equipment	33%
Other equipment and vehicles	20%

Cash

For the purposes of the statement of cash flows, cash includes cash on hand and on deposit with banks and the Local Government Financing Authority. The provision for landfill restoration where the time value of money is material shall be the present value of the expenditures expected to settle the obligation.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to the Financial Statements

For the Year Ended 30 June 2016

Note 1: Significant Accounting Policies (continued)

Going Concern

The financial report has been prepared on a going concern basis as the Board has received a guarantee from Member Councils of continued financial support and the Board Members believe such financial support will continue to be made available.

As all requirements and obligations of the Regional Subsidiary have been met, a request to wind up the Authority from the four constituent councils has been sent to the Minister for Local Government. The subsequent approval from the Minister has been received on 1 July 2016, and formal notice to this effect will be placed in the South Australian Government Gazette. The Authority will during the 2016/17 financial year, complete the requirements to formally cease operations including providing appropriate documents to the State's Department of Premier's Cabinet, State Records of South Australia Agency and final audit and determination of the amount to return to the member councils.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to the Financial Statements

For the Year Ended 30 June 2016

	<u>2016</u>	<u>2015</u>
Note 2: Revenues		
Investment income		
Local Government Finance Authority	135	318
Banks	4,576	34,522
	<u>4,711</u>	<u>34,840</u>
Other Revenues		
Asset Fund surplus distribution (LGFA)	165	80
	<u>165</u>	<u>80</u>
	<u>4,876</u>	<u>34,920</u>
Note 3: Expenses		
Material, contracts and other expenses		
Travel & entertainment expenditure	4,754	100
Writeback of Provision	7 (32,189)	(1,220,410)
	<u>(27,435)</u>	<u>(1,220,310)</u>

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to the Financial Statements

For the Year Ended 30 June 2016

	<u>2016</u>	<u>2015</u>
Note 4: Current Assets		
Cash & Cash Equivalents		
Cash at Bank – Cheque Account	67,383	128,265
Cash at Bank – Investment Account	239,175	1,254,763
Investments with LGFA	0	11,074
	<u>306,558</u>	<u>1,394,102</u>
Note 5: Non Current Assets		
Plant & Equipment at Cost	0	0
Less: Accumulated Depreciation	0	0
	<u>0</u>	<u>0</u>
Note 6: Current Liabilities		
Provision (refer to Note 7)	136,557	793,636
	<u>136,557</u>	<u>793,636</u>
Other Current Liabilities		
Goods and Services	0	140,293
Accrued Expenses	2,828	337,428
GST Payable	(3,443)	(15,560)
	<u>(615)</u>	<u>462,161</u>
	<u>135,942</u>	<u>1,255,797</u>

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to the Financial Statements

For the Year Ended 30 June 2016

Note: 7 Current Liabilities

Western Region Waste Management Authority (The Authority) operated a landfill on Garden Island up until February 2001 under a licence with Renewal SA (RSA), formerly the Urban Renewal Authority (URA), and the Land Management Corporation. An Environment Performance Agreement between Renewal SA, the Environment Protection Authority (EPA) and the Authority was signed in October 2005. The major obligations for the Authority in that agreement were to supply clay and soil to cap the site; to revegetate the site; to environmentally monitor the site and to install a landfill gas management system across the site. The rehabilitation civil works were accepted as completed by the EPA and RSA 31st August 2013, followed by a 2 year post-closure maintenance period.

A Contract was signed in September 2014 with McMahon Services Australia Pty Ltd to design, construct and operate a landfill gas management system at Garden Island landfill in accordance with the Environment Performance Agreement.

These works were completed and the landfill site was handed back to Renewal SA on 1 September 2015. There is to be no further liability to the Authority.

The contract sum of \$12 million was initially used as the basis for the total provision for the cost of WRWMA meeting their obligation to rehabilitate the landfill site.

The Board of the Authority appointed KPMG Actuaries Pty Ltd to review this provision and to provide an estimate as at June 2008, in accordance with Australian Accounting Standards AASB 137.

Using the assumptions adopted, and allowing for risk, an estimated provision of \$14.3 million was determined consistent with the requirements of AASB137. A risk discount rate of 7.25% had been used to discount the projected rehabilitation costs.

Following the formal handover to Renewal SA on 1 September 2015 estimated provision of \$14.3 million has now been consumed leaving the amount of \$136,557, based on the current assessment of the works to complete the Authority's obligations.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to the Financial Statements

For the Year Ended 30 June 2016

Note 7: Current Liabilities (continued)

Summary of Provision for Landfill Restoration

Movement	Note	2016	2015
Opening Balance			
Current		793,636	2,979,652
Non Current		0	111,949
		<u>793,636</u>	<u>3,091,601</u>
Writeback of provision		<u>(32,189)</u>	<u>(1,220,410)</u>
		761,447	1,871,191
Less expenditure			
Cash			
LGFA Guarantee		(4,500)	(9,000)
Landfill Gas Installation		(408,866)	(855,890)
WRWMA Management		(63,000)	(63,000)
Consulting/Superintendent		(85,805)	(81,428)
Site Maintenance		(9,364)	(20,298)
Sundry		(6,206)	(4,486)
External Audit & Audit Committee Costs		(6,918)	(6,712)
Insurance		(14,509)	(15,873)
Legal Expenses		(270)	(20,868)
Records Sentencing		(25,452)	0
Total Cash		<u>(624,890)</u>	<u>(1,077,555)</u>
Total Expended against provision		<u>(657,079)</u>	<u>(2,297,965)</u>
Closing Balance		<u>136,557</u>	<u>793,636</u>
Summarised as follows			
Current liability		136,557	793,636
Non Current Liability		0	0
		<u>136,557</u>	<u>793,636</u>

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to the Financial Statements

For the Year Ended 30 June 2016

Note 8: Contingencies, Assets & Liabilities not recognised in the Balance Sheet

The Authority had a \$12 million bank guarantee pursuant to the Environment Performance Agreement arranged through the Local Government Finance Authority in favour of Renewal SA. This guarantee had been progressively reduced in line with the completion of works under the Civil Works Contract (Leed Engineering), to a \$2 million bank guarantee pursuant to the Environment Performance Agreement. Upon completion of works and official handover of the site the remaining bank guarantee of \$2 million has been discharged.

	<u>2016</u>	<u>2015</u>
	\$	\$
Note 9 : Reconciliation of Cash Flows from Operating Activities to Net Surplus Resulting from Operations		
Net Surplus	32,311	1,255,230
Non-cash Items in Income Statement:		
Depreciation, amortisation and impairment		0
Provision for landfill restoration	(32,189)	(1,220,410)
Add/(Less): Changes in Net Current Assets		
Net Decrease/(Increase) in Receivables		0
Net Decrease/(Increase) in Net GST Claimable	(423)	0
Net Increase/(Decrease) in Trade and Other Payables		0
Net Increase/(Decrease) in Other Provisions		0
Net cash provided by (or used in) operations	<u>(301)</u>	<u>34,820</u>

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to the Financial Statements

For the Year Ended 30 June 2016

Note 10: Financial Instruments

(a) Interest Risk Rate

The Authority's exposure to interest rate risk, which is the risk that the value of a financial instrument will fluctuate as a result of changes in market interest rates, and the effective weighted average interest rates on those applicable financial assets and liabilities, is as follows:

	Weighted Average Interest Rate	Net Fair Value of variable interest rate instruments	Net Fair value of fixed interest rate instruments maturing within one year	Net Fair value of non-interest bearing instruments
Financial Assets				
Cash	0.10%	67,383	-	-
Receivables	0.00%	-	-	-
Investments	1.20%	239,175	-	-
Total Financial Assets	-	306,558	-	-
Financial Liabilities				
Creditors and Provisions	0.00%	-	-	-
Total Financial Liabilities	-	-	-	-

(b) Credit Risk

Credit Risk represents the loss that would be recognised if other entities failed to perform as contracted.

The Authority's exposure to credit risk is summarised as follows:

- Trade and other debtors – the Authority's maximum exposure is disclosed in the financial statements net of any provisions for doubtful debts.
- The LGFA investments included in Financial Assets above are capital guaranteed.

(c) Net Fair Value

The net fair value of a financial instrument is defined as its value net of all costs to settle the asset or liability.

The financial assets and liabilities as stated or referred to in notes (a) and (b) above, are stated at their face value (less provision for doubtful debts if applicable).

Due to the nature of the financial instruments held by the Authority, the costs associated with their settlement would not be material, and hence, have not been considered.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to the Financial Statements

For the Year Ended 30 June 2016

Note 11: Return of Funds to Member Councils

In 2003 the Western Region Waste Management Authority received legal advice on its charter that it could return some of its cash holdings to Member Councils subject to each Council signing a Deed of Agreement to repay amounts as and when required to meet the costs of the Garden island site remediation.

The Board of Western Region Waste Management Authority adopted in their meeting dated 24 March 2016 to return any surplus funds to the constituent councils in accordance with the Authority's charter.

Table of Member Council Ownership Interest	%
Charles Sturt	56.39
West Torrens	23.93
Port Adelaide Enfield	13.77
Holdfast Bay	5.91

Note 12: Contingent Liability

There are no known contingent liabilities.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

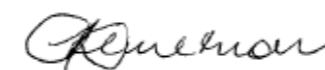
STATEMENT BY MEMBERS OF THE BOARD

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Board to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Board's financial position at 30 June 2015 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Board provide a reasonable assurance that the Board's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Board's accounting and other Records.

This statement is made in accordance with a resolution of the Board and is signed for and on behalf of the Members of the Board by:



George Demetriou
CHAIR
WESTERN REGION WASTE MANAGEMENT AUTHORITY

Date: 15/09/2016



Adrian Sykes
MANAGER
WESTERN REGION WASTE MANAGEMENT AUTHORITY

Date: 15/09/2016

ADOPTION STATEMENT

Laid before the Authority and adopted on the 15 day of September 2016.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

ANNUAL FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 June 2016

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Western Region Waste Management Authority for the year ended 30 June 2016, the Board's Auditor, HLB Mann Judd, has maintained its independence in accordance with the requirement of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

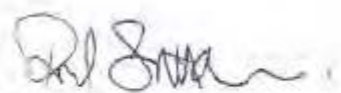
This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



Peter Brass
CHAIR
WESTERN REGION WASTE MANAGEMENT
AUTHORITY AUDIT COMMITTEE
Date: 24/8/2016



Terry Buss
CHIEF EXECUTIVE OFFICER
CITY OF WEST TORRENS
Date: 24/8/2016



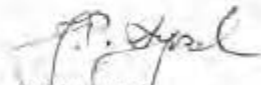
Paul Sutton
CHIEF EXECUTIVE OFFICER
CITY OF CHARLES STURT
Date: 23/8/2016



Mark Withers
CHIEF EXECUTIVE OFFICER
CITY OF PORT ADELAIDE ENFIELD
Date: 25/8/2016



George Demetriou
CHAIR
WESTERN REGION WASTE MANAGEMENT
AUTHORITY
Date: 24/8/2016



Justin Lynch
CHIEF EXECUTIVE OFFICER
CITY OF HOLDFAST BAY
Date: 29/8/2016



Chartered Accountants

15 August 2016

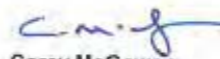
The Board
Western Region Waste Management Authority
C/- Mr A Sykes
Manager
PO Box 75
WOODVILLE SA 5011

Dear Board Members

**STATEMENT OF AUDITORS INDEPENDENCE
ANNUAL FINANCIAL STATEMENT FOR THE YEAR ENDED 30 JUNE 2016**

I confirm that, for the audit of the financial statements of Western Region Waste Management Authority for the year ended 30 June 2016, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(5) Local Government (Financial Management) Regulations 2011.


Corey McGowan
Partner

HLB Mann Judd Audit (SA) Pty Ltd ABN: 32 166 337 097
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Postal: PO Box 377, Kent Town SA 5071

HLB Mann Judd Audit (SA) Pty Ltd is a member of the HLB network & acts with independence of its member firms and does not
provide any services to the client (or any other client) of the member firm.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

ABN 81 252 155 769

INDEPENDENT AUDITOR'S REPORT

To the members of Western Region Waste Management Authority:

We have audited the accompanying financial report of Western Region Waste Management Authority, ("the Regional subsidiary"), which comprises the balance sheet as at 30 June 2016, the statement of comprehensive income, the statement of changes in equity and the cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory notes.

Board's Responsibility for the Financial Report

The Board of Western Region Waste Management Authority is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011. The Board's responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report so that is free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Regional subsidiary's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Western Region Waste Management Authority, as well as evaluating the overall presentation of the financial report.


We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies and the Local Government Act and Regulations.

HLB Mann Judd Audit (SA) Pty Ltd ABN: 32 166 337 097

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Liability limited by a scheme approved under Professional Standards Legislation.

WESTERN REGION WASTE MANAGEMENT AUTHORITY


ABN 81 252 155 769

INDEPENDENT AUDITOR'S REPORT

Opinion

In our opinion:

- (a) the financial report presents fairly, in all material respects, the financial position of Western Region Waste Management Authority as at 30 June 2016 and its performance for the year then ended in accordance with Australian Accounting Standards; and
- (b) the financial report also complies with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 and Regulations



HLB Mann Judd
Chartered Accountants

Adelaide, South Australia
21 September 2016


Corey McGowan
Partner

HLB Mann Judd Audit (SA) Pty Ltd ABN: 32 166 337 097

169 Fullarton Road, Dulwich SA | Telephone +61 (0)8 8133 5000 | Facsimile +61 (0)8 8431 3502
Postal: PO Box 377, Kent Town SA 5071

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Liability limited by a scheme approved under Professional Standards Legislation.

CONTACT DETAILS

Civic Centre

163 St Vincent St, Port Adelaide
Tel: 8405 6600
www.portenf.sa.gov.au
customerservice@portenf.sa.gov.au

Town Hall

34 Nile St Port Adelaide

Library - Council Offices

Enfield Library - Council Office
1 Kensington Cres Enfield
Tel: 8405 6530

Greenacres Library - Council Office
2 Fosters Rd Greenacres
Tel: 8405 6540

Libraries

Port Adelaide Library
2 Church St Port Adelaide
Tel: 8405 6580

Semaphore Library
14 Semaphore Rd Semaphore
Tel: 8405 6570
www.portenf.sa.gov.au/library

Visitor Information Centre

66 Commercial Rd Port Adelaide
Tel: 8405 6560
www.portenf.sa.gov.au/vic

Community Centres

Kilburn Community Centre
59 Gladstone Ave Kilburn
Tel: 8349 8363
www.portenf.sa.gov.au/kilburncc
Hillcrest Community Centre
27-31 Queensborough Ave Hillcrest
Tel: 8266 7267
www.portenf.sa.gov.au/hillcrestcc
Enfield Community Centre
540 Regency Rd Enfield
Tel: 8342 9168
www.portenf.sa.gov.au/enfieldcc
Lefevre Community Stadium
541 Victoria Rd Osborne
Tel: 8405 6908
www.portenf.sa.gov.au/lefevrecc



CITY OF
Port Adelaide Enfield